

# Useful information for residents and visitors 

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It is recommended to give advance notice of filming to ensure any particular requirements can be met. The Council will provide seating areas for residents/public, high speed WiFi access to all attending and an area for the media to report. The officer shown on the front of this agenda should be contacted for further information and will be available to assist.

When present in the room, silent mode should be enabled for all mobile devices.

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## Emergency procedures



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## Notice

## Notice of meeting and any private business

The London Borough of Hillingdon is a modern, transparent Council and through effective Cabinet governance, it seeks to ensure the decisions it takes are done so in public as far as possible. Much of the business on the agenda for this Cabinet meeting will be open to residents, the wider public and media to attend. However, there will be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. Such business is shown in Part 2 of the agenda and is considered in private. Further information on why this is the case can be sought from Democratic Services.

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 to confirm that the Cabinet meeting to be held on:

## 13 December at 7pm in Committee Room 6, Civic Centre, Uxbridge

will be held partly in private and that 28 clear days public notice of this meeting has been given. The reason for this is because the private (Part 2) reports listed on the agenda for the meeting will contain either confidential information or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. An online and a hard copy notice at the Civic Centre in Uxbridge indicates a number associated with each report with the reason why a particular decision will be taken in private under the categories set out below:
(1) information relating to any individual
(2) information which is likely to reveal the identity of an individual
(3) information relating to the financial or business affairs of any particular person (including the authority holding that information)
(4) information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
(5) Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
(6) Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
(7) Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

## Notice of any urgent business

To ensure greater transparency in decision-making, 28 clear days public notice of the decisions to be made both in public and private has been given for these agenda items. Any exceptions to this rule are the urgent business items on the agenda marked *. For such items it was impracticable to give sufficient notice for a variety of business and service reasons. The Chairman of the Executive Scrutiny Committee has been notified in writing about such urgent business.

## Notice of any representations received

No representations from the public have been received regarding this meeting.

## Date notice issued and of agenda publication

5 December 2018
London Borough of Hillingdon

## Agenda

1 Apologies for Absence

2 Declarations of Interest in matters before this meeting

3 To approve the minutes of the last Cabinet meeting 1-8

4 To confirm that the items of business marked Part 1 will be considered in public and that the items of business marked Part 2 in private

## Cabinet Reports - Part 1 (Public)

## 5 Monthly Council Budget Monitoring Report: Month 7 (Cllr Jonathan 9-52 Bianco)

6 The Council's Budget - Medium Term Financial Forecast 2019/202023/24 (Cllr Ray Puddifoot MBE \& Cllr Jonathan Bianco)

REPORT TO FOLLOW

## 7 Assistance to Hillingdon's local voluntary organisations (Cllr Douglas Mills)

8 Quarterly Planning Obligations Monitoring Report (Cllr Keith Burrows) 143-178

## Cabinet Reports - Part 2 (Private and Not for Publication)

9 Award of Contract: Leader's Initiative for Older People - Free Burglar ..... 179-190 Alarm Scheme (Cllr Ray Puddifoot MBE)
10 Award of Contract: Council Leaseholder Buildings Insurance ..... 191-200 (Cllr Jonathan Bianco \& Cllr Philip Corthorne)
11 Award of Contract: Provision of Official Veterinary Services for the ..... 201-210 Imported Food Office, Heathrow (Cllr Douglas Mills)
12 Award of Public Health Contracts (Cllr Philip Corthorne) ..... 211-226
13 Award of Contract: Drain clearance and associated services to the ..... 227-236 Council's housing properties and estates (Cllr Jonathan Bianco)
The reports listed above in Part 2 are not made public because they contains exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.

14 Any other items the Chairman agrees are relevant or urgent

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## Agenda Item 3

## Minutes

Cabinet
Thursday, 15 November 2018
Meeting held at Committee Room 6 - Civic Centre, High Street, Uxbridge


Published on: 16 November 2018
Decisions come into effect from: 28 November 2018 *

## Cabinet Members Present:

Ray Puddifoot MBE
David Simmonds CBE
Philip Corthorne
Douglas Mills
Keith Burrows
Richard Lewis
Susan O'Brien (Ex-Officio Member of the Cabinet)
Members also Present:
Henry Higgins
John Riley
Wayne Bridges
Nick Denys
Simon Arnold
John Morse
Peter Money
Stuart Mathers

## 1. APOLOGIES FOR ABSENCE

Apologies were received from Councillor Jonathan Bianco.
2. DECLARATIONS OF INTEREST IN MATTERS BEFORE THIS MEETING

No interests were declared by Members present.
3. TO APPROVE THE MINUTES OF THE LAST CABINET MEETING

Subject to a minor, non-material amendment, the decisions and minutes of the Cabinet meeting held on 25 October 2018 were agreed as a correct record.
4. TO CONFIRM THAT THE ITEMS OF BUSINESS MARKED PART 1 WILL BE CONSIDERED IN PUBLIC AND THAT THE ITEMS OF BUSINESS MARKED PART 2 IN PRIVATE

This was confirmed by Cabinet.

## 5. OLDER PEOPLE'S PLAN UPDATE

## RESOLVED:

That Cabinet notes the successes to date and continued progress to deliver the Older People's Action Plan during 2018-19 to improve the quality of life, health and wellbeing of older people in Hillingdon.

## Reasons for decision

Cabinet received an update on the Older People's Plan to monitor the broad range of services and activities the Council and partners provide to improve the quality of life for older people in Hillingdon. The Cabinet Member for Social Services, Housing and Public Health gave special mention to the new Grassy Meadow and dementia support facilities that had recently opened, along with an update to Members on the good performance of the TeleCareLine service.

Alternative options considered and rejected
None.
Officers to action:
Kevin Byrne, Residents Services
Nina Durnford, Social Care
Classification: Public

The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.

## 6. MONTHLY COUNCIL BUDGET MONITORING REPORT: MONTH 6

## RESOLVED:

## That Cabinet:

1. Note the budget position as at September 2018 (Month 6) as outlined in Table 1.
2. Note the Treasury Management update as at September 2018 at Appendix E.
3. Continue the delegated authority up until the next Cabinet meeting to the Chief Executive to approve any consultancy and agency assignments over £50k, with final sign-off of any assignments made by the Leader of the Council. Cabinet are also asked to note those consultancy and agency assignments over $£ 50 \mathrm{k}$ approved under delegated authority between 25th October and 15th November 2018 Cabinet meetings, detailed at Appendix F.
4. Approve the release of the following sums from Development and Risk Contingency to Directorate Operating Budgets:
a. Demographic Growth - Adult Social Care - £1,711k
b. Demographic Growth - Looked after Children - $£ 394 \mathrm{k}$
c. Demographic Growth - SEN Transport -£184k
d. Management savings action - Adult Social Care - (£1,969k)
e. Uncertainty at budget setting - Apprenticeship Levy -£376k
f. Uncertainty at budget setting - Uninsured Claims - £291k
5. Approve acceptance of gift funding of up to $£ 30 \mathrm{k}$ in relation to a Planning Performance Agreement in accordance with the provisions of Section 93 of the Local Government Act 2003 for the Former Dairy Crest site, 297 Long Lane, Hillingdon.
6. Approve the acceptance of $£ 100 \mathrm{k}$ additional funding from the Department of Business, Energy and Industrial Strategy for the National Safety at Ports project.
7. Approves the introduction of offering unattended cremations at Breakspear Crematorium at a cost of $£ 315$, for implementation on the 1st December 2018.
8. Note the implementation of the new legislation relating to Animal Welfare which came into force on the 1st October 2018 and approve the related fees to be implemented with immediate effect.
9. Ratify a special urgency decision taken by the Leader of the Council and Cabinet Member for Finance, Property and Business Services on 31 October 2018 to approve that the contract for general repairs and maintenance to our corporate buildings, currently with Mitie TFM Limited, be disseminated with day-to-day maintenance and repairs brought in-house and managed by the Council's Housing Repairs Team and specialist compliance elements to be added to contracts already in place with Housing.

## Reasons for decision

Cabinet was informed of the latest Month 6 forecast revenue, capital and treasury position for the current year 2018/19 to ensure the Council achieved its budgetary and service objectives. Cabinet also made a number of decisions, including:

- The release of monies from a dedicated contingency budget to support operating budgets, primarily in social care, comprising items that were uncertain at the time of budget setting but were now certain;
- Acceptance of gift funding in relation to the Former Dairy Crest site in Hillingdon;
- Acceptance of a Government grant for the National Safety at Ports project at Heathrow Airport;
- The introduction of unattended cremations at Breakspear Crematorium, in respond to expected demand for the service, along with fees set;
- New fees for the licensing of activities involving animals, following the introduction of new national legislation;
- Ratification of a decision previously taken to in-source the Council's facilities management services provided by Mitie TFM Limited.

Alternative options considered and rejected
None.

## Officer to action:

Paul Whaymand, Finance
Classification: Public

The report and any background papers relating to this decision by the Cabinet are available to view on the Council's website or by visiting the Civic Centre, Uxbridge.

## 7. CONTRACT EXTENSION: THE REPLACEMENT OF GAS BOILERS AND SYSTEM UPGRADES IN RESIDENTIAL DWELLINGS IN THE HOUSING STOCK

## RESOLVED:

That Cabinet approves the extension of the contract with British Gas Social Housing Ltd (trading as PH Jones) to deliver works for new gas installations and boiler replacements for a further 1 year until 30th November 2019.

## Reasons for decision

Cabinet agreed to extend the contract for new and replacement gas heating installations in residential dwellings, noting the Council's duties to maintain the gas installations in its tenanted properties in a safe condition.

## Alternative options considered and rejected

None, as the contract provided for an extension, subject to satisfactory performance.

## Officer to action:

Gary Penticost, Residents Services
Classification: Private

Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.

## Urgency provisions

As set out on the agenda for this meeting, this decision was taken under urgency provisions in accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.

## 8. AWARD OF CONTRACT: PLAYGROUND REFURBISHMENT PROGRAMME

## RESOLVED:

## That Cabinet:

1. Accept the tender from Kompan Limited for the implementation of small and large size playgrounds for the value of $£ 463 \mathrm{k}$ phased over three years and;
2. Accept the tender from Proludic Limited for the implementation of medium size playgrounds for the value of $£ 376 \mathrm{k}$ phased over three years.

## Reasons for decision

Cabinet welcomed the three year playground refurbishment programme across many parts of the Borough, for those playgrounds that were now reaching the end of their life. To that end, Cabinet accepted two tenders in order to refurbish designated playgrounds based on their size.

## Alternative options considered and rejected

Cabinet could have decided to close down designated playgrounds that may possibly soon become structurally unsafe.

## Officer to action:

Adrian Batten, Residents Services

## Classification: Private

Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.
9. DISPOSAL OF LAND AT 19-22 CHIPPENDALE WAYE, UXBRIDGE

RESOLVED:
That Cabinet:

1. Declare the land between 19-22 Chippendale Waye, Uxbridge surplus to requirements;
2. Authorise the disposal of the site at auction once planning permission is given for the residential development of four houses;
3. Agree that the site is to be sold as long leasehold, on the basis of a 125 year lease, with the freehold transferred upon completion of the development.
4. Delegate authority to the Leader of the Council and the Cabinet Member for Finance, Property and Business Services, in consultation with the Deputy Chief Executive and Corporate Director of Residents Services, all subsequent decisions regarding the sale of the site.

## Reasons for decision

Cabinet agreed to declare the vacant Council owned land at 19-22 Chippendale Waye in Uxbridge surplus to requirements, approved its disposal property at auction with planning consent for a residential development of four houses and noted that this would provide for a capital receipt to support further housing in the Borough.

## Alternative options considered and rejected

Cabinet could have decided to sell the site without planning permission, develop the site itself or seek a more intensive development.

Officer to action:
Mike Paterson; Residents Services
Classification: Private


#### Abstract

Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.


## 10. VOLUNTARY SECTOR LEASES

## RESOLVED:

That Cabinet agrees the rent set out in the report, which is subject to negotiation with the voluntary sector organisations detailed in the report and instructs the Deputy Chief Executive and Corporate Director of Residents Services to then commission the Borough Solicitor to complete the appropriate legal documentation.

## Reasons for decision

Cabinet agreed a 10 year lease to the Explorers Football Club for the pavilion building at Sipson Recreation Ground. The Leader of the Council noted that this building was the previously unused Yiewsley Bowls Club pavilion, which had been moved and refurbished, to ensure better community use in its new location.

Cabinet's decision enabled the organisation concerned to benefit from heavily discounted rents as part of the Council's Voluntary Sector Leasing Policy and wider commitment to a vibrant local voluntary sector. The Leader of the Council noted the benefit of the significant rent reductions that the Council offered, in comparison to market prices, allowing local organisations to thrive in Hillingdon.

## Alternative options considered and rejected

None.

## Officer to action:

Mike Paterson, Residents Services

Classification: Private

Whilst the Cabinet's decisions above are always made public, the officer report relating to this matter is not because it was considered in the private part of the meeting and contained information relating to the financial or business affairs of any particular person (including the Authority holding that information) and the public interest in withholding the information outweighed the public interest in disclosing it (exempt information under paragraph 3 of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 as amended.

## 11. ANY OTHER ITEMS THE CHAIRMAN AGREES ARE RELEVANT OR URGENT

No additional items were considered by the Cabinet.
The meeting closed at $7: 12 \mathrm{pm}$.

# *Internal Use only - implementation of decisions <br> When the Cabinet's decisions come into effect 

Meeting after Cabinet, the Executive Scrutiny Committee did not call-in any of the remaining Cabinet decisions. Therefore, these decisions can be implemented by officers upon the expiry of the scrutiny call-in period date below:
from 5pm, Friday 23 November 2018
Officers to action the decisions are indicated in the minutes.
The minutes are the official notice for any subsequent internal process approvals required by officers to action the Cabinet's decisions.

The public part of this meeting was broadcast on the Council's YouTube channel here. Please note that these minutes and decisions are the definitive record of proceedings by the Council of this meeting.

If you would like further information about the decisions of the Cabinet, please contact the Council below:
democratic@hillingdon.gov.uk
Democratic Services: 01895250636
Media enquiries: 01895250403
To find out more about how the Cabinet works to put residents first, visit here.

## Agenda Item 5

COUNCIL BUDGET -
2018/19 REVENUE AND CAPITAL MONTH 7 BUDGET MONITORING

| Cabinet Member | Councillor Jonathan Bianco |
| :---: | :---: |
| Cabinet Portfolio | Finance, Property and Business Services |
| Report Author | Paul Whaymand, Corporate Director of Finance |
| Papers with report | Appendices A - F |
| HEADLINE INFORMATION |  |
| Purpose of report | This report provides the Council's forecast financial position and performance against the 2018/19 revenue budgets and Capital Programme. <br> An underspend of $£ 241 \mathrm{k}$ is reported against 2018/19 General Fund revenue budgets as of October 2018 (Month 7), representing a minor adverse movement of $£ 18 \mathrm{k}$ from the position reported to Cabinet at Month 6. <br> The latest positions on other funds and the Capital Programme are detailed within the body of this report, with continuing pressures on High Needs placements in the Schools Budget feeding through to a projected $£ 7,665 \mathrm{k}$ cumulative deficit on the ringfenced Dedicated Schools Grant account. This represents an adverse movement of $£ 700 \mathrm{k}$ on the previously reported position. |


| Contribution to our <br> plans and strategies |
| :--- |

## Putting our Residents First: Financial Management <br> Achieving Value for Money is an important element of the Council's Medium Term Financial Plan.

## Financial Cost N/A

## Relevant Policy Overview Committee

## Corporate Services and Partnerships

## All

## RECOMMENDATIONS

## That Cabinet:

1. Note the budget position as at October 2018 (Month 7) as outlined in Table 1.
2. Note the Treasury Management update as at October 2018 at Appendix E.
3. Continue the delegated authority up until the next Cabinet meeting to the Chief Executive to approve any consultancy and agency assignments over $£ 50 \mathrm{k}$, with final sign-off of any assignments made by the Leader of the Council. Cabinet are also asked to note those consultancy and agency assignments over $£ 50 \mathrm{k}$ approved under delegated authority between 15th November and 13th December 2018 Cabinet meetings, detailed at Appendix F.
4. Agree a Fixed Penalty Notice for small scale fly tipping at a maximum penalty of $£ 400$.
5. Accept $£ 100 k$ of grant funding from the Environment Agency, Thames Regional Flood and Coastal Committee, to undertake a catchment plan within the Borough to reduce flood risk. Furthermore, that Cabinet delegate authority to the Deputy Chief Executive and Corporate Director of Residents Services, in consultation with the Leader of the Council and Cabinet Member for Finance, Property and Business Services, to appoint flood risk consultants from the grant monies accepted above.
6. Approve acceptance of gift funding of up to $£ 22 k$ in relation to a Planning Performance Agreement in accordance with the provisions of Section 93 of the Local Government Act 2003 for Unit 2 Skyline Business Park, Great South West Road.

## INFORMATION

Reasons for Recommendations

1. The reason for Recommendation 1 is to ensure that the Council achieves its budgetary objectives, providing Cabinet with an update on performance at Month 6 against budgets approved by Council on 22 February 2018. An update on the Council's Treasury Management activities is signposted in Recommendation 2.
2. Recommendation 3 is intended to enable continued delegation of approval for appointment of consultancy and agency appointments over $£ 50 \mathrm{k}$ to the Chief Executive, with final sign-off from the Leader of the Council. In addition, Appendix F reports on use of this delegated authority previously granted by Cabinet.
3. In May 2016, the Unauthorised Deposit of Waste (Fixed Penalties) Regulations 2016 were introduced. These regulations insert provisions into the Environmental Protection Act 1990 to allow authorised officers from a waste collection authority to issue an FPN of no less than $£ 150$ and not more than $£ 400$, to any person depositing waste on any land rather than littering. Recommendation 4 requests Cabinet to approve the FPN at the maximum penalty of $£ 400$.
4. The Council has received funding from the Environment Agency to prepare, through the appointment of specialist consultants, a catchment plan which will review the areas which contribute most to flooding in the Borough. With over 33,000 properties potentially at risk of flooding in a variety of locations, the plan will identify integrated opportunities to reduce flooding that can be used to secure wider funding opportunities. The plan will inform a deliverable programme of works which will provide multiple benefits to residents, such as small scale projects to slow the flow of water to areas which affect homes. Recommendation 5 therefore seeks authority to accept and utilise this funding.
5. Gift funding has been offered by developers which if accepted by Cabinet will be utilised to fund dedicated staff to support this pre-application and application work. Recommendation 6 seeks authority from Cabinet to approve the acceptance of $£ 22 k$, in relation to the major development of the Unit 2 Skyline Business Park, Great South West Road.

## SUMMARY

## REVENUE

6. General Fund revenue budgets are projected to underspend by £241k as at Month 7, a minor adverse movement of $£ 18 \mathrm{k}$ from month 6 , although this comprises of a number of reported pressures such as growing demand for Children's Services and the cost of Fleet Management operations being offset through a range of measures including; workforce underspends, reduced capital financing costs, release of General Contingency and deployment of Earmarked Reserves. Within this position, there remains $£ 477 \mathrm{k}$ uncommitted General Contingency available to manage emerging issues over the remainder of this financial year.
7. General Fund Balances are expected to total $£ 39,612 \mathrm{k}$ at 31 March 2019, under the assumption that the remaining Unallocated Budgets are utilised in-year, and reflecting the planned $£ 950 \mathrm{k}$ drawdown from the $£ 40,321 \mathrm{k}$ opening General Balances.
8. Of the $£ 10,655 \mathrm{k}$ savings included in the $2018 / 19$ budget, $£ 8,805 \mathrm{k}$ are either banked or classed as 'on track for delivery', with $£ 1,850 \mathrm{k}$ classified as being higher risk or in the early stages of delivery. Ultimately, all $£ 10,655 \mathrm{k}$ savings are expected to be delivered in full or met through alternative mechanisms. Any items with potential issues will be covered by alternative in-year savings proposals and management actions.
9. A surplus of $£ 1,090 \mathrm{k}$ is reported within the Collection Fund relating to favourable positions on both Council Tax and Business Rates, which is predominantly driven by strong growth in Business Rates in the borough and a carry forward surplus within Council Tax and represents a $£ 2 \mathrm{k}$ improvement on Month 6. Any surplus realised at outturn will be available to support the General Fund budget in future years.
10. The Dedicated Schools Grant is projecting an in-year overspend of $£ 3,540 \mathrm{k}$ at Month 7 , an adverse movement of $£ 700 \mathrm{k}$ from Month 6 . This overspend is largely due to continuing pressures in the cost of High Needs, although £254k of the adverse movement relates to increased use of alternative provision and results in a forecast carry forward cumulative deficit of $£ 7,665 \mathrm{k}$ at 31 March 2019. At Month 7, this position on the Schools Budget has been exacerbated by the decision by the Department for Education to clawback £443k Early Years funding due to lower than anticipated demand for the new extended fifteen hours of free childcare.
11. As previously noted, it is becoming increasingly unlikely that this pressure can be contained within the Schools Budget, and therefore the longer-term solution to this pressure represents a significant risk within the context of the Council's own medium term financial planning. This is a problem across the sector and as such, there is significant lobbying of government in progress.

## CAPITAL

12. As at Month 7 an underspend of $£ 115$ k is reported across the $£ 392,642 \mathrm{k}$ General Fund Capital Programme, with no material variances reported at individual project level. While a favourable variance of $£ 1,227$ k is reported on capital grant income, a $£ 1,900$ k shortfall in capital receipts and CIL is expected to result in a £558k pressure against $£ 178,625 \mathrm{k}$ budgeted Prudential Borrowing. Slippage in planned capital expenditure from 2018/19 is expected to reduce the in year borrowing requirement by $£ 37,310$ k from $£ 72,377$ k and therefore impact favourably on debt financing costs for 2019/20.

## FURTHER INFORMATION

## General Fund Revenue Budget

13. An underspend of $£ 241 \mathrm{k}$ is reported across normal operating activities at Month 7 , although this includes a number of underlying pressures including Children's Services Placements and Fleet Management. These are being contained at a corporate level through the use of workforce underspends, Earmarked Reserves, uncommitted General Contingency budget and favourable variances on Corporate Operating Budgets arising from slippage in borrowing required to support capital investment.
14. $£ 10,655 \mathrm{k}$ of savings are included in the $2018 / 19$ General Fund revenue budget. Currently $£ 6,909 \mathrm{k}$ are banked, delivery is currently in progress against $£ 1,896 \mathrm{k}$ of savings, $£ 1,850 \mathrm{k}$ are tracked as amber due to either being in the early stages of delivery or deemed higher risk although all savings are expected to ultimately be delivered in full or met through alternative measures. Since Month $6, £ 204 \mathrm{k}$ of savings have been moved to banked, amber savings are at $£ 1,850 \mathrm{k}$, a reduction of $£ 150 \mathrm{k}$ from Month 6 .

Table 1: General Fund Overview

| Original Budget$£^{\prime} 000$ | Budget Changes$£^{\prime} 000$ | Service | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn £'000 |  |  |  |
| 207,578 | $(1,192)$ | Directorate Operating Budgets | 206,386 | 206,610 | 224 | 201 | 23 |
| 4,878 | 1,308 | Corporate Operating Budgets | 6,186 | 5,743 | (443) | (438) | (5) |
| 8,929 | (987) | Development \& Risk Contingency | 7,942 | 7,942 | 0 | 0 | 0 |
| 200 | 0 | HIP Initiatives | 200 | 200 | 0 | 0 | 0 |
| $(1,249)$ | 871 | Unallocated Budget Items | (378) | (378) | 0 | 0 | 0 |
| 220,336 | 0 | Sub-total Normal Activities | 220,336 | 220,117 | (219) | (237) | 18 |
| 0 | 0 | Exceptional Items None Reported | 0 | 0 | 0 | 0 | 0 |
| 220,336 | 0 | Total Net Expenditure | 220,336 | 220,117 | (219) | (237) | 18 |
| $(219,386)$ | 0 | Budget Requirement | $(219,386)$ | $(219,408)$ | (22) | (22) | 0 |
| 950 | 0 | Net Total | 950 | 709 | (241) | (259) | 18 |
| $(40,321)$ | 0 | Balances b/fwd | $(40,321)$ | $(40,321)$ |  |  |  |
| $(39,371)$ | 0 | Balances c/fwd 31 March 2019 | $(39,371)$ | $(39,612)$ |  |  |  |

15. General Fund Balances are projected to total $£ 39,612 \mathrm{k}$ at 31 March 2019 as a result of the planned drawdown of $£ 950 \mathrm{k}$ being reduced by the $£ 241 \mathrm{k}$ projected in year underspend. The Council's current MTFF assumes that unallocated balances will remain between $£ 15,000 \mathrm{k}$ and $£ 32,000 \mathrm{k}$ to manage emergent risks, with any sums above that level earmarked for use to smooth the impact of government funding cuts.

## Directorate Operating Budgets

16. Directorate Operating Budgets represent the majority of the Council's investment in day-today services for residents, with more volatile or demand-led areas of activity tracked separately through the Development and Risk Contingency. Further information on the latest projections for each service is contained within Appendix A to this report, with salient risks and variances within this position summarised in the following paragraphs.

Table 2: Directorate Operating Budgets

| Original Budget $£^{\prime} 000$ | Budget Changes$£^{\prime} 000$ | Service |  | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement <br> from <br> Month 6 <br> £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Revised Budget £'000 | Forecast Outturn $£^{\prime} 000$ |  |  |  |
| $\begin{array}{r} 7,591 \\ (1,092) \end{array}$ | $\begin{array}{r} 427 \\ 0 \\ \hline \end{array}$ |  | Expenditure Income | $\begin{array}{r} 8,018 \\ (1,092) \end{array}$ | $\begin{array}{r} 7,940 \\ (1,163) \\ \hline \end{array}$ | (78) <br> (71) | $\begin{array}{r} \hline(108) \\ (44) \\ \hline \end{array}$ | $\begin{array}{r}30 \\ (27) \\ \hline\end{array}$ |
| 6,499 | 427 |  | Sub-Total | 6,926 | 6,777 | (149) | (152) | 3 |
| $\begin{aligned} & \hline 17,262 \\ & (3,170) \\ & \hline \end{aligned}$ | $\begin{array}{r} (1,603) \\ 0 \\ \hline \end{array}$ |  | Expenditure Income | $\begin{aligned} & \hline 15,659 \\ & (3,170) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 15,737 \\ (3,580) \\ \hline \end{array}$ | $\begin{array}{r} 78 \\ (410) \\ \hline \end{array}$ | $\begin{array}{r} 140 \\ (407) \\ \hline \end{array}$ | $\begin{array}{r}\text { (62) } \\ \text { (3) } \\ \hline\end{array}$ |
| 14,092 | $(1,603)$ |  | Sub-Total | 12,489 | 12,157 | (332) | (267) | (65) |
| $\begin{aligned} & 116,355 \\ & (43,096) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,922 \\ (1,667) \\ \hline \end{array}$ |  | Expenditure Income | $\begin{aligned} & 118,177 \\ & (44,663) \\ & \hline \end{aligned}$ | $\begin{aligned} & 118,593 \\ & (44,504) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 316 \\ & 259 \\ & \hline \end{aligned}$ | $\begin{array}{r} 576 \\ 54 \\ \hline \end{array}$ | $\begin{array}{r} (260) \\ 205 \\ \hline \end{array}$ |
| 73,259 | 255 |  | Sub-Total | 73,514 | 74,089 | 575 | 630 | (55) |
| $\begin{aligned} & 142,505 \\ & (28,777) \\ & \hline \end{aligned}$ | $\begin{array}{r} 2,801 \\ (3,072) \\ \hline \end{array}$ |  | Expenditure Income | $\begin{aligned} & \hline 145,306 \\ & (31,849) \\ & \hline \end{aligned}$ | $\begin{array}{r} 145,624 \\ (32,037) \\ \hline \end{array}$ | $\begin{array}{r} 318 \\ (188) \\ \hline \end{array}$ | $\begin{array}{r} 2,078 \\ (2,088) \end{array}$ | $\begin{array}{r} (1,760) \\ 1,900 \\ \hline \end{array}$ |
| 113,728 | (271) |  | Sub-Total | 113,457 | 113,587 | 130 | (10) | 140 |
| 207,578 | $(1,192)$ | Total Directorate Operating Budgets |  | 206,386 | 206,610 | 224 | 201 | 23 |

17. An underspend of $£ 149 \mathrm{k}$ is reported on the Chief Executive's Office budgets at Month 7 as a result of vacancies and non-staffing underspends and the overachievement of income within Human Resources. Across Finance, a net underspend of $£ 332 \mathrm{k}$ is projected as a result of vacant posts across the directorate while compensatory variances on income and expenditure relate to revisions to grant funding to support Housing Benefit administration and associated investment in additional staffing.
18. A net pressure of $£ 575 \mathrm{k}$ is reported across Residents Services, representing a favourable movement of $£ 55 \mathrm{k}$ on the previously reported position at Month 6 . The favourable movement results from reductions in staffing forecasts in Administration, Technical and Business Services of $£ 109 k$, Capital and Planned Works $£ 47$ k and Planning $£ 13 k$ offset by adverse movement from pressures on Fleet £83k, Highways and Street Lighting £38k, and other minor favourable movements across the group.
19. The Residents Services position for Month 7 incorporates pressures of $£ 766 \mathrm{k}$ linked to vehicle hire and maintenance in Fleet services, £90k feasibility costs for Capital and Planned works, $£ 159 \mathrm{k}$ on Residual Education functions and $£ 248 \mathrm{k}$ on Green Spaces which are offset by staffing vacancies and the use of Earmarked reserves to support services. A range of management actions are being undertaken which are expected to improve this position and reduce the forecast deployment of Earmarked Reserves to support these priority services.
20. A net $£ 130 \mathrm{k}$ overspend is reported across Social Care budgets, representing an adverse movement of $£ 140 \mathrm{k}$ from Month 6 which results from movements in staffing costs and income offset by reductions in forecast costs of placements during the month. Overall there is an overspend on the current level of agency staff to cover essential and hard to fill posts, legal costs and the cost of supporting Section 17 cases within Children Services amounting to a net $£ 405 \mathrm{k}$ pressure. A favourable movement on client income offsets these pressures for Adult Social Care Placements. In addition, the headline position incorporates pressures arising from higher placement costs following slippage in opening the Parkview development which are expected to be funded through liquidated damages from the contractor. Similarly, the management of this position is currently dependent on drawdown of earmarked reserves which are expected to reduce as the year progresses and the impact of management actions and new ways of working are delivered.
21. The Council is permitted to finance the costs associated with service transformation from Capital Receipts, with both one-off implementation costs and the support for service transformation, including the BID team, being funded from this resource. Current projections include an estimate of $£ 2,213 \mathrm{k}$ for such costs, which will continue to be reviewed over the remainder of the year and have been excluded from reported monitoring positions. It is anticipated that these costs will be financed from a combination of Capital Receipts and Earmarked Reserves.

## Progress on Savings

22. Savings of $£ 10,655 \mathrm{k}$ were included in the $2018 / 19$ budget, of which either $£ 8,805 \mathrm{k}$ are banked or on track for delivery which is an improved position from Month $6 . £ 1,850 \mathrm{k}$ savings are in the early stages of delivery or potentially subject to greater risk to delivery, an improved position from Month 6, however ultimately all $£ 10,655 \mathrm{k}$ savings are expected to be either delivered in full or replaced with alternative initiatives. Any items with potential issues will be covered by alternative in-year savings proposals and management actions.

Table 3: Savings Tracker

| 2018/19 General Fund Savings Programme |  |  | Residents Services | Social Care | Cross- <br> Cutting | Total 2018/19 Savings |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £'000 | £'000 | £'000 | $£^{\prime} 000$ | £'000 | £'000 | \% |
| B Banked | (58) | (728) | $(2,444)$ | $(3,432)$ | (247) | $(6,909)$ | 64.8\% |
| G On track for delivery | 0 | 0 | (320) | $(1,020)$ | (556) | $(1,896)$ | 17.8\% |
| Potential significant <br> A savings shortfall or a significant or risky project which is at an early stage; | 0 | 0 | (350) | (476) | $(1,024)$ | $(1,850)$ | 17.4\% |
| Serious problems in the delivery of the saving | 0 | 0 | 0 | 0 | 0 | 0 | 0.0\% |
| Total 2018/19 Savings | (58) | (728) | $(3,114)$ | $(4,928)$ | $(1,827)$ | $(10,655)$ | 100.0\% |

## Corporate Operating Budgets

23. Corporately managed expenditure includes the revenue costs of the Council's Capital Programme, the net impact of Housing Benefit Subsidy arrangements on the Council, externally set levies and income arising from the provision of support services to other funds and ring-fenced budgets.
24. An underspend of $£ 443 \mathrm{k}$ is reported against Corporate Operating Budgets as at Month 7 an improvement of $£ 5 \mathrm{k}$ from Month 6 . As a result of anticipated capital expenditure and associated borrowing being deferred from 2018/19, a $£ 499 \mathrm{k}$ underspend is forecast. Externally set levies are reporting a pressure of $£ 63 \mathrm{k}$ in relation to additional investment to support implementation of the West London District Coroners Service Improvement Plan. All other levies have been confirmed by awarding bodies and are not expected to vary materially over the remainder of the financial year.

Table 4: Corporate Operating Budgets

| Original Budget$£^{\prime} 000$ | Budget Changes$£^{\prime} 000$ | Service |  | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn $£^{\prime} 000$ |  |  |  |
| 0 | 0 | ס | Salaries | 0 | 0 | 0 | 0 | 0 |
| 6,259 | (592) | ᄃ ¢ © © | Non-Sal | 5,667 | 5,168 | 499) | 501) | 2 |
| 6,259 | (592) | \% | Exp | 5,667 | 5,168 | (499) | (501) | 2 |
| (371) | 100 | $\stackrel{\text { ¢ }}{\substack{0}}$ | Income | (271) | (271) | 0 | 0 | 0 |
| 5,888 | (492) | 든 | Sub-Total | 5,396 | 4,897 | (499) | (501) | 2 |
| 480 | 0 | $\bigcirc$ | Salaries | 480 | 478 | (2) | 0 | (2) |
| 11,237 | 1,873 | $\stackrel{\Gamma}{\pi}$ | Non-Sal | 13,110 | 13,168 | 58 | 63 | (5) |
| $(11,602)$ | (72) | C © 응 응 | Income | $(11,674)$ | $(11,674)$ | 0 | 0 | 0 |
| 116 | 1801 |  | Sub-Total | 1,916 | 1,972 | 56 | 63 | (7) |
| 0 | 0 |  | Salaries | 0 | 0 | 0 | 0 | 0 |
| 147,529 | (0) | $\frac{\square}{\omega}$ | Non-Sal Exp | 147,529 | 147,529 | 0 | 0 | 0 |
| $(148,654)$ | (0) | 오 ¢ ¢ | Income | $(148,654)$ | $(148,654)$ | 0 | 0 | 0 |
| $(1,125)$ | 0 |  | Sub-Total | $(1,125)$ | $(1,125)$ | 0 | 0 | 0 |
| 4,878 | 1,309 | Total C Operatin | orporate Budgets | 6,187 | 5,744 | (443) | (438) | (5) |

## Development \& Risk Contingency

25. For $2018 / 19, £ 8,929 k$ was set aside to manage uncertain elements of budgets within the Development \& Risk Contingency, which included $£ 7,929 \mathrm{k}$ in relation to specific risk items and $£ 1,000 \mathrm{k}$ as General Contingency to manage unforeseen issues. Cabinet at Month 6 approved the release of those elements of the Development and Risk Contingency relating to to prior years, items which were uncertain at the time of budget setting and are now confirmed into base budgets. The impact of these changes reduces the funding for the Development and Risk Contingency by $£ 987 \mathrm{k}$ in $2018 / 19$ to $£ 7,942 \mathrm{k}$. At this stage in the financial year, a breakeven position is projected against this provision, which represents no change from the projection at Month 6 . Within this position, £477k of General Contingency remains available to manage emerging risks.

Table 5: Development \& Risk Contingency

|  |  | Service |  | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original <br> Budget <br> $£^{\prime} 000$ | Budget Changes $£^{\prime} 000$ |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn $£^{\prime} 000$ |  |  |  |
| 291 | (291) | Fin. | Uninsured claims | 0 | 0 | 0 | 0 | 0 |
| 1,736 | 0 | $\begin{aligned} & \mathscr{\infty} \\ & \sum_{0}^{0} \\ & \text { © } \end{aligned}$ | Impact of Welfare Reform on Homelessness | 1,736 | 938 | (798) | (778) | (20) |
| 1,172 | 0 | $\begin{aligned} & \text { n } \\ & \stackrel{1}{0} \\ & \hline \end{aligned}$ | Waste Disposal Levy <br> \& Associated Contracts | 1,172 | 772 | (400) | (400) | (0) |
| 200 | 0 | $\begin{aligned} & \text { O} \\ & 0 \\ & \boxed{\sim} \end{aligned}$ | Heathrow Expansion Challenge Fund | 200 | 200 | 0 | 0 | 0 |
| 1,885 | 0 |  | Asylum Service | 1,885 | 1,985 | 100 | 100 | 0 |
| 797 | (394) |  | Demographic Growth Looked After Children | 403 | 1,172 | 769 | 769 | 0 |
| 367 | 0 |  | Demographic Growth Children with Disabilities | 367 | 755 | 388 | 364 | 24 |
| 277 | 0 | $\begin{aligned} & \stackrel{\nu}{\overleftarrow{N}} \\ & \frac{0}{\omega} \end{aligned}$ | Social Worker Agency Contingency | 277 | 376 | 99 | 122 | (23) |
| 443 | (184) | \% | SEN transport | 259 | 589 | 330 | 330 | 0 |
| 730 | 258 | ๑ | Demographic Growth Adult Social Care | 988 | 1,078 | 90 | 40 | 50 |
| 50 | 0 |  | Winterbourne View | 50 | 0 | (50) | 0 | (50) |
| 0 | 1,041 |  | Winter Funding - | 1,041 | 1,041 | 0 | 0 | 0 |
| 0 | $(1,041)$ |  | Additional Grant | $(1,041)$ | $(1,041)$ | 0 | 0 | 0 |
| 381 | (376) |  | Apprenticeship Levy | 5 | 0 | (5) | (5) | 0 |
| (400) | 0 | 응 $\stackrel{E}{0}_{0}^{0}$ | Additional Investment | (400) | (400) | 0 | 0 | 0 |
| 1,000 | 0 | U | General Contingency | 1,000 | 477 | (523) | (542) | 19 |
| 8,929 | (987) |  | I Development \& Risk Contingency | 7,942 | 7,942 | 0 | 0 | 0 |

26. The managed reduction in households accommodated in Bed and Breakfast seen throughout 2017/18 has continued into 2018/19, with projections assuming that the number of households will be maintained at 130, 20 below MTFF assumptions for the remainder of the year. In addition, continuing management action to reduce the costs and use of Temporary Accommodation through maintaining a high number of placements into the private sector is expected to deliver a $£ 798 \mathrm{k}$ underspend against contingency provision, an improvement of £20k from Month 6.
27. The call on the Waste contingency reflects an underspend of $£ 400 \mathrm{k}$ for Month 7 against the budgeted provision of $£ 1,172 \mathrm{k}$, to fund estimated population driven increases in the cost of disposal via the West London Waste Authority (WLWA) levy and associated waste disposal contracts. Waste tonnages to date have shown an increase compared to the same period last year, but the rate of increase has slowed recently (in particular that for organic waste, which has been affected by the very dry summer). Current projections indicate that costs can be managed within the reduced contingency sum.
28. As at Month 7 the Asylum service is projecting a drawdown of $£ 1,985 \mathrm{k}$ from the contingency, an overspend of $£ 100 \mathrm{k}$, no change from the Month 6 forecast. The overspend relates to a drop in the level of income received as well as an increase in the number of UASC, which the Council remains responsible for. These USAC's are not being transferred in accordance with the National Transfer Agreement, which was introduced in 2016 due to a slowdown in the number of authorities now willing to take them.
29. The forecast overspend of $£ 769 \mathrm{k}$ on the contingency provision for Looked After Children remains unchanged from Month 6. The overspend is a result of a continuing increase in the number of high cost Residential placements, where the Service has had to place children outside of the Borough. The unit cost of placement has increased from an average of $£ 3,400$ per week to $£ 4,000$ per week, and the length of stay is now longer than in previous years due to the complex nature of the support required. It is also evident that the type of places needed are becoming increasingly harder to source as other Councils are trying to secure similar places.
30. The Children with Disabilities service is projecting a draw down of $£ 755 \mathrm{k}$ from the Contingency, representing a $£ 388 \mathrm{k}$ forecast overspend, an adverse movement of $£ 24 \mathrm{k}$ from Month 6 projections. The service have taken steps to review individual placements to ascertain whether any of the placements should be part funded by external partners, such as education and health and anticipate that a number of placements will be part funded.
31. The service is projecting a drawdown of $£ 1,078 \mathrm{k}$ from the Demographic Growth for Adult Social Care contingency, a pressure of $£ 90 \mathrm{k}, £ 50 \mathrm{k}$ adverse from Month 6 . The service continues to show signs of growth in the number of and complexity of Social Care placements especially those with Learning Disability and Mental Health issues which are offset by more certainty in the numbers of new placements for Transitional Children as they transfer into Adult Social Care.
32. On 17 October 2018, the Department of Health and Social Care confirmed funding allocations totalling $£ 240 \mathrm{~m}$ of additional funding for councils to spend on adult social care services to help councils alleviate winter pressures on the NHS, getting patients home quicker and freeing up hospital beds across England. Hillingdon will receive $£ 1,041 \mathrm{k}$ of this funding, which will be managed through contingency and applied to ensure appropriate social care packages are in place for those leaving hospital with eligibility for social care.
33. The service is projecting a drawdown of $£ 376 \mathrm{k}$ from the Social Worker agency contingency, an Improvement of $£ 23 \mathrm{k}$ from the Month 6 position, reflecting the latest recruitment success of Newly Qualified Social Workers. This contingency reflects the additional cost of using agency staff to cover essential Social Worker posts as the recruitment of Social Workers continues to be very competitive.
34. No other material variances are reported against specific contingency items; with a minor $£ 5 \mathrm{k}$ underspend on the Apprenticeship Levy reflecting current payroll expenditure. To date there have been no specific calls on the $£ 1,000 \mathrm{k}$ General Contingency, and it has been assumed
that $£ 523 \mathrm{k}$ of this sum will be applied to fund the pressures outlined above, with the remaining $£ 477 \mathrm{k}$ to manage emerging issues.

## HIP Initiatives

35. £200k of HIP Initiative funding is included in the 2018/19 General Fund revenue budget, which is supplemented by $£ 899 \mathrm{k}$ brought forward balances, to provide $£ 1,099 \mathrm{k}$ resources. $£ 128 \mathrm{k}$ of projects have been approved through HIP Steering Group for funding from resources as at Month 7, leaving $£ 971 \mathrm{k}$ available for future release.

Table 6: HIP Initiatives

| Original <br> Budget | Budget <br> Changes |  | Month 6 |  |  |
| ---: | ---: | :--- | ---: | ---: | ---: |
| $£^{\prime} 000$ | $£^{\prime} 000$ |  | Revised <br> Budget | Approved <br> Allocations | Unallocated <br> Balance |
| 200 | 0 | HIP Initiatives Budgets | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ |
| 0 | 899 | B/fwd Funds | 200 | 0 | $(200)$ |
| 200 | 899 | Total HIP Initiatives | 899 | 128 | $(771)$ |

## Schools Budget

36. At Month 7 the Dedicated Schools Grant position is an in-year overspend of $£ 3,540 \mathrm{k}$. This is predominantly due to continuing pressures in the cost of High Needs. When the £4,125k deficit brought forward from 2017/18 is taken into account, the forecast deficit to carry forward to $2019 / 20$ is $£ 7,665$ k. This represents an adverse movement of $£ 700 \mathrm{k}$ on the previously reported position, with $£ 503 \mathrm{k}$ of this movement attributable to the continuing High Needs pressure, $£ 254 \mathrm{k}$ is attributable to alternative provision for children excluded from school which continues to worsen following the start of the new academic year.
37. In addition, the Month 7 position includes a £57k improvement on Early Years which reflects the adjustment to the two year old funding to reflect the number of children accessing the entitlement based upon the January 2018 census.
38. The in year overspend of $£ 3,540 \mathrm{k}$ as at Month 7 is made up of $£ 2,936$ k High Needs linked to the transfer of pupils from statements to EHCP’s, £416k to alternative provision for pupils not attending mainstream provision, $£ 499 \mathrm{k}$ for early years provision offset by $£ 311 \mathrm{k}$ underspend due to the decision of Schools Forum to withhold growth contingency where pupil growth is not sufficient to require the need for this funding.

## Collection Fund

39. A $£ 1,090 \mathrm{k}$ surplus is projected against the Collection Fund at Month 7, a $£ 2 \mathrm{k}$ improvement from Month 6 , which is made up of a $£ 715$ k surplus on Council Tax and a $£ 375 \mathrm{k}$ surplus on Business Rates. The Council Tax surplus is largely as a result of strong in-year collection rates contributing $£ 216 \mathrm{k}$ and the brought forward surplus of $£ 499 \mathrm{k}$ relating to better than expected performance during 2017/18. The favourable variance across Business Rates is due to strong growth in Business Rates as a number of new developments in the borough have been brought into rating, with a $£ 815 \mathrm{k}$ in-year surplus being sufficient to offset the brought forward deficit of $£ 440 \mathrm{k}$.

## Housing Revenue Account

40. The Housing Revenue Account is currently forecasting a $£ 292 \mathrm{k}$ favourable variance, resulting in a drawdown of reserves of $£ 21,145 \mathrm{k}$. This results in a projected $2018 / 19$ closing HRA

General Balance of $£ 15,963 \mathrm{k}$, with the use of reserves funding investment in new housing stock. The headline monitoring position incorporates underspends of $£ 722 \mathrm{k}$ mainly in relation to planned works and contingency, offsetting a £430k income pressure predominantly from rental income.

## Future Revenue Implications of Capital Programme

41. Appendix D to this report outlines the forecast outturn on the 2018/19 to 2022/23 Capital Programme, with a $£ 115 \mathrm{k}$ underspend projected over the five-year programme. Alongside a marginal variance on Government Grant income and a less favourable outlook for Capital Receipts, Prudential Borrowing is projected to be $£ 558 \mathrm{k}$ higher than the $£ 178,625 \mathrm{k}$ revised budget. This uplift has been factored into the planned $£ 10,410 \mathrm{k}$ growth in capital financing costs over the MTFF period, any further reductions in anticipated Capital Receipts or increases in project expenditure may necessitate a review of future financing costs.

## Appendix A - Detailed Group Forecasts (General Fund)

## Chief Executive's Office ( $£ 149 \mathrm{k}$ underspend, $£ 3 \mathrm{k}$ improvement)

42. The CEO directorate is reporting an underspend of $£ 149 \mathrm{k}$ at Month 7, representing a minor adverse movement of $£ 3 \mathrm{k}$ on Month 6. The movement reflects additional staffing costs for a maternity leave cover in Legal, offset against increased income forecasts within the service.

Table 7: Chief Executive's Office Operating Budgets

|  |  | Service |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original Budget $£^{\prime} 000$ | Budget Changes $£^{\prime} 000$ |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn $£^{\prime} 000$ | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| 1,445 | 0 |  | Salaries | 1,445 | 1,469 | 24 | 30 | (6) |
| 1,750 | (29) |  | Non-Sal Exp | 1,721 | 1,697 | (24) | (30) | 6 |
| (602) | 0 |  | Income | (602) | (611) | (9) | (4) | (5) |
| 2,593 | (29) |  | Sub-Total | 2,564 | 2,555 | (9) | (4) | (5) |
| 2,012 | (13) |  | Salaries | 1,999 | 1,921 | (78) | (79) | 1 |
| 361 | 407 |  | Non-Sal Exp | 768 | 755 | (13) | (13) | 0 |
| (230) | 0 |  | Income | (230) | (272) | (42) | (40) | (2) |
| 2,143 | 394 |  | Sub-Total | 2,537 | 2,404 | (133) | (132) | (1) |
| 1,954 | 75 |  | Salaries | 2,029 | 2,042 | 13 | (16) | 29 |
| 69 | (13) |  | Non-Sal Exp | 56 | 56 | 0 | 0 | 0 |
| (260) | 0 |  | Income | (260) | (280) | (20) | 0 | (20) |
| 1,763 | 62 |  | Sub-Total | 1,825 | 1,818 | (7) | (16) | 9 |
| 5,411 | 62 |  | Salaries | 5,473 | 5,432 | (41) | (65) | 24 |
| 2,180 | 365 |  | Non-Sal Exp | 2,545 | 2,508 | (37) | (43) | 6 |
| $(1,092)$ | 0 |  | Income | $(1,092)$ | $(1,163)$ | (71) | (44) | (27) |
| 6,499 | 427 |  | Total | 6,926 | 6,777 | (149) | (152) | 3 |

43. Staffing underspends are reflective of a number of part year vacancies within Legal Services, and the early delivery of 2019/20 MTFF savings in Human Resources. A fully resourced Democratic Services establishment is leading to an unachievable managed vacancy factor; however, this is almost fully mitigated by a favourable Special Responsibility Allowances forecast with the recent reduction of two SRA's.
44. Income across the directorate is on track to achieve a projected surplus; primarily as a result of increased newly qualified social worker placements in Human Resources, an increased forecast within Legal Services and an improvement in the Registrars income within Democratic Services.

Finance ( $£ 332 \mathrm{k}$ underspend, $£ 65 \mathrm{k}$ improvement)
45. The overall position for Finance at Month 7 is a forecast underspend of $£ 332 \mathrm{k}$. This is an improvement of $£ 65 \mathrm{k}$ from Month 6, due predominantly to revised assumptions for recruitment within Revenues \& Benefits.

Table 8: Finance Operating Budgets

| Original Budget £'000 | Budget Changes <br> £'000 | Service |  | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Revised Budget £'000 | Forecast Outturn £'000 |  |  |  |
| 2,058 | (169) |  | Salaries | 1,889 | 1,766 | (123) | (122) | (1) |
| 1,443 | 300 |  | Non-Sal Exp | 1,743 | 1,806 | 63 | 71 | (8) |
| (567) | 0 |  | Income | (567) | (573) | (6) | 0 | (6) |
| 2,934 | 131 |  | Sub-Total | 3,065 | 2,999 | (66) | (51) | (15) |
| 1,540 | 0 |  | Salaries | 1,540 | 1,583 | 43 | 44 | (1) |
| 64 | 0 |  | Non-Sal Exp | 64 | 57 | (7) | (9) | 2 |
| (35) | 0 |  | Income | (35) | (35) | 0 | 0 | 0 |
| 1,569 | 0 |  | Sub-Total | 1,569 | 1,605 | 36 | 35 | 1 |
| 3,505 | (170) |  | Salaries | 3,335 | 3,323 | (12) | (19) | 7 |
| 1,785 | $(1,702)$ |  | Non-Sal Exp | 83 | 86 | 3 | 9 | (6) |
| (151) | 0 |  | Income | (151) | (161) | (10) | (9) | (1) |
| 5,139 | $(1,872)$ |  | Sub-Total | 3,267 | 3,248 | (19) | (19) | 0 |
| 4,277 | 155 |  | Salaries | 4,432 | 4,467 | 35 | 95 | (60) |
| 1,847 | (17) |  | Non-Sal Exp | 1,830 | 1,918 | 88 | 80 | 8 |
| $(2,090)$ | 0 |  | Income | $(2,090)$ | $(2,475)$ | (385) | (389) | 4 |
| 4,034 | 138 |  | Sub-Total | 4,172 | 3,910 | (262) | (214) | (48) |
| 536 | 0 |  | Salaries | 536 | 527 | (9) | (6) | (3) |
| 207 | 0 |  | Non-Sal Exp | 207 | 204 | (3) | (3) | 0 |
| (327) | 0 |  | Income | (327) | (336) | (9) | (9) | 0 |
| 416 | 0 |  | Sub-Total | 416 | 395 | (21) | (18) | (3) |
| 11,916 | (184) |  | Salaries | 11,732 | 11,666 | (66) | (8) | (58) |
| 5,346 | $(1,419)$ |  | Non-Sal Exp | 3,927 | 4,071 | 144 | 148 | (4) |
| $(3,170)$ | 0 |  | Income | $(3,170)$ | $(3,580)$ | (410) | (407) | (3) |
| 14,092 | $(1,603)$ |  | Total | 12,489 | 12,157 | (332) | (267) | (65) |

46. The Business Assurance workforce underspend is largely within Internal Audit and reflects vacancies following the recent BID review of the Service, which is nearing full implementation. A corresponding increased reliance on external consultancy supporting the audit function during the implementation of the new structure is driving the non-staffing pressure for the Business Assurance function as a whole.
47. The underspend on Corporate Finance reflects vacancies within the current establishment. The improvement within Revenues and Benefits is as a result of revisions to recruitment assumptions spread across the Service and staffing adjustments for recent departures of staff which are now built into the forecasts.
48. Pensions, Treasury and Statutory Accounting is reporting an underspend of $£ 21 \mathrm{k}$, principally due to a vacant post held within the service, reduced costs against the external audit contract with Ernst \& Young, and increased charges to the Pension Fund for support provided.

## Residents Services ( $£ 575 \mathrm{k}$ overspend, $£ 55 \mathrm{k}$ adverse movement)

49. Residents Services directorate is showing a projected outturn overspend of $£ 575 \mathrm{k}$ at Month 7, excluding pressure areas that have identified contingency provisions.

Table 9: Residents Services Operating Budget

| Original Budget £'000 | Budget Changes$£^{\prime} 000$ | Service |  | Month 7 |  | Variance <br> (As at <br> Month 7) <br> £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Revised Budget £'000 | Forecast Outturn £'000 |  |  |  |
| 17,187 | 110 |  | Salaries | 17,297 | 17,142 | (155) | (410) | 255 |
| 35,689 | 183 |  | Non-Sal Exp | 35,872 | 37,036 | 1,164 | 1,663 | (499) |
| $(10,543)$ | (488) |  | Income | $(11,031)$ | $(11,265)$ | (234) | (545) | 311 |
| 42,333 | (195) |  | Sub-Total | 42,138 | 42,913 | 775 | 708 | 67 |
| 18,547 | 306 |  | Salaries | 18,853 | 18,210 | (643) | (448) | (195) |
| 23,510 | 863 |  | $\begin{aligned} & \text { Non-Sal } \\ & \text { Exp } \end{aligned}$ | 24,373 | 24,868 | 495 | 337 | 158 |
| $(17,361)$ | $(1,037)$ |  | Income | $(18,398)$ | $(18,037)$ | 361 | 324 | 37 |
| 24,696 | 132 |  | Sub-Total | 24,828 | 25,041 | 213 | 213 | 0 |
| 3,995 | 16 |  | Salaries | 4,011 | 3,813 | (198) | (187) | (11) |
| 685 | 439 |  | Non-Sal Exp | 1,124 | 1,349 | 225 | 231 | (6) |
| $(4,059)$ | (231) |  | Income | $(4,290)$ | $(4,285)$ | 5 | 1 | 4 |
| 621 | 224 |  | Sub-Total | 845 | 877 | 32 | 45 | (13) |
| 12,626 | 6 |  | Salaries | 12,632 | 12,165 | (467) | (340) | (127) |
| 4,116 | (1) |  | $\begin{aligned} & \text { Non-Sal } \\ & \text { Exp } \end{aligned}$ | 4,115 | 4,010 | (105) | (170) | 65 |
| $(11,133)$ | 89 |  | Income | $(11,044)$ | $(10,917)$ | 127 | 174 | (47) |
| 5,609 | 94 |  | Sub-Total | 5,703 | 5,258 | (445) | (336) | (109) |
| 52,355 | 438 |  | Salaries | 52,793 | 51,330 | $(1,463)$ | $(1,385)$ | (78) |
| 64,000 | 1,484 |  | $\begin{array}{\|l} \text { Non-Sal } \\ \text { Exp } \end{array}$ | 65,384 | 67,263 | 1,779 | 1,961 | (182) |
| $(43,096)$ | $(1,667)$ |  | Income | $(44,663)$ | $(44,504)$ | 259 | 54 | 205 |
| 73,259 | 255 |  | Total | 73,514 | 74,089 | 575 | 630 | (55) |

50. The overall variance is a result of non-staffing pressures across Fleet Management, Grounds Maintenance and Residual Education functions being offset by staffing underspends across the directorate.
51. The Council's 2018/19 contingency budget contains provision for areas of expenditure or income within Residents Services for which there is a greater degree of uncertainty. The position against these contingency items is shown in Table 2 below. At Month 7, projected calls on contingency are $£ 1,198 \mathrm{k}$ below the budgeted provision, a $£ 20 \mathrm{k}$ improvement on the Month 6 position. The table below shows the breakdown for each contingency item.

Table 10: Development and Risk Contingency

| Original Budget$£^{\prime} 000$ | Budget Changes$£^{\prime} 000$ | Development \& Risk Contingency | Month 6 |  | Variance <br> (As at <br> Month 7) <br> £'000 | Variance <br> (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn $£^{\prime} 000$ |  |  |  |
|  |  | Impact of Welfare |  |  |  |  |  |
| 1,736 | 0 | Reform on | 1,736 | 938 | (778) | (778) | (20) |
|  |  | Homelessness |  |  |  |  |  |
| 1,172 | 0 | Waste Disposal Levy \& | 1,172 | 772 | (400) | (400) | 0 |
| 1,172 | 0 | Associated Contracts | 1,172 | 772 | (400) | (400) | 0 |
| 200 | 0 | Heathrow Expansion | 200 | 200 | 0 | 0 | 0 |
| 3,108 | 0 | Current Commitments | 3,108 | 1,910 | $(1,198)$ | $(1,178)$ | (20) |

52. The Month 7 data in Table 11 below shows a continuation of the reduction achieved in $2017 / 18$ of the use of Temporary Accommodation. Although there has been an increase in the number of Households in higher cost Bed \& Breakfast over the $2^{\text {nd }}$ quarter of 2018/19, the total number accommodated remains below MTFF assumptions made by officers in modelling Supply and Demand.

Table 11: Housing Needs performance data

|  | August 18 | September 18 | October 18 |
| :--- | :---: | :---: | :---: |
| All Approaches | 176 | 203 | 190 |
| Full Assessment Required | 164 | 183 | 186 |
| New into Temporary Accommodation (Homeless and <br> Relief) | 21 | 27 | 28 |
| Households in Temporary Accommodation | 476 | 483 | 474 |
| Households in B\&B | 129 | 135 | 133 |

53. As in previous years, a contingency has been set aside in 2018/19 to resource the procurement of Private Sector placements or the need for Temporary Accommodation in the Borough. The call on contingency relating to homelessness is forecast at $£ 938 \mathrm{k}, £ 798 \mathrm{k}$ below the budgeted provision, a $£ 20 \mathrm{k}$ favourable movement from Month 6. The service is forecasting the number of clients in B\&B accommodation will be 130 at the end of the financial year, 20 below MTFF assumptions, whilst reducing the overall use and cost of Temporary Accommodation. This is expected to be achieved through maintaining a high number of placements into the private sector and the continued close monitoring of unit costs. The £20k improvement at month 7 reflects a forecast reduction in the cost of placements into the private sector.
54. The Council will continue to closely monitor this risk, as given the introduction of the Homeless Reduction Act in April 2018, potential pressures could materialise in the remainder of the financial year. Increased prevention and move-on activity could require the service to draw on the Housing Incentives earmarked reserve, with any drawdown being subject to the usual approvals. It should be noted that there has been a notable increase in homeless referrals to the Council from 1st October 2018 when a new 'duty to refer' commenced, placing a new responsibility on statutory and partner organisations to refer homelessness cases to the local authority for assistance. Officers will keep the referral rates to the Council under review.
55. The call on the Waste contingency, to fund estimated population driven increases in the cost of tonnages via the West London Waste Authority (WLWA) levy and associated waste disposal contracts, is forecast at $£ 772 \mathrm{k}$, having been reduced by $£ 400 \mathrm{k}$ at Month 6 from the
budgeted provision of $£ 1,172 \mathrm{k}$. Whilst aggregate waste tonnages to date have shown an increase compared to the same period last year, current projections, based on data for the first seven months of the year continue to indicate that costs can be managed within this reduced contingency sum in 2018/19.

## Infrastructure, Waste and ICT (£775k overspend, £67k adverse)

56. At Month 7, there is a $£ 775 \mathrm{k}$ forecast overspend across the service, arising from a number of variances across service areas reflecting a combination of ongoing staffing and non-staffing pressures. The overall forecast encompasses a number of management actions, which will be closely monitored during the financial year.
57. The forecast pressure for Fleet Management is $£ 766 \mathrm{k}$, representing an $£ 83 \mathrm{k}$ adverse movement. The pressure relates primarily to vehicle repairs and maintenance, with a combination of legacy costs from the outgoing contractor and some additional costs from the new contractor. There are also risks associated with increasing fuel costs, potential risks regarding the service's performance in relation to insurance claims and pressures from hired vehicle costs. There are a range of management actions being undertaken and the service has a refreshed Capital Vehicle Replacement Programme in place. The adverse movement reflects the latest profile of this programme with material benefits impacting from early 2019/20.
58. An earmarked reserve drawdown of $£ 500 \mathrm{k}$ is offsetting the pressure of $£ 376$ k in Waste Services (the position is unchanged overall compared with Month 6). The projected underlying overspend results from a temporary increase in overtime payments within the Waste Service due to performance issues with agency staff and wider recruitment difficulties in the refuse/recycling area owing to demand and competition. Non-staffing costs are forecasting a pressure, due to overspends on refuse sacks for green and garden waste and mixed dry recycling.
59. The Highways and Street Lighting service shows a net overspend of $£ 14 \mathrm{k}$ (a $£ 38 \mathrm{k}$ adverse movement) reflecting latest staffing forecasts and underachievement of the managed vacancy factor due to low staffing turnover. Within this position there is anticipated overachievement against income targets, attributable to various revenue streams including S38, S278, vehicle crossings and fixed penalties.
60. The Capital and Planned Works service shows a projected pressure of $£ 90 \mathrm{k}$ against base budget, a favourable movement of $£ 50 \mathrm{k}$. This reflects the latest forecast of the residual expenditure for staffing costs after forecast fees have been assumed as chargeable to capital projects. The service is reviewing the cost of some of its higher cost agency which could improve the position further.
61. The Corporate Communications Service is showing an overspend of $£ 15 \mathrm{k}$ against budget (a $£ 5 \mathrm{k}$ favourable movement), attributable to agency cover requirements and printing costs pressures.

## Housing, Environment, Education, Health \& Wellbeing (£213k overspend, £nil movement)

62. Green Spaces shows an adverse movement of $£ 69 k$ from Month 6 reflecting reactive repairs and maintenance works in Green Spaces above planned provision, and repairs of ageing playground equipment following health and safety inspections. The overall position continues to reflect underspends on hard to recruit posts within Youth services, reductions in income streams as a result of HS2 implementation within Golf and forecast pressures on non-staffing budgets within Parks and Open Spaces.
63. Underspends from vacant posts within Trading Standards and projected underspends on Voluntary sector grants continue to be forecast at Month 7. The wider Public Health position will be influenced by outcomes from the BID review, which is currently focused on areas of contract spend and ensuring efficient provision of mandated services.

## Planning, Transportation \& Regeneration (£32k overspend, £13k favourable movement)

64. A net pressure of $£ 32 \mathrm{k}$ is reported across the service at Month 7; with a $£ 198 \mathrm{k}$ underspend on workforce budgets across Planning Services and Road Safety being offset by £225k pressures across non-staffing budgets and a marginal $£ 5 \mathrm{k}$ variance on income. A minor $£ 13 \mathrm{k}$ favourable movement is reported from Month 6, primarily due to an internal appointment to a vacant post.
65. Workforce underspends continue to reflect challenging market conditions for the recruitment and retention of professional Planning Officers, with a corresponding increase in reliance on external consultancy contributing towards the non-staffing pressure. The reported nonstaffing position includes an in year $£ 130 \mathrm{k}$ pressure in fees for outsourced planning applications processing, with the draft budget for 2019/20 making allowance for this uplift.
66. A minor $£ 5$ k shortfall is projected against the budgeted $£ 4,190$ k Development and Building Control revenue streams, although these continue to be closely monitored alongside corresponding contract expenditure given both the potential impact of changing property market conditions and the need to maintain sufficient capacity within the service to support Planning Performance Agreements and Pre-Application Advice. As at Month $7 £ 2,459 \mathrm{k}$ or $59 \%$ of this forecast income has been banked, which is consistent with the profile achieved in recent years.

## Administrative, Technical \& Business Services (£445k underspend, £109k improvement)

67. The service is reporting a forecast underspend of $£ 445 \mathrm{k}$ at Month 7 , representing a $£ 109 \mathrm{k}$ improvement on the month. The underspend is primarily due to high staff turnover and part year vacancies within the administrative support services (Business Services, Technical Administration and the Contact Centre), with slippage on recruitment assumptions delivering the improvement on the month.
68. Within this position, pressures continue to be reported across Car Park and Imported Food revenue income streams. The majority relates to the current underachievement of budgeted income for Cedars and Grainges car parks, which have a forecast pressure of $£ 441 \mathrm{k}$, however, this is mitigated through an anticipated drawdown from Earmarked Reserves. Within the Heathrow Imported Food Unit, income achieved through testing of soil products, prescribed by EU legislation, is reporting a $£ 138 \mathrm{k}$ pressure. Updates to the testing lists are due to be published in the coming weeks, which may improve the position and will continue to be monitored closely.

## SOCIAL CARE (£130k overspend, £140k adverse)

69. Social Care is projecting an overspend of $£ 130 \mathrm{k}$ as at Month 7 , an adverse movement of $£ 140 \mathrm{k}$ on the Month 6 projections. It should be noted that the service is managing ongoing cost pressures relating to the cost of Agency Social Workers, Legal Counsel and the provision of Temporary Accommodation for Section 17 cases.

Table 12: Social Care Operating Budgets

| Original Budget £'000 | Budget Changes$£^{\prime} 000$ | Service |  | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement <br> from <br> Month 6 <br> £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Revised Budget £'000 | Forecast Outturn £'000 |  |  |  |
| 14,762 | (6) |  | Salaries | 14,756 | 14,797 | 41 | 79 | (37) |
| 17,224 | 520 |  | Non-Sal Exp | 17,744 | 18,275 | 531 | 472 | 59 |
| $(6,483)$ | (201) |  | Income | $(6,684)$ | $(6,851)$ | (167) | (165) | (2) |
| 25,503 | 313 |  | Sub-Total | 25,816 | 26,221 | 405 | 386 | 20 |
| 8,358 | 105 |  | Salaries | 8,463 | 7,837 | (626) | (661) | 35 |
| 6,044 | (105) |  | Non-Sal Exp | 5,939 | 6,052 | 113 | 134 | (21) |
| $(2,243)$ | (14) |  | Income | $(2,257)$ | $(1,953)$ | 304 | 303 | 1 |
| 12,159 | (14) |  | Sub-Total | 12,145 | 11,936 | (209) | (224) | 15 |
| 4,139 | 238 |  | Salaries | 4,377 | 4,142 | (235) | (236) | 1 |
| 38,672 | $(2,220)$ |  | Non-Sal Exp | 36,452 | 37,224 | 772 | 1,594 | (822) |
| $(12,159)$ | (690) |  | Income | $(12,849)$ | $(13,425)$ | (576) | $(1,404)$ | 828 |
| 30,652 | $(2,672)$ |  | Sub-Total | 27,980 | 27,941 | (39) | (46) | 7 |
| 4,208 | (496) |  | Salaries | 3,712 | 3,856 | 144 | 109 | 35 |
| 34,031 | 2,933 |  | Non-Sal Exp | 36,964 | 36,406 | (558) | 554 | $(1,112)$ |
| $(7,291)$ | $(2,145)$ |  | Income | $(9,436)$ | $(9,055)$ | 381 | (702) | 1,083 |
| 30,948 | 292 |  | Sub-Total | 31,240 | 31,207 | (33) | (39) | 6 |
| 11,719 | 411 |  | Salaries | 12,130 | 12,258 | 128 | (10) | 138 |
| 3,348 | 1,421 |  | Non-Sal Exp | 4,769 | 4,777 | 8 | 43 | (35) |
| (601) | (22) |  | Income | (623) | (753) | (130) | (120) | (10) |
| 14,466 | 1,810 |  | Sub-Total | 16,276 | 16,282 | 6 | (87) | 93 |
| 43,186 | 252 |  | Salaries | 43,438 | 42,890 | (548) | (719) | 171 |
| 99,319 | 2,549 |  | Non-Sal Exp | 101,868 | 102,784 | 916 | 2,797 | $(1,881)$ |
| $(28,777)$ | $(3,072)$ |  | Income | $(31,849)$ | $(32,087)$ | (238) | $(2,088)$ | 1,850 |
| 113,728 | (271) |  | Total | 113,457 | 113,587 | 130 | (10) | 140 |

## Social Care Development and Risk Contingency ( $£ 1,726 k$ overspend, $£ 1 \mathrm{k}$ adverse)

70. The Council's 2018/19 Development and Risk Contingency includes provisions for areas of expenditure within Social Care for which there is a greater degree of uncertainty and relates to in-year demographic changes, including Asylum seekers and SEN Transport. Table 14 sets out the Month 7 projected position for the Development and Risk Contingency, which is reporting a pressure of $£ 1,726 \mathrm{k}$; an adverse movement of $£ 1 \mathrm{k}$ on the Month 6 projections.
71. The overspend is due to continuing pressures in the costs of Looked After Children and Children with Disabilities placements, where it is evident that the service are supporting more children with complex needs. The service are also experiencing growth in SEN Transport requirements, where the service have firmed up the impact of the new academic year and the new transport requirements. There is also an underlying growth in Adult placements with a Learning Disability and Mental Health primary care need.

Table 13: Social Care Development \& Risk Contingency

| Original Budget$£^{\prime} 000$ | Budget Changes$£^{\prime} 000$ | Development \& Risk Contingency | Month 7 |  | Variance (As at Month 7) £'000 | Variance (As at Month 6) £'000 | Movement from Month 6 £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised Budget $£^{\prime} 000$ | Forecast Outturn $£^{\prime} 000$ |  |  |  |
| 1,885 | 0 | Asylum Service | 1,885 | 1,985 | 100 | 100 | 0 |
| 797 | (394) | Demographic Growth - Looked After Children | 403 | 1,172 | 769 | 769 | 0 |
| 367 | 0 | Demographic Growth - Children with Disabilities | 367 | 755 | 388 | 364 | 24 |
| 277 | 0 | Social Worker Agency Contingency | 277 | 376 | 99 | 122 | (23) |
| 443 | (184) | SEN transport | 259 | 589 | 330 | 330 | 0 |
| 730 | 308 | Demographic Growth - Adult Social Care | 1,038 | 1,078 | 40 | 40 | 0 |
| 50 | (50) | Winterbourne View | 0 | 0 | 0 | 0 | 0 |
| 4,549 | (320) | Current Commitments | 4,229 | 5,955 | 1,726 | 1,725 | 1 |

## Asylum Service ( $£ 100 \mathrm{k}$ overspend, no change)

72. The service is projecting a drawdown of $£ 1,985 \mathrm{k}$ from the contingency, no change on the Month 6 projections. The overspend relates to a drop in the level of income received as well as an increase in the number of UASC, which the Council remains responsible for, which are not being transferred in accordance with the National Transfer Agreement, which was introduced in 2016. This agreement has enabled the Council to transfer a number of under-18 UASC to other local authorities in line with the agreement, resulting in a lower volume of under 18's being supported by Hillingdon. However, the Council is now seeing a growth in the younger cohort of UASC, generally in the 13 to 14 year old age group, which will require at least a Foster Care placement and a slow down in the number of authorities willing to take UASC, which is having an impact on the projected position.

## Demographic Growth - Looked After Children (£769k overspend, no change)

73. The service is projecting a drawdown of $£ 1,172 \mathrm{k}$ from the Contingency, an overspend of $£ 769 \mathrm{k}$, no change on the Month 6 projections. The majority of this pressure relates to an increase in the number of high cost Residential placements, where the Service has had to place children outside of the Borough. It is also evident that the unit cost has increased from an average of $£ 3,400$ per week to $£ 4,000$ per week, and that the length of stay is much greater than in previous years due to the complex nature of the support required. It is also evident that the type of places needed are becoming increasingly harder to source as other councils are trying to secure similar placements.
74. The service continues to monitor this position through regular reviews of individual cases, and where possible children are stepped down when it is safe to do so. It should also be noted that this year could start to see an increase in the number of children looked after, where previously this number has remained constant over the last few years.

## Demographic Growth - Children with Disabilities (£388k overspend, £24k adverse)

75. The service is projecting a draw down of $£ 755 \mathrm{k}$ from the Contingency, an overspend of $£ 388 \mathrm{k}$ and an adverse movement of $£ 24 \mathrm{k}$ on the Month 6 projections. This reflects that there is an increase in the number of cases that have more complex needs, which in most cases, require a residential placement or more respite care. The service have now taken steps to review individual placements to ascertain whether any of the placements should be part funded by external partners, such as education and health and anticipate that a number of placements will be part funded.

## Social Worker Agency (Children's) (£99k overspend, £23k improvement)

76. The service is projecting a drawdown of $£ 376$ k from this contingency, an overspend of $£ 99 \mathrm{k}$ and an improvement of $£ 23 \mathrm{k}$ on the Month 6 position, which continues to reflect the latest recruitment success of Newly Qualified Social Workers. The pressure relates to the additional cost of using agency staff to cover essential Social Worker posts as the recruitment of Social Workers continues to be very competitive. The determination of the contingency was based on a proportion of $90 \%$ permanent and $10 \%$ agency staff, the additional amount reflecting the premium that the Council pays for agency staff, which is currently assessed as $£ 18 \mathrm{k}$ greater than the current total cost of a permanent member of staff. The current figures, based on hard to fill posts, indicates that the current percentage usage of agency staff stands at $38 \%$, based on the latest anticipated recruitment activity.

## Demographic Growth - SEN Transport ( $£ 330 \mathrm{k}$ Overspend, no change)

77. The service is projecting a drawdown of $£ 589 \mathrm{k}$ from the SEN Transport contingency, an overspend of $£ 330 \mathrm{k}$, no change on the month 6 position. This reflects the latest position taking into account the impact of the start of the new academic year, which generally has the greatest movement. The additional cost is required to cover the increase in the number of pupils that have an Education, Health and Care Plan (EHCP), in most cases the increase in the SEN pupil population has been absorbed in existing routes, but it is now clear that the service is having to purchase additional routes for some children, which has resulted in additional funding being required from the contingency.

## Demographic Growth - Adult Social Care (£40k overspend, no change)

78. The service is projecting a drawdown of $£ 1,078 \mathrm{k}$ from the Adult Social Care contingency, an overspend of $£ 40 \mathrm{k}$, no change on the Month 6 projections.

## DIRECTORATE OPERATING BUDGETS (£130k underspend, $£ 140 \mathrm{k}$ adverse)

## Children's Services ( $£ 406 k$ overspend, $£ 20 k$ adverse)

79. The service is projecting an overspend of $£ 406 \mathrm{k}$, as at Month 7 , an adverse movement of $£ 20 \mathrm{k}$ on the Month 6 projections. This overspend reflects the current level of agency staff employed by the service to cover essential and hard to fill posts. The service anticipates that the use of agency staff will start to reduce and is very positive about planned recruitment following the recent Ofsted inspection, which resulted in the service being rated good. One such example is that the service recently recruited 17 Newly Qualified Social Workers, some of which are now in post. However, the lead in times for recruitment of Senior Social Workers generally exceeds 6 months, as a result, the service are assuming that no new permanent recruitment will take place in this financial year for all other vacant posts.
80. The service is currently managing a pressure in Legal costs and the cost of supporting Section 17 cases, through management action and by implementing new ways of working. Additionally, the in house Legal Service has recruited an additional advocate, which should help to reduce external Legal costs.

## Early Intervention, Prevention \& SEND (£209k underspend, £15k adverse)

81. The service is projecting an underspend of $£ 209 \mathrm{k}$ as at Month 7 , an adverse movement of $£ 15 \mathrm{k}$ on the Month 6 projections. The majority of the underspend relates to staffing, where the service has put on hold staff recruitment, whilst it undertakes a BID review. Included in this is an underspend of $£ 224 \mathrm{k}$ on the Educational Psychological Service, which partially offsets a shortfall in income of $£ 362 \mathrm{k}$, following the cessation of funding from the DSG for

Early Years and School based support. The position also includes a projected overspend of $£ 148 \mathrm{k}$ in the Early Years Centres budgets, following the transfer of responsibility from the Dedicated Schools Grant into the Council's base budget with effect from 1 September 2018.

## Older People and Physical Disabilities ( $£ 39 k$ underspend, $£ 7 k$ adverse)

82. The service is projecting an underspend of $£ 39 \mathrm{k}$ as at Month 7 , an adverse movement of $£ 7 \mathrm{k}$ on the Month 6 projections. The service has an underspend of $£ 235 \mathrm{k}$ on staffing, where the service has a number of vacant posts. In addition there is a $£ 576 \mathrm{k}$ forecast overachievement of income of which $£ 261 \mathrm{k}$ relates to clients and external organisations and the balance of $£ 315 \mathrm{k}$ relates to an increase in the capitalisation of adaptation and minor works costs. These are netted down by an overspend of $£ 772 \mathrm{k}$ on non staffing costs, which predominantly relates to the cost of care packages.

## Learning Disability and Mental Health (£33k underspend, £6k adverse)

83. The service is projecting an underspend of $£ 33 \mathrm{k}$ as at Month 7 , a slight adverse movement of $£ 6 \mathrm{k}$ on the Month 6 projections. The service is currently reporting an overspend of $£ 144 \mathrm{k}$ on staffing costs, which is due primarily to a timing difference of realigning the salary budgets to reflect recent restructures. This is offset by a net underspend in the cost of placements totalling $£ 177 \mathrm{k}$.

## Provider and Commissioned Care (£5k overspend, £92k adverse)

84. The service is projecting an overspend of $£ 5 \mathrm{k}$ as at Month 7 , an adverse movement of $£ 92 \mathrm{k}$ on the Month 6 projections. This includes an overspend of $£ 128 \mathrm{k}$ on staffing, which relates predominantly to the cost of staff delivering a project which is funded by the CCG and a small overspend of $£ 7 \mathrm{k}$ on non-staffing costs netted down by a surplus of $£ 130 \mathrm{k}$ in income, which relates to CCG grant funding received for one post.

## Appendix B - Other Funds

## COLLECTION FUND ( $£ 1,090 k$ underspend, $£ 2 k$ favourable movement)

85. A surplus of $£ 1,090 \mathrm{k}$ is reported within the Collection Fund at Month 7 , relating to favourable positions on both Council Tax and Business Rates, which is predominantly driven by growth in Gross Rates in the borough and a carry forward surplus within Council Tax. This represents a $£ 2 \mathrm{k}$ improvement from the position reported at Month 6 . Any surplus realised at outturn will be available to support the General Fund budget from 2019/20 onwards.

Table16: Collection Fund

86. A surplus of $£ 715 \mathrm{k}$ is projected against Council Tax at Month 7, predominantly as a result of strong collection rates continuing into and throughout 2018/19 and the brought forward surplus of $£ 499 \mathrm{k}$ relating to better than expected performance during 2017/18. This represents an improvement of $£ 9 \mathrm{k}$ from the Month 6 position.
87. A $£ 375 \mathrm{k}$ net surplus is reported across Business Rates at Month 7, driven by growth in Gross Rates due to a number of new developments in the borough being brought into rating. This $£ 815 \mathrm{k}$ in-year underspend is sufficient to off-set the brought forward deficit of $£ 440 \mathrm{k}$. The $£ 7 \mathrm{k}$ adverse movement from month 6 is caused by a number of minor movements.

## SCHOOLS BUDGET

## Dedicated Schools Grant ( $£ 3,540 \mathrm{k}$ overspend, $£ 700 \mathrm{k}$ adverse)

88. The Dedicated Schools Grant (DSG) outturn position is an in-year overspend of $£ 3,540 \mathrm{k}$ at month 7 . This is an adverse movement of $£ 700 \mathrm{k}$ from the month 6 position, due to continuing pressures in the cost of High Needs placements, and an increase in the number of young people accessing alternative provision. When the $£ 4,125 \mathrm{k}$ deficit brought forward from $2017 / 18$ is taken into account, the deficit to carry forward to 2019/20 is $£ 7,665 \mathrm{k}$.

Table15: DSG Income and Expenditure 2018/19

| Original Budget | Budget Changes | Funding Block | Month 7 |  |  | Variance (as at Month 6) | Movement from Month 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised Budget | Forecast Outturn | Variance |  |  |
| £'000 | £'000 |  | £'000 | £'000 | £'000 | £'000 | £'000 |
| $(275,559)$ | 2,260 | Dedicated Schools Grant Income | $(273,299)$ | $(273,299)$ | 0 | 0 | 0 |
| 214,132 | 0 | Schools Block | 214,132 | 213,821 | (311) | (311) | 0 |
| 26,100 | $(2,238)$ | Early Years Block | 23,862 | 24,361 | 499 | 556 | (57) |
| 2,773 | 0 | Central School Services Block | 2,773 | 3,189 | 416 | 162 | 254 |
| 32,554 | (22) | High Needs Block | 32,532 | 35,468 | 2,936 | 2,433 | 503 |
| 0 | 0 | Total Funding Blocks | 0 | 3,540 | 3,540 | 2,840 | 700 |
| 0 | 0 | Balance Brought Forward 1 April 2018 | 4,125 | 4,125 |  |  |  |
|  |  |  |  |  |  |  |  |
| 0 | 0 | Balance Carried Forward 31 March 2019 | 4,125 | 7,665 |  |  |  |

## Dedicated Schools Grant Income (nil variance, no change)

89. The DSG has now been realigned to reflect all known funding adjustments. The Early Years block allocations for the free entitlement for two year olds and three and four year olds are updated each July based on data from the January schools and early years censuses.
90. The Hign Needs block has been adjusted following the import/export adjustment which has been made to reflect any changes either in the placement by a local authority of pupils and students in schools and colleges located in other local authority areas (exports), or in the funding required by schools and colleges accepting pupils and students resident in other local authority areas (imports).

## Schools Block (£311k underspend, no change)

91. The $£ 311 \mathrm{k}$ underspend relates to the growth contingency fund which is funded from the Schools Block. Schools that are expanding, in agreement with the local authority, to meet basic need pupil population growth, receive additional funding to provide financial recompense to schools throughout the relevant financial year to cover the cost of this agreed and planned growth. Schools Forum have taken the decision to withhold growth contingency allocations for three schools due to the expectation that pupil growth in September 2018 will not be sufficient to require the need for growth contingency funding, which accounts for the majority of this underspend.
92. There is also a mechanism within the growth contingency policy to allow for schools that have experienced significant in year growth and it is currently anticipated that there will be an underspend in this budget allocation.

## Early Years Block ( $£ 499 \mathrm{k}$ overspend, $£ 57 \mathrm{k}$ improvement)

93. Two year old funding has now been adjusted to reflect the number of children accessing the entitlement based on the January 2018 census. This has resulted in a $£ 128 \mathrm{k}$ increase in 2018/19 funding which should cover the cost of the increase in two year olds accessing the free entitlement.
94. The 3 and 4 year old funding for both the universal and the additional free entitlement has also been adjusted following the January 2018 census and the release of the updated guidance. This guidance clarifies that the funding provided for the new additional 15 hour free entitlement will be adjusted based on actual take up, which is a change to the treatment of previous new initiatives, where the funding provided was not adjusted until sufficient time had been allowed to settle in the initiative. Funding for the universal entitlement has increased slightly, whilst the funding for the additional 15 hour entitlement has reduced significantly as a consequence of lower actual uptake than estimated by the DfE when calculating the original funding allocation. The current projection has been revised following publication of the May census data for early years and the impact of the funding adjustments is estimated to result in a £501k overspend in 2018/19.
95. It has been agreed that the DSG will only fund The Early Years Centres up until 31 August 2018 with any over or underspend at this point to be charged to the DSG. The outturn position for the three centres at the end of August is a $£ 100 \mathrm{k}$ overspend, as a consequence of a shortfall in the levels of income being generated. The only additional charges to the DSG in relation to the Early Years Centres will be for overheads which will be calculated at the end of the financial year.
96. There is currently an overspend of $£ 36 \mathrm{k}$ in the Early Years Advisory Service where a savings target of $£ 150 \mathrm{k}$ has been put in place by Schools Forum which may not be achieved in full in the current year.
97. These overspends are partly off set by a $£ 31 \mathrm{k}$ underspend in the Family Information Service where there have been vacant posts for part of the year along with a projected $£ 109 \mathrm{k}$ underspend in vulnerable children funding as fewer children are being identified as requiring additional support.

## Central School Services Block (£416k overspend, £254k adverse)

98. The $£ 254 \mathrm{k}$ adverse movement from the month 6 projection is as a result of an increase in the number of young people accessing alternative provision. The Local Authority currently commissions fifty places at the in-bourough alternative provision setting and the historic trend is for numbers at the start of the academic year to be below this number before gradually building up. Currently numbers accessing this provision are already in excess of the commissioned number, resulting in an additional cost pressure. The overspend is partly offset by additional income projected from schools that have excluded pupils where the Local Authority is able to recover the Age Weighted Pupil Unit cost for the period following exclusion.
99. In addition, there remains the previously reported pressure following confirmation from the ESFA that the copyright licences for schools should be charged to the centrally retained DSG. The DSG budget was set with the view that these licenses could be charged to the Schools Block, and therefore no budget was included within the Central School Services Block.

## High Needs Block (£2,936k overspend, £503k adverse)

100. There continues to be significant pressure in the High Needs Block with an overspend of $£ 2,937 \mathrm{k}$ being projected at month 7 . The main driver for this is linked to the transfer of pupils from statements to Education, Health and Care plans (EHCPs). As pupils were transferred to an EHCP they moved onto the new banded funding model which often resulted in a higher resource requirement. The transfer process was completed by 31 March 2018, however, there are still cases where schools are querying the funding levels allocated. These cases are subject to a further review and following the submission of additional evidence often a higher level of resource is agreed. The 2018/19 budget was increased to reflect this anticipated increase, but the budget is still insufficient.
101. The majority of the adverse movement relates to a further increase in the cohort of post-16 SEN placements as this now takes into account new placements from September 2018. The Local authority is still negotiating with providers on the level of funding for some of these placements with the current projection based on an estimated increase in cost.
102. In addition to the cost of pupils with an EHCP, the High Needs Block is now funding Early Intervention Funding (EIF) as an alternative to the allocation of statutory funding for children with SEN who experience significant barriers to learning. This funding allows schools to access funding quicker to enable them to intervene early and have the greatest impact. The current projected spend on EIF in 2018/19 is £153k.
103. There is a projected overspend on the placement of pupils with SEN in independent or nonmaintained schools. The High Needs budget for 2018/19 includes a savings target within the budget for Independent and non-maintained school SEN placements which is dependent on a number of pupils leaving at the end of the summer term 2018 and new placements not being made. However, further placements have been made since the budget was set, resulting in an additional pressure on the High Needs block.

## Appendix C - HOUSING REVENUE ACCOUNT

104. The Housing Revenue Account (HRA) is currently forecasting a drawdown of reserves of $£ 21,145 \mathrm{k}$, which is $£ 292 \mathrm{k}$ more favourable than the budgeted position and the overall movement from Month 6 is a favourable $£ 17 \mathrm{k}$. The 2018/19 closing HRA General Balance is forecasted to be $£ 15,963 \mathrm{k}$. The use of reserves is funding investment in new housing stock. The table below presents key variances by service area:

## Table 16: Housing Revenue Account

| Service | Month 7 |  | Variance (+ adv / - fav) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revised Budget | Forecast Outturn | Variance (As at Month 7) | Variance (As at Month 6) | Movement from Month 6 |
|  | £'000 | £'000 | £'000 | £'000 | £'000 |
| Rent Income | $(55,932)$ | $(55,279)$ | 653 | 653 | 0 |
| Other Income | $(4,877)$ | $(5,100)$ | (223) | (223) | 0 |
| Net Income | $(60,809)$ | $(60,379)$ | 430 | 430 | 0 |
| Housing Management | 12,819 | 12,882 | 63 | 161 | (98) |
| Tenant Services | 4,172 | 4,115 | (57) | (70) | 13 |
| Repairs | 5,056 | 5,397 | 341 | 199 | 142 |
| Planned Maintenance | 4,360 | 3,921 | (439) | (365) | (74) |
| Capital Programme Funding | 38,728 | 38,728 | 0 | 0 | 0 |
| Interest \& Investment Income | 15,371 | 15,371 | 0 | 0 | 0 |
| Development \& Risk Contingency | 1,740 | 1,110 | (630) | (630) | 0 |
| Operating Costs | 82,246 | 81,524 | (722) | (705) | (17) |
|  |  |  |  |  |  |
| (Surplus) / Deficit | 21,437 | 21,145 | (292) | (275) | (17) |
| General Balance 01/04/2018 | $(37,108)$ | $(37,108)$ | 0 | 0 | 0 |
| General Balance 31/03/2019 | $(15,671)$ | $(15,963)$ | (292) | (275) | (17) |

105. Rental Income is forecast to under recover by $£ 653 \mathrm{k}$ and other income is forecast to over recover by £223k, nil movement on Month 6.
106. The number of RTB applications received in the first seven months of $2018 / 19$ was 99 compared to 101 for the same period in 2017/18, a reduction of $2 \%$. There have been 27 RTB completions in the first seven months of 2018/19 compared to 40 for the same period in 2017/18, a reduction of $33 \%$. The RTB sales forecast is reviewed on a monthly basis and as at Month 7 the 2018/19 forecast has been reduced from 60 to 50 RTB sales.

## Expenditure

107. The Housing management service is forecast to overspend by £63k, a favourable movement of $£ 98 \mathrm{k}$ on Month 6 due to forecast reductions in salaries of $£ 14 \mathrm{k}$ and several forecast reductions in running costs totalling $£ 84 \mathrm{k}$.
108. Tenant services is forecast to underspend by $£ 57 \mathrm{k}$, an adverse movement of $£ 13 \mathrm{k}$ on Month 6 due to increases in staffing related forecasts including weekend cover and overtime.
109. The repairs budget is forecast to overspend by $£ 341 \mathrm{k}$, an adverse movement of $£ 142 \mathrm{k}$ on Month 6 due to an increase in day to day repairs including purchase of materials and scaffolding of $£ 93 \mathrm{k}$, an increase in forecast asbestos works $£ 80 \mathrm{k}$ and a reduction in salary and agency forecast expenditure of $£ 31 \mathrm{k}$.
110. The planned maintenance budget is forecast to underspend by $£ 439 \mathrm{k}$, a favourable movement of $£ 74 \mathrm{k}$ on Month 6 mainly due to a reduction in forecast on asbestos surveys.
111. The overall forecasts for the capital programme funding, interest and investment, and the development and risk contingency budget remain unchanged from Month 6.

## HRA Capital Expenditure

112. The HRA capital programme is set out in the table below. The 2018/19 revised budget is $£ 83,791 \mathrm{k}$ and there is a forecast net variance of $£ 19,179 \mathrm{k}, £ 21,059 \mathrm{k}$ due to re-phasing and a cost overspend of $£ 1,880 \mathrm{k}$. There is an increase in re-phasing of $£ 768 \mathrm{k}$ and a reduction in cost overspend of $£ 250 \mathrm{k}$ compared to Month 6.

Table 17: HRA Capital Expenditure

| Programme | 2018/19 <br> Revised <br> Budget | 2018/19 Forecast | 2018/19 <br> Cost <br> Variance <br> Forecast V <br> Revised Budget | 2018/19 <br> Project RePhasing | Total Project Budget 2018-23 | Total Project Forecast 2018-23 | Total Project Variance 2018-23 | $\begin{gathered} \hline \text { Movement } \\ 2018-23 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $£^{\prime} 000$ | £'000 | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ |
| Major Projects |  |  |  |  |  |  |  |  |
| New General Needs Housing Stock | 24,147 | 16,297 | 0 | $(7,850)$ | 138,133 | 138,133 | 0 | 0 |
| New Build - Appropriation of Land | 8,635 | 10,765 | 2,130 | 0 | 8,635 | 10,765 | 2,130 | 0 |
| New Build - Shared Ownership | 6,382 | 928 | 0 | $(5,454)$ | 15,596 | 15,596 | 0 | 0 |
| New Build - Supported Housing Provision | 12,884 | 9,102 | (250) | $(3,532)$ | 15,343 | 15,093 | (250) | (250) |
| HRA General Capital Contingency | 8,908 | 8,908 | 0 | 0 | 8,908 | 8,908 | 0 | 0 |
| Total Major Projects | 60,956 | 46,000 | 1,880 | $(16,836)$ | 186,615 | 188,495 | 1,880 | (250) |
| HRA Programmes of Work |  |  |  |  |  |  |  |  |
| Works to stock programme | 20,619 | 16,611 | 0 | $(4,008)$ | 57,797 | 57,797 | 0 | 0 |
| Major Adaptations to Property | 2,135 | 1,920 | 0 | (215) | 7,160 | 7,160 | 0 | 0 |
| ICT | 81 | 81 | 0 | 0 | 162 | 162 | 0 | 0 |
| Total HRA Programmes of Work | 22,835 | 18,612 | 0 | $(4,223)$ | 65,119 | 65,119 | 0 | 0 |
| Total HRA Capital | 83,791 | 64,612 | 1,880 | $(21,059)$ | 251,734 | 253,614 | 1,880 | 0 |
| Movement on Month 6 | 0 | $(1,018)$ | (250) | (768) | 0 | (250) | (250) | (250) |

## Major Projects

113. The $2018 / 19$ Major Projects programme revised budget is $£ 60,956 \mathrm{k}$ and the forecast expenditure is $£ 46,000 \mathrm{k}$, with a re-phasing of $£ 16,836 \mathrm{k}$, and a cost variance of $£ 1,880 \mathrm{k}$ during the period 2018-2023. There is an increase in re-phasing variance of $£ 553 \mathrm{k}$ across the programme and a reported cost underspend of $£ 250 \mathrm{k}$ against the Supported Housing Programme.
114. The $2018 / 19$ General Needs Housing Stock revised budget is $£ 24,147 \mathrm{k}$. There is a forecast re-phasing of $£ 7,850 \mathrm{k}$ across the General Needs programme due to the construction works across a number of developments commencing later than initially expected. This represents an increase in re-phasing of $£ 278 \mathrm{k}$ on the Month 6 position.
115. To date 36 buybacks have been approved with each acquisition at different stages of completion. A further four properties are pending approval, once combined the completed and potential buybacks have an estimated cost of up to $£ 12,875 \mathrm{k}$. This will be funded from a combination of the New General Needs Housing Stock and the HRA General Contingency.
116. The planning application was approved at Planning Committee on 20 February 2018 for the mixed development of General Needs and Shared Ownership units at the Acol Crescent site. Demolition and tree removal works have been completed and the former nursery site has been cleared. The main contractor is now on site undertaking preliminary site set up works with the scheme estimated to have a 12 month programme to completion.
117. The Housing programme comprising seven units of new build properties and five extensions or conversions at various sites has progressed with all the extensions and conversions now complete. The new build at Cherry Lane is complete, whilst Fir Tree and Hornbeam are substantially complete.
118. Lead Consultants and architects have been appointed for the developments at Maple and Poplar Day Centre and Willow Tree. The employer's agents and appointed architects have finalised the design of the schemes. The planning application for the Maple and Poplar site has been approved with the Willow Tree development also approved by committee subject to the S106 obligations being signed off. The tender process is being undertaken to appoint a main contractor for both projects.
119. The planning approval for the Belmore site remains outstanding with the expectation that the scheme will go to planning in December. A contractor has been appointed to complete demolition works across all the aforementioned sites in preparation for the main works.

## New Build - Appropriation of Land

120. The revised budget of $£ 8,635 \mathrm{k}$ is for New Build appropriation of land for two sites at the former Belmore allotments and Maple / Poplar day centre. The forecast spend includes these two sites and appropriations for Woodside Day Centre £1,870k and Bartram Close garages £260k.

## New Build - Shared Ownership

121. The New Build Shared Ownership 2018/19 revised budget is $£ 6,382 \mathrm{k}$, with a forecast expenditure of $£ 928 \mathrm{k}$ and a re-phasing of $£ 5,454 \mathrm{k}$, an increased re-phasing movement of £240k when compared to Month 6.
122. The new build shared ownership budget comprises schemes being delivered across five sites including units at both Belmore and Maple and Poplar. These will deliver 60 units in total.
123. The Woodside Day Centre redevelopment has progressed in year following approval to submit Planning Application for mixed-use development of a GP surgery and 20 shared ownership flats. Consultants are now progressing designs and preparing tender documents ready to gain expressions of interest.
124. The Supported Housing Programme comprises the build of 160 mixed client group units across three different sites. The 2018/19 revised budget is $£ 12,884 \mathrm{k}$ with a re-phasing of $£ 3,532 \mathrm{k}$ due to a combination of the Parkview and Yiewsley schemes, with the former scheme being subject to liquidated damages. There is a small increase in re-phasing of $£ 35 \mathrm{k}$ on the Parkview scheme and a cost underspend of £250k on the Grassy Meadow scheme compared to the Month 6 position. The $£ 250 \mathrm{k}$ cost underspend represents a partial release of the contingency budget and the remaining contingency will potentially be released once the final account position has been agreed with the contractor and officers are confident all costs have been absorbed.
125. The scheme at Yiewsley is a small part of a wider re-development of the whole site and is anticipated to create 12 units of supported housing. The project is at the preliminary stage of feasibility and the multi-disciplinary consultants have been appointed.
126. The scheme at Parkview will run beyond its target completion date, although the contractor has now intensified resources on the site to achieve completion as soon as possible.

## HRA General Contingency

127. The HRA General Capital Contingency revised budget is $£ 8,908 \mathrm{k}$ and the forecast is break even. The contingency budget is included within the HRA capital programme to ensure the Council retains sufficient flexibility to secure additional housing units where opportunities become available.

## HRA Programmes of Work

128. The Works to Stock re-phasing variance is $£ 4,008 \mathrm{k}$, nil movement on the Month 6 position.
129. The major adaptations budget is $£ 2,135 \mathrm{k}$ and the forecast expenditure is $£ 1,920 \mathrm{k}$, an increase in re-phasing of $£ 215 \mathrm{k}$ on the Month 6 position.
130. The HRA ICT budget is $£ 81 \mathrm{k}$ and the forecast is break even.

## HRA Capital Receipts

131. There have been 27 Right to Buy sales of council dwellings as at the end of October 2018 for a total gross sales value of $£ 5,671 \mathrm{k}$ and a further 23 sales are forecast to bring the yearly total to 50 , totalling $£ 10,063 \mathrm{k}$ in $2018 / 19$.
132. The application of retained Right to Buy receipts is limited by the retention agreement to a maximum $30 \%$ of the cost of replacement housing. In the event that expenditure does not meet the criteria, funds would be payable to the MHCLG.
133. The cumulative spend requirement for 2018/19 Q3 will be reported in the Month 9 budget monitoring report.

## Appendix D - GENERAL FUND CAPITAL PROGRAMME

134. As at Month 7 an underspend of $£ 46,797$ k is reported on the $£ 126,098$ k General Fund Capital Programme for 2018/19 due mainly to re-phasing of the project expenditure. The forecast outturn variance over the life of the 2018/19 to 2022/23 programme is an under spend of $£ 115 \mathrm{k}$.
135. General Fund Capital Receipts of $£ 18,371$ k are forecast for $2018 / 19$ with a shortfall of $£ 900 \mathrm{k}$ in total forecast receipts to 2022/23.
136. Overall Prudential Borrowing required to support the $2018 / 19$ to $2022 / 23$ capital programmes is forecast to be over budget by $£ 558 \mathrm{k}$. This is mainly due to a combined shortfall of $£ 1,900 \mathrm{k}$ in forecast capital receipts and Community Infrastructure Levy receipts, partly offset by favourable increases in grants and contributions of $£ 1,227 \mathrm{k}$ and cost under spends of $£ 115 \mathrm{k}$.

## Capital Programme Overview

137. Table 18 below sets out the latest forecast outturn on General Fund capital projects with project level detailed contained in Annexes A - D to this report. Forecasts for future years include capital projects and programmes of work approved by Cabinet and Council in February 2018.

## Table 18- General Fund Capital Programme Summary

|  | Total Project <br> Budget <br> 2018-2023 | Total Project <br> Forecast <br> 2018-2023 | Total Project <br> Variance <br> 2018-2023 | Movement from <br> Month 6 |
| :--- | ---: | ---: | ---: | ---: |
|  | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ |
| Schools Programme | 72,316 | 72,176 | $(140)$ | $(50)$ |
| Self Financing Developments | 79,544 | 79,544 | - | - |
| Main Programme | 123,332 | 123,332 | - | - |
| Programme of Works | 110,411 | 110,436 | 25 | - |
| General Contingency | 7,039 | 7,039 | - | - |
| Total Capital Programme | 392,642 | 392,527 | $(115)$ | $\mathbf{( 5 0 )}$ |
| Movement | 51 | 1 | $(50)$ |  |

138. The revised five year programme budget has increased by £51k due to two new Section 106 funded scheme allocations.
139. The Schools programme reports a cost saving of $£ 140 \mathrm{k}$ partly relating to under spend on project contingency and highways works for the replacement of Northwood Academy. The favourable movement of $£ 50 \mathrm{k}$ in month is due to uncommitted temporary classroom funding on the former Primary Schools expansions programme. The expansions at Warrender and Hillside Primary schools are at various stages of progress and are expected to be complete in
the first half of 2019. The all weather sports pitch at Vyners Secondary School has been completed and works are in progress for the main expansion, which is expected to be finished towards the end of next year. The main building contractor has recently been approved for the expansion at Ruislip High. Works on site are expected to commence early next year, with completion anticipated in April 2020.
140. Projects to increase provision for young persons and pupils with Special Educational Needs are planned to commence at four sites in 2018/19 and ten schools and colleges overall over three years.
141. The Self-Financing development programme includes two major mixed residential developments at the former Belmore Allotments and Yiewsley pool sites. The Yiewsley sites redevelopment includes the re-provision of the library and discounted market sale housing. Options are under consideration on all sites, including the re-provision of the swimming pool budgeted within the Main Programme. Design work is in progress for the housing development at Belmore Allotments with a planning application to be submitted. The budget also includes $£ 50,000 \mathrm{k}$ to finance the newly incorporated housing company Hillingdon First.
142. The Main programme includes major schemes such as the re-provision of Hillingdon Outdoor Activity Centre (HOAC), for which a planning application for a temporary building has recently been submitted. Permanent arrangements are to be in place in 2020/21. Public realm works are in progress on several town centre improvements continuing into next year.
143. Programmes of Works reports an increase of $£ 162 k$ on Social Care equipment capitalisation, which comprises an additional $£ 322 \mathrm{k}$ for community equipment partially offset by a forecast under spend of $£ 160 \mathrm{k}$ on telecare equipment. This will be financed by available Disabled Facilities Grant and does not impact on Council resources. There is forecast under spend of $£ 125 \mathrm{k}$ on the private sector renewal grants budget which is not expected to be fully committed this year. The School Conditions Programme also reports a small under spend of $£ 12 \mathrm{k}$ on a completed scheme. The CCTV programme has been accelerated with installations of new and upgraded cameras at various locations throughout the borough being carried out this year. Designs for the new library refurbishment programme are under consideration.
144. The $2018 / 19$ unallocated general contingency budget remains at $£ 1,039 \mathrm{k}$ although this is expected to reduce with new commitments up to the end of the financial year. In total, there are $£ 7,039 \mathrm{k}$ contingency funds available over the period 2018-23.

## Capital Financing - General Fund

145. Table 19 below outlines the latest financing projections for the capital programme, with an adverse medium term variance of $£ 558 \mathrm{k}$ reported on Prudential Borrowing, due mainly to a forecast shortfall in other Council resources.

Table 19 General Fund Capital Programme Financing Summary

|  | $\begin{gathered} \text { Revised } \\ \text { Budget } \\ 2018 / 19 \\ £^{\prime} 000 \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ \text { 2018/19 } \\ £^{\prime} 000 \end{gathered}$ | $\begin{aligned} & \text { Variance } \\ & £^{\prime} 000 \end{aligned}$ | Total Financing Budget 2018-2023 £'000 | Total Financing Forecast 2018-2023 £'000 | Total Variance £'000 | Movement |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Council Resource Requirement | 98,370 | 56,938 | $(41,432)$ | 277,198 | 275,856 | $(1,342)$ | (50) |
| Financed By Prudential Borrowing |  |  |  |  |  |  |  |
| Service Development | 45,517 | 19,817 | $(25,700)$ | 100,410 | 100,968 | 558 | 2 |
| Self Financing | 26,860 | 15,250 | $(11,610)$ | 78,215 | 78,215 | - |  |
| Total Borrowing | 72,377 | 35,067 | $(37,310)$ | 178,625 | 179,183 | 558 | 2 |
| Financed By Other Council Resources |  |  |  |  |  |  |  |
| Capital Receipts | 21,493 | 18,371 | $(3,122)$ | 72,073 | 71,173 | (900) | (52) |
| CIL | 4,500 | 3,500 | $(1,000)$ | 26,500 | 25,500 | $(1,000)$ | - |
| Total Council Resources | 98,370 | 56,938 | $(41,432)$ | 277,198 | 275,856 | $(1,342)$ | (50) |
| Grants \& Contributions | 27,728 | 22,363 | $(5,365)$ | 115,444 | 116,671 | 1,227 | - |
| Capital Programme | 126,098 | 79,301 | $(46,797)$ | 392,642 | 392,527 | (115) | (50) |
| Movement | 51 | $(7,028)$ | $(7,079)$ | 51 | 1 | 75 |  |

146. Total approved prudential borrowing is $£ 178,625 \mathrm{k}$ over the five year programme of which $£ 78,215 \mathrm{k}$ is in respect of self financing developments that will generate future income including capital receipts from discounted market sale. There is also $£ 100,410 \mathrm{k}$ approved borrowing for the development of services, which remains the principal driver of the $£ 10,410 \mathrm{k}$ uplift in capital financing charges borne by revenue over the MTFF period.
147. In $2018 / 19$ forecast capital receipts amount to $£ 18,361 \mathrm{k}$ after financing transformation costs and as at the end of October an amount of $£ 1,316$ k has been received including a sale completed last month. One site has recently been marketed and four other General Fund sites are planned to go to auction early next year. A major site has been approved to be sold to Hillingdon First at the market valuation of $£ 3,500 \mathrm{k}$ and this is also included in the forecast. Other forecast receipts in 2018/19 include $£ 10,765 \mathrm{k}$ for planned appropriations of four General Fund sites to the HRA for residential development. The adverse movement of $£ 52 \mathrm{k}$ in month is due to a forecast reduction in General Fund share of Right to Buy (RTB) based on 50 RTB sales in 2018/19, partly offset by an identified new receipt.
148. As at the end of October a total of $£ 1,286 k$ Community Infrastructure Levy (CIL) receipts (after administration fees) have been invoiced or received this financial year, a movement of $£ 260 \mathrm{k}$ from last month. The forecast has been reduced by $£ 1,000 \mathrm{k}$ due to uncertainty around the level of receipts that will be received this financial year. Budgeted eligible activity
exceeds the CIL forecast with spend on Highways investment, community assets through the Chrysalis Programme and other major community infrastructure such as schools meeting the criteria for application of CIL monies.
149. The reduction in CIL has been mitigated by additional Section 106 contributions identified towards existing schemes totalling $£ 715 \mathrm{k}$, including the Schools Expansions Programme, CCTV and Town Centres programmes. The Grants and Contributions forecast also includes increased allocation of available Disabled Facilities Grant of $£ 162 \mathrm{k}$ towards Social Care equipment capitalisation. There are also additional grants and contributions totalling £350k mainly allocated to existing Schools projects. The financing budget assumes $£ 13,350 \mathrm{k}$ Basic Needs grant for the period 2020/21-2022/23. It is expected that any grant awards below this level would be offset by expenditure reductions as the grant is based on forecast school places demand.
150. An adverse variance of $£ 558 \mathrm{k}$ is reported on prudential borrowing due mainly to the forecast shortfalls in other Council sources of funding (capital receipts and CIL), partially offset by increases in grants and contributions and minor cost under spends.

## ANNEX A - Schools Programme

| Prior Year Cost | Project | 2018/19 <br> Revised Budget | 2018/19 <br> Forecast | $\begin{aligned} & \text { 2018/19 } \\ & \text { Cost } \\ & \text { Variance } \end{aligned}$ | Forecast Rephasing | Total Project Budget 20182023 | Total Project Forecast 20182023 | Total Project Variance 20182023 | Project Forecast Financed by: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Council Resources | Government Grants | Other Cont'ns |
| £'000 |  | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | $£^{\prime} 000$ |
|  | Education and Children Services |  |  |  |  |  |  |  |  |  |  |
| 137,138 | Primary Schools Expansions | 93 | 43 | (50) | 0 | 93 | 43 | (50) | 43 | 0 | 0 |
| 4,352 | New Primary Schools Expansions | 8,880 | 8,583 | 0 | (297) | 10,974 | 10,974 | 0 | 7,615 | 3,359 | 0 |
| 1,040 | Secondary Schools Expansions | 19,828 | 4,961 | 0 | $(14,867)$ | 54,960 | 54,960 | 0 | 24,034 | 30,497 | 429 |
| 45,568 | Secondary Schools New Build | 399 | 309 | (90) | 0 | 399 | 309 | (90) | 309 | 0 | 0 |
| 0 | Meadow School | 250 | 250 | 0 | 0 | 250 | 250 | 0 | 250 | 0 | 0 |
| 0 | Additional Temporary Classrooms | 2,400 | 0 | 0 | $(2,400)$ | 4,000 | 4,000 | 0 | 3,431 | 569 | 0 |
| 0 | Schools SRP | 0 | 568 | 0 | 568 | 1,640 | 1,640 | 0 | 0 | 1,640 | 0 |
| 188,098 | Total Schools Programme | 31,850 | 14,714 | (140) | $(16,996)$ | 72,316 | 72,176 | (140) | 35,682 | 36,065 | 429 |


| 0 |
| :--- |
| 0 |
| 0 |
| 0 |
|  |

Cabinet report - 13 December 2018
(Part 1 - Public)

## ANNEX B - Self Financing Developments

| Prior Year Cost | Project | 2018/19 <br> Revised Budget | 2018/19 <br> Forecast | 2018/19 Cost Variance | 2018/19 <br> Forecast Rephasing | TotalProjectBudget$2018-$2023 | Total Project Forecast 20182023 | Total Project Variance 20182023 | Project Forecast Financed by: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Council Resources | Government Grants | Other Cont'ns |
| £'000 |  | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | $£^{\prime} 000$ | £'000 | £'000 | £'000 |
|  | Self Financing Developments |  |  |  |  |  |  |  |  |  |  |
|  | Finance, Property and Business Services |  |  |  |  |  |  |  |  |  |  |
| 14 | Yiewsley Site Development | 1,860 | 250 | 0 | $(1,610)$ | 23,000 | 23,000 | 0 | 23,000 | 0 | 0 |
| 0 | Belmore Allotments Development | 0 | 0 | 0 | 0 | 4,605 | 4,605 | 0 | 3,276 | 0 | 1,329 |
| 0 | Housing Company Financing | 25,000 | 15,000 | 0 | $(10,000)$ | 50,000 | 50,000 | 0 | 50,000 | 0 | 0 |
|  | Social Services, Housing, Health and Wellbeing |  |  |  |  |  |  |  |  |  |  |
| 0 | Woodside GP Surgery | 0 | 0 | 0 | 0 | 1,939 | 1,939 | 0 | 1,939 | 0 | 0 |
| O |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{array}{ll} 60 & 14 \\ \hline 8 \end{array}$ | Total Self Financing Developments | 26,860 | 15,250 | 0 | $(11,610)$ | 79,544 | 79,544 | 0 | 78,215 | 0 | 1,329 |
| A |  |  |  |  |  |  |  |  |  |  |  |

## ANNEX C - Main Programme

| Prior Year Cost | Project | 2018/19 <br> Revised <br> Budget <br> $£^{\prime} 000$ | 2018/19 <br> Forecast £'000 | 2018/19 Cost Variance £'000 | 2018/19 <br> Forecast Rephasing £'000 | Total Project Budget 2018-23 £000 | Total Project Forecast 2018-23 £000 | Total Project Variance 2018-23 £000 | Project Forecast Financed by: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | Council Resources £000 | Gov't Grants £000 | Other Cont'ns £000 |
|  | Community, Commerce and Regeneration |  |  |  |  |  |  |  |  |  |  |
| 2,200 | Gateway Hillingdon | 950 | 950 | 0 | 0 | 950 | 950 | 0 | 950 | 0 | 0 |
| 6,274 | Hayes Town Centre Improvements | 2,687 | 1,000 | 0 | $(1,687)$ | 2,962 | 2,962 | 0 | 306 | 1,300 | 1,356 |
| 448 | Inspiring Shopfronts | 247 | 147 | 0 | (100) | 447 | 447 | 0 | 447 | 0 | 0 |
| 25 | Uxbridge Cemetery Gatehouse | 549 | 15 | 0 | (534) | 549 | 549 | 0 | 549 | 0 | 0 |
| 951 | Uxbridge Change of Heart | 1,045 | 534 | 0 | (511) | 1,045 | 1,045 | 0 | 807 | 0 | 238 |
|  | Central Services, Culture and Heritage |  |  |  |  |  |  |  |  |  |  |
| 0 | New Museum | 525 | 25 | 0 | (500) | 5,632 | 5,632 | 0 | 4,882 | 0 | 750 |
| 0 | New Theatre | 300 | 25 | 0 | (275) | 44,000 | 44,000 | 0 | 42,950 | 0 | 1,050 |
|  | Finance, Property and Business Services |  |  |  |  |  |  |  |  |  |  |
|  | Battle of Britain Heritage Pride Project | 342 | 342 | 0 | 0 | 342 | 342 | 0 | 342 | 0 | 0 |
| $\begin{aligned} & \text { © } \\ & \stackrel{\text { c }}{ } \end{aligned}$ | Battle of Britain Underground Bunker | 824 | 118 | 0 | (706) | 1,018 | 1,018 | 0 | 1,018 | 0 | 0 |
| 97 | Bessingby Football/Boxing Clubhouse | 1,497 | 1,247 | 0 | (250) | 1,497 | 1,497 | 0 | 1,497 | 0 | 0 |
| 0 | Uniter Building Refurbishment | 400 | 10 | 0 | (390) | 400 | 400 | 0 | 400 | 0 | 0 |
| 0 | Purchase of Uxbridge Police Station | 5,000 | 5,000 | 0 | 0 | 5,000 | 5,000 | 0 | 5,000 | 0 | 0 |
| 0 | Botwell Leisure Centre Football Pitch | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 200 | 0 | 0 |
| 0 | Yiewsley Swimming Pool | 2,000 | 100 | 0 | $(1,900)$ | 30,000 | 30,000 | 0 | 30,000 | 0 | 0 |
| 12 | Hillingdon Outdoor Activity Centre | 6,988 | 4,248 | 0 | $(2,740)$ | 26,488 | 26,488 | 0 | 0 | 0 | 26,488 |
|  | Planning, Transportation and Recycling |  |  |  |  |  |  |  |  |  |  |
| 0 | RAGC Car Park | 250 | 25 | 0 | (225) | 250 | 250 | 0 | 250 | 0 | 0 |
| 4,017 | Street Lighting - Invest to Save | 1,483 | 1,483 | 0 | 0 | 1,483 | 1,483 | 0 | 1,483 | 0 | 0 |
|  | Social Services, Housing, Health and Wellbeing |  |  |  |  |  |  |  |  |  |  |
| 0 | 1 \& 2 Merrimans Housing Project | 620 | 25 | 0 | (595) | 620 | 620 | 0 | 620 | 0 | 0 |
|  | Cross Cabinet Member Portfolios |  |  |  |  |  |  |  |  |  |  |
| 4,356 | Projects Completing in 2018/19 | 449 | 436 | 0 | (13) | 449 | 449 | 0 | 444 | 0 | 5 |
| 24,854 | Total Main Programme | 26,156 | 15,730 | 0 | $(10,426)$ | 123,332 | 123,332 | 0 | 92,145 | 1,300 | 29,887 |

## ANNEX D - Programme of Works

|  | Project | 2018/19 <br> Revised Budget | 2018/19 <br> Forecast | 2018/19 <br> Cost Variance | Forecast Rephasing | TotalProjectBudget$2018-2023$ | Total Project Forecast 2018-2023 | Total Project Variance 2018-2023 | Project Forecast Financed by: |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost |  |  |  |  |  |  |  |  | Council Resources | Govt Grants | Other Cont'ns |
| $£^{\prime} 000$ |  | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | $£^{\prime} 000$ | £'000 | £'000 | £'000 |
| N/A | Leaders Initiative | 393 | 308 | 0 | (85) | 1,193 | 1,193 | 0 | 1,193 | 0 | 0 |
|  | Community, Commerce and Regeneration |  |  |  |  |  |  |  |  |  |  |
| N/A | Chrysalis Programme | 1,331 | 1,331 | 0 | 0 | 5,331 | 5,331 | 0 | 5,316 | 0 | 15 |
| N/A | Playground Replacement Programme | 250 | 150 | 0 | (100) | 750 | 750 | 0 | 750 | 0 | 0 |
|  | Central Services, Culture and Heritage |  |  |  |  |  |  |  |  |  |  |
| N/A | Bowls Clubs Refurbishments | 651 | 433 | 0 | (218) | 1,151 | 1,151 | 0 | 1,151 | 0 | 0 |
| N/A | Libraries Refurbishment Programme | 1,000 | 500 | 0 | (500) | 3,000 | 3,000 | 0 | 3,000 | 0 | 0 |
| N/A | Leisure Centre Refurbishment | 1,601 | 150 | 0 | $(1,451)$ | 3,101 | 3,101 | 0 | 3,101 | 0 | 0 |
|  | Education and Children Services |  |  |  |  |  |  |  |  |  |  |
| N/A | Devolved Capital to Schools | 1,208 | 1,208 | 0 | 0 | 2,240 | 2,240 | 0 | 0 | 1,846 | 394 |
| N/A | School Building Condition Works | 3,059 | 1,498 | (12) | $(1,549)$ | 9,859 | 9,847 | (12) | 1,655 | 7,140 | 1,052 |
|  | Finance, Property and Business Services |  |  |  |  |  |  |  |  |  |  |
| N/A | Civic Centre Works Programme | 1,564 | 1,136 | 0 | (428) | 3,564 | 3,564 | 0 | 3,564 | 0 | 0 |
| N/A | Corporate Technology and Innovation | 1,104 | 824 | 0 | (280) | 3,596 | 3,596 | 0 | 3,596 | 0 | 0 |
| N/A | Property Works Programme | 680 | 680 | 0 | 0 | 2,600 | 2,600 | 0 | 2,600 | 0 | 0 |
| N/A | CCTV Programme | 708 | 1,393 | 0 | 685 | 1,758 | 1,758 | 0 | 1,677 | 0 | 81 |
| N/A |  |  |  |  |  |  |  |  |  |  |  |
|  | Planning, Transportation and Recycling |  |  |  |  |  |  |  |  |  |  |
| N/A | Highways Structural Works | 8,265 | 8,265 | 0 | 0 | 17,265 | 17,265 | 0 | 17,265 | 0 | 0 |
| N/A | Road Safety | 202 | 202 | 0 | 0 | 802 | 802 | 0 | 802 | 0 | 0 |
| N/A | Transport for London | 7,087 | 5,378 | 0 | (1709) | 19,979 | 19,979 | 0 | 0 | 19,223 | 756 |
| N/A | Purchase of Vehicles | 3,911 | 3,000 | 0 | (911) | 10,551 | 10,551 | 0 | 10,551 | 0 | 0 |
| N/A | Harlington Road Depot Improvements | 315 | 315 | 0 | 0 | 315 | 315 | 0 | 315 | 0 | 0 |
|  | Social Services, Housing, Health and Wellbeing |  |  |  |  |  |  |  |  |  |  |
| N/A | Disabled Facilities Grant | 2,300 | 2,300 | 0 | 0 | 11,500 | 11,500 | 0 | 0 | 11,500 | 0 |
| N/A |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| N/A | Environmental/Recreational Initiatives | 887 | 800 | 0 | (87) | 887 | 887 | 0 | 887 | 0 | 0 |
| N/A | Section 106 Projects | 567 | 209 | 0 | (358) | 567 | 567 | 0 | 0 | 0 | 567 |
| N/A | Equipment Capitalisation - Social Care | 985 | 1,147 | 162 | 0 | 4,925 | 5,087 | 162 | 0 | 5,087 | 0 |
| N/A | Equipment Capitalisation - General | 491 | 491 | 0 | 0 | 1,943 | 1,943 | 0 | 1,943 | 0 | 0 |
|  | Total Programme of Works | 40,193 | 32,568 | 25 | $(7,650)$ | 110,411 | 110,436 | 25 | 62,775 | 44,796 | 2,865 |

## Appendix E - Treasury Management Report as at 31 October 2018

Table 20 - Outstanding Deposits - Average Rate of Return of Deposits: 0.56\%

|  | Actual (£m) | Actual (\%) | Benchmark (\%) |
| :--- | ---: | ---: | ---: |
| Up to 1 Month | 40.9 | 62.54 | 65.00 |
| 1-2 Months | 3.5 | 5.35 | 15.00 |
| 2-3 Months | 6.0 | 9.17 | 0.00 |
| 3-6 Months | 0.0 | 0.00 | 5.00 |
| 6-9 Months | 0.0 | 0.00 | 0.00 |
| 9-12 Months | 0.0 | 0.00 | 0.00 |
| Total | 50.4 | 77.06 | 85.00 |
| Strategic Funds | 15.0 | 22.94 | 15.00 |
| Total | $\mathbf{6 5 . 4}$ | $\mathbf{1 0 0 . 0 0}$ | $\mathbf{1 0 0 . 0 0}$ |

151. Deposits are held with UK institutions or overseas institutions, all of which hold a minimum AFitch (or lowest equivalent) long-term credit rating. UK deposits are spread between AAA rated Money Market Funds, an AAA rated Pooled Fund, Goldman Sachs International Bank, Lloyds Bank plc, UK Government Treasury Bills, Powys CC and Northumberland CC. Overseas deposits are held with DBS (Development Bank of Singapore) and Svenska Handelsbanken. There is also an allocation to Strategic Pooled Funds.
152. The average rate of return on day-to-day operational treasury balances is $0.56 \%$.
153. As part of the Council's investment strategy for $18 / 19$ a total of $£ 15 m$ has been invested three long-dated strategic pooled funds ( $£ 5 \mathrm{~m}$ in each). The strategic pooled funds have a 3-5 year investment horizon with dividends being distributed periodically. To date, two funds have made monthly distributions with an annualised yield of $2.75 \%$. The third fund is due to make its first semi-annual distribution in November.
154. The Council aims to minimise its exposure to bail-in risk by utilising bail-in exempt instruments and institutions whenever possible. However, due to the significant amount held in instant access facilities needed to manage daily cashflows, it is not possible to fully protect Council funds from bail-in risk. At the end of October, $60 \%$ of the Council's total funds have exposure to bail-in risk compared to a September benchmark average of $60 \%$ in the local authority sector (latest benchmark provided quarterly by the Council's treasury advisors Arlingclose). The Council's exposure reduces to $14 \%$ once instant access facilities are removed from the bail-in total.
155. Liquidity was maintained throughout October by placing surplus funds in instant access accounts and making short-term deposits with the DMADF, DBS and Powys County Council. Deposit maturities were scheduled to match cash outflows and where required, funds were withdrawn from instant access facilities. During the month, there were maturities with the DMADF, DBS and London Borough of Hackney.

Table 21: Outstanding Debt - Average Interest Rate on Debt: 3.41\%

|  | Actual (£m) | Actual (\%) |
| :--- | ---: | ---: |
| General Fund |  |  |
| PWLB | 44.27 | 17.99 |
| Long-Term Market | 15.00 | 6.09 |
| HRA | 153.82 |  |
| PWLB | 33.00 | 62.51 |
| Long-Term Market | $\mathbf{2 4 6 . 0 9}$ | $\mathbf{1 0 0 . 4 1}$ |
| Total | $\mathbf{1 0 0}$ |  |

156. There was one scheduled EIP debt repayment during October for $£ 0.38 \mathrm{~m}$. Gilts yields increased during the first half of the month, however, by the end of October they fell back to below their starting levels Premiums remained too high to make early repayment of debt feasible; however, with the potential need to borrow later in the year, repayment of any debt is unlikely.
157. There were no breaches of the Prudential Indicators or non-compliance with the Treasury Management Policy and Practices.
158. In order to maintain liquidity for day-to-day business operations during November, cash balances will be mainly be placed in instant access accounts and short-term deposits. Opportunities to place a portion of funds longer term will be monitored in the hope to achieve a higher average rate of return.

## Appendix F - Consultancy and agency assignments over $£ 50 \mathrm{k}$ approved under delegated authority

159. The following Agency staff costing over $£ 50 \mathrm{k}$ have been approved under delegated powers by the Chief Executive in consultation with the Leader and are reported here for information.

Table 22: Consultancy and agency assignments

| Post Title | Original Start Date | Approved From | Proposed End Date | Previous <br> Approval $£^{\prime} 000$ | Approved $£^{\prime} 000$ | Total £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Residents Services |  |  |  |  |  |  |
| Acting Fleet Manager | 15/01/2018 | 05/11/2018 | 04/02/2019 | 83 | 32 | 115 |
| Project Manager, Capital Programme Team | 07/02/2016 | 29/10/2018 | 20/01/2019 | 189 | 22 | 211 |
| FM Technical Manager | 25/10/2017 | 12/11/2018 | 10/02/2019 | 71 | 25 | 96 |
| Programme Manager (Planned Works) | 27/11/2017 | 05/11/2018 | 27/01/2019 | 98 | 22 | 120 |
| Clerk of Works | 04/09/2017 | 12/11/2018 | 10/02/2019 | 44 | 15 | 59 |
| Senior Programme Manager | 06/08/2018 | 05/11/2018 | 27/01/2019 | 30 | 30 | 59 |
| Major Application PPA Planner | 03/01/2017 | 05/11/2018 | 03/02/2019 | 120 | 21 | 141 |
| Financial Assessment Officer | 01/11/2015 | 19/11/2018 | 15/02/2019 | 114 | 9 | 123 |
| Housing Lawyer | 07/07/2014 | 26/11/2018 | 25/06/2019 | 248 | 33 | 281 |
| Electrician/Multitrade | 24/10/2016 | 12/11/2018 | 16/11/2018 | 72 | 4 | 76 |
| Repairs Planner | 05/12/2016 | 19/11/2018 | 18/02/2019 | 77 | 13 | 90 |
| Technical Manager M\&E Planned Works | 24/10/2016 | 29/10/2018 | 28/01/2019 | 256 | 34 | 290 |
| Disabilities Facilities Grants Manager and Home Adaptations Surveyor | 13/03/2017 | 05/11/2018 | 03/03/2019 | 170 | 43 | 213 |
| Chief Executives Office |  |  |  |  |  |  |
| Senior Lawyer ASC \& CS | 26/11/2018 | 26/11/2018 | 25/11/2019 | 0 | 83 | 83 |
| Finance |  |  |  |  |  |  |
| Benefits Officer |  | 12/11/2018 | 10/02/2019 | 76 | 12 | 88 |
| Social Care |  |  |  |  |  |  |
| Advanced Social Work Practitioner | 30/04/2018 | 03/12/2018 | 03/02/2019 | 49 | 14 | 63 |
| Advanced Social Work Practitioner | 30/04/2018 | 03/12/2018 | 03/02/2019 | 48 | 14 | 62 |
| Approved Mental Health Worker | 29/05/2016 | 03/12/2018 | 03/02/2019 | 189 | 14 | 203 |
| Approved Mental Health Worker | 05/02/2018 | 03/12/2018 | 03/02/2019 | 43 | 9 | 52 |
| Approved Mental Health Worker | 01/06/2015 | 03/12/2018 | 03/02/2019 | 239 | 10 | 249 |
| Care Worker | 06/07/2016 | 03/12/2018 | 03/02/2019 | 69 | 5 | 74 |
| Care Worker | 06/03/2017 | 03/12/2018 | 03/02/2019 | 50 | 5 | 55 |
| Care Worker | 03/04/2017 | 03/12/2018 | 03/02/2019 | 48 | 5 | 53 |
| Occupational Therapist | 07/10/2013 | 03/12/2018 | 03/02/2019 | 336 | 13 | 349 |
| Occupational Therapist | 03/12/2015 | 03/12/2018 | 03/02/2019 | 206 | 12 | 219 |


| Post Title | Original Start Date | Approved From | Proposed End Date | Previous Approval £'000 | Approved $£^{\prime} 000$ | Total £'000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Occupational Therapist | 06/06/2016 | 03/12/2018 | 03/02/2019 | 179 | 12 | 191 |
| Programme Lead-Urgent \& Emergency Care | 01/03/2018 | 03/12/2018 | 03/02/2019 | 115 | 27 | 142 |
| Registered Care Manager | 03/07/2017 | 03/12/2018 | 03/02/2019 | 71 | 8 | 79 |
| Residential Care Worker | 01/04/2012 | 03/12/2018 | 03/02/2019 | 183 | 5 | 188 |
| Senior Social Worker | 02/04/2018 | 03/12/2018 | 03/02/2019 | 50 | 13 | 63 |
| Service Manager | 30/07/2018 | 03/12/2018 | 03/02/2019 | 45 | 22 | 67 |
| Service Manager for OPSPD | 02/04/2018 | 03/12/2018 | 03/02/2019 | 89 | 23 | 112 |
| Social Worker | 26/07/2017 | 03/12/2018 | 03/02/2019 | 98 | 12 | 110 |
| Social Worker | 05/06/2017 | 03/12/2018 | 03/02/2019 | 91 | 10 | 101 |
| Social Worker | 16/04/2018 | 03/12/2018 | 03/02/2019 | 52 | 13 | 65 |
| Social Worker | 04/06/2018 | 03/12/2018 | 03/02/2019 | 42 | 15 | 57 |
| Social Worker (CHC) | 03/01/2017 | 03/12/2018 | 03/02/2019 | 90 | 9 | 99 |
| Social Worker/Senior Social Worker | 02/10/2017 | 03/12/2018 | 03/02/2019 | 80 | 12 | 92 |
| Social Worker/Senior Social Worker | 04/09/2017 | 03/12/2018 | 03/02/2019 | 89 | 13 | 102 |
| Support Worker | 03/04/2017 | 03/12/2018 | 03/02/2019 | 61 | 6 | 68 |
| Support Worker | 03/10/2016 | 03/12/2018 | 03/02/2019 | 51 | 4 | 55 |
| Support Worker | 03/04/2017 | 03/12/2018 | 03/02/2019 | 48 | 5 | 53 |
| Support Worker | 04/04/2016 | 03/12/2018 | 03/02/2019 | 76 | 5 | 81 |
| Early Years Practitioner | 12/09/2014 | 03/12/2018 | 03/02/2019 | 49 | 2 | 51 |
| Early Years Practitioner | 24/02/2014 | 03/12/2018 | 03/02/2019 | 62 | 2 | 64 |
| Senior Social Worker | 01/04/2013 | 03/12/2018 | 03/02/2019 | 112 | 14 | 126 |
| Team Manager | 17/07/2017 | 03/12/2018 | 03/02/2019 | 126 | 19 | 145 |
| Social Worker | 23/10/2017 | 03/12/2018 | 03/02/2019 | 74 | 12 | 86 |
| SENDIASS Manager | 02/05/2017 | 03/12/2018 | 03/02/2019 | 45 | 16 | 61 |
| Early Years Practitioner | 23/02/2015 | 03/12/2018 | 03/02/2019 | 63 | 5 | 68 |
| Educational Psychologist | 01/03/2016 | 03/12/2018 | 03/02/2019 | 180 | 27 | 207 |
| Social Worker | 13/11/2016 | 03/12/2018 | 03/02/2019 | 129 | 14 | 143 |
| Child Protection Chair | 01/07/2015 | 03/12/2018 | 03/02/2019 | 166 | 17 | 183 |
| Social Worker | 28/03/2016 | 03/12/2018 | 03/02/2019 | 165 | 12 | 177 |
| Social Worker | 05/09/2014 | 03/12/2018 | 03/02/2019 | 278 | 14 | 292 |
| Social Worker | 11/08/2014 | 03/12/2018 | 03/02/2019 | 332 | 14 | 346 |
| Social Worker | 07/11/2016 | 03/12/2018 | 03/02/2019 | 135 | 12 | 147 |
| Case Progression Manager | 07/04/2014 | 03/12/2018 | 03/02/2019 | 418 | 19 | 437 |
| Senior Social Worker | 05/10/2015 | 03/12/2018 | 03/02/2019 | 167 | 16 | 183 |
| Social Worker | 06/04/2017 | 03/12/2018 | 03/02/2019 | 103 | 14 | 117 |
| Social Worker | 04/05/2015 | 03/12/2018 | 03/02/2019 | 219 | 12 | 231 |
| Social Worker | 13/04/2015 | 03/12/2018 | 03/02/2019 | 246 | 14 | 260 |
| Senior Social Worker | 30/04/2012 | 03/12/2018 | 03/02/2019 | 316 | 14 | 330 |
| Social Worker | 11/07/2016 | 03/12/2018 | 03/02/2019 | 158 | 14 | 172 |
| Social Worker | 01/01/2013 | 03/12/2018 | 03/02/2019 | 353 | 14 | 367 |
| Social Worker | 04/07/2016 | 03/12/2018 | 03/02/2019 | 193 | 14 | 207 |
| Social Worker | 03/07/2016 | 03/12/2018 | 03/02/2019 | 175 | 16 | 191 |
| Senior Social Worker | 19/12/2011 | 03/12/2018 | 03/02/2019 | 407 | 16 | 423 |


| Post Title | Original Start Date | Approved From | Proposed End Date | Previous <br> Approval £'000 | Approved $£^{\prime} 000$ | Total $£^{\prime} 000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Social Worker | 01/01/2013 | 03/12/2018 | 03/02/2019 | 351 | 14 | 365 |
| Educational Psychologist | 15/11/2015 | 03/12/2018 | 03/02/2019 | 185 | 17 | 202 |
| Senior Social Worker | 21/11/2017 | 03/12/2018 | 03/02/2019 | 114 | 15 | 129 |
| Educational Psychologist | 15/08/2016 | 03/12/2018 | 03/02/2019 | 84 | 16 | 100 |
| Special Needs Officer | 01/12/2016 | 03/12/2018 | 03/02/2019 | 103 | 13 | 116 |
| Social Worker | 01/04/2013 | 03/12/2018 | 03/02/2019 | 170 | 14 | 184 |
| Special Needs Officer | 05/01/2015 | 03/12/2018 | 03/02/2019 | 165 | 18 | 183 |
| Social Worker | 01/04/2013 | 03/12/2018 | 03/02/2019 | 146 | 14 | 160 |
| Principal Educational Psychologist | TBC | 03/12/2018 | 03/02/2019 | 207 | 25 | 232 |
| Social Worker | 10/07/2017 | 03/12/2018 | 03/02/2019 | 71 | 14 | 85 |
| Social Worker | 07/11/2016 | 03/12/2018 | 03/02/2019 | 153 | 14 | 167 |
| Team Manager | 27/03/2017 | 03/12/2018 | 03/02/2019 | 131 | 16 | 147 |
| Social Worker | 21/08/2016 | 03/12/2018 | 03/02/2019 | 144 | 14 | 158 |
| Social Worker | 01/08/2015 | 03/12/2018 | 03/02/2019 | 184 | 16 | 200 |
| Social Worker | 27/10/2016 | 03/12/2018 | 03/02/2019 | 136 | 14 | 150 |
| Social Worker | 21/11/2016 | 03/12/2018 | 03/02/2019 | 115 | 14 | 129 |
| Social Worker | 26/08/2016 | 03/12/2018 | 03/02/2019 | 140 | 13 | 153 |
| Support Worker | 20/12/2015 | 03/12/2018 | 03/02/2019 | 64 | 6 | 70 |
| Social Worker | 02/07/2017 | 03/12/2018 | 03/02/2019 | 64 | 6 | 70 |
| Social Worker | 16/12/2016 | 03/12/2018 | 03/02/2019 | 141 | 14 | 155 |
| Senior Social Worker | 29/06/2017 | 03/12/2018 | 03/02/2019 | 116 | 14 | 130 |
| Independent Domestic Violence Advisor | 12/01/2015 | 03/12/2018 | 03/02/2019 | 133 | 9 | 142 |
| Social Worker | 14/08/2017 | 03/12/2018 | 03/02/2019 | 94 | 12 | 106 |
| Local Children \& Adult Safeguarding Board Training \& Quality Assurance Officer | 01/04/2018 | 03/12/2018 | 03/02/2019 | 36 | 14 | 50 |
| SEND Manager | 04/02/2018 | 03/12/2018 | 03/02/2019 | 64 | 16 | 80 |

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## Agenda Item 7

## ASSISTANCE TO HILLINGDON'S LOCAL VOLUNTARY ORGANISATIONS: 2019/20 FINANCIAL YEAR

| Cabinet Member |
| :--- |
| Cabinet Portfolio |
| Officer Contact |
| Papers with report |
|  |

Councillor Douglas Mills
Community, Commerce and Regeneration
Kevin Byrne, Residents Services
Appendix A : Voluntary Sector Core Grant Recommendations 2019/20
Appendix B : Assessment of Core Grant applications 2019/20
Appendix C : Dining Centre grant recommendations 2019/20
Appendix D : Transport grant recommendations 2019/20

HEADLINES
Summary

| Putting our Residents |
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| First |
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Cabinet is asked to agree:

1. The Council's Voluntary Sector core funding Grants for 2019/20;
2. The Council's Older Person's Dining Centre funding budget for 2019/20-2021/22;
3. The Council's funding grants for Transport 2019/20;
4. The Council's contribution to the London Councils Grants scheme 2019/20.

This report contributes to the following Council objectives: Our People; Our Natural Environment and Financial Management.

The grants budget is used to support a range of Voluntary Sector activity, which supports the Council in achieving its priorities and objectives.

The Dining Centres grant is used to provide funding to 7 dining centres across the Borough that focus on providing a meals service and socialising opportunities for older residents.

The Transport grant is used to facilitate the transport needs of members of a number of small voluntary organisations.

The London boroughs grant scheme supports pan-London organisations under its priorities of tackling sexual and domestic abuse and combatting homelessness.

| Financial Cost |
| :--- |
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> The report proposes the allocation of:
> i) up to $£ 1,941,150$ core funding grants for the $2019 / 20$ financial year
> ii) the allocation of $£ 169,700$ to support the provision of Dining Centres for $2019 / 20$.
iii) the allocation of $£ 46,675$ for the provision of Transport for 2019/20.
iv) a contribution to the London Councils Grant scheme for 2019/20 of $£ 228,447$.

## Relevant Policy Overview Committee

## Corporate Services, Commerce \& Communities

## Ward(s) affected

## All.

## RECOMMENDATIONS

## That the Cabinet agrees:

1. The overall allocation of grants to Voluntary Sector of up to $£ 1,941,150$ for the provision of core grant funding for the 2019/20 financial year with specific awards as set out in the schedule - Appendix A.
2. The overall allocation of grants to Voluntary Sector of up to $£ 169,700$ for the provision of dining centres grant funding for three years : 2019/20 to 2021/22 with specific awards as set out in the paper and in Appendix C. That total grants for the three year period amount to $£ 509,100$.
3. Grants totalling $£ 46,675$ to organisations to enable the provision of transport as set out in Appendix D.
4. The Council's contribution of $£ 228,447$ to the London Councils' Grants scheme for 2019/20.

## Reasons for recommendation

1. Hillingdon Council has been an established financial supporter of the Borough's voluntary sector for many years. The core grant programme ensures that Hillingdon has a vibrant and thriving voluntary sector providing support, guidance and services for local residents.
2. The Council seeks to maximise the benefits from investment in the Borough's voluntary sector to encourage activity that supports residents, reduces demand on Council services and provides value for money.
3. The ongoing commitment of significant financial support to the Borough's voluntary sector has served to sustain a wide range of voluntary sector activity. The certainty of core funding provides a platform for many groups to expand activity, diversify to meet new demands, to pursue new initiatives and to bid for additional external funding.
4. The provision of dining centre grant and transport grant ensures funding directly benefits priority groups of residents (the elderly and the disabled) and enables, often smaller groups, to provide valuable front line support for residents.

## Alternative options considered / risk management

5. The Cabinet has the following alternative options:

- Agree the recommendations subject to any changes the Cabinet wishes to make or;
- Reject one or more of the recommendations.

6. In respect of the Council's contribution to the London Councils Grant Scheme, the Council has the option of not approving its contribution. For the overall London grants scheme to be approved, however, at least two thirds of the 32 London Boroughs plus the City of London must approve their individual budget contribution. If there is no agreement, under the legislation governing the grants scheme, the overall level of expenditure for the Grants Committee reverts back to the previous year's budget, which for Hillingdon in 2018/19 was £229,511

## Comments of Policy Overview Committee

7. Along with the Cabinet's broader budget proposals, the Corporate Services, Commerce and Communities Policy Overview Committee will consider the 2019/20 grants to the voluntary sector at its meeting on $8^{\text {th }}$ January 2019 and report any comments back to the subsequent Cabinet meeting.

## SUPPORTING INFORMATION

8. The voluntary sector core grants budget is unique in offering core funding to organisations that are key partners and provide services that contribute to the Council's priorities and support the wellbeing of residents. Recipients with stable core support are often able to attract additional income either via other funders or by securing contracts. Outline detail of the funding secured by each organisation is contained in the assessment of applications at Appendix B.

## Current funding climate

9. Funding and finance issues as highlighted in recent years, continue to impact on the sector:

- Organisations have experienced more competition in accessing funds resulting in less external funding being secured, more effort being necessary to be devoted to fundraising and more social enterprise type initiatives being developed or charges being made to clients where appropriate and affordable.
- This reflects the changing nature of voluntary sector funding; that of increased competition in a harsher financial climate. Organisations have responded accordingly, with larger ones working more collaboratively and in consortiums, restructuring to gain efficiencies and relying on reserves to cover shortfalls. For some, especially smaller groups, though this has given rise to cash flow issues. Where this has arisen, officers continue to work with organisations to see what strategies might assist them.

10. In addition, the closure of Hillingdon Community Trust whose last grant round will be 2019/20 and has invested over £1m a year into Hillingdon’s voluntary sector for over fifteen years means that there will be further need for groups to be innovative, to share resources and to reduce costs.
11. Hillingdon 4 All (H4All) is now well established as a Community Interest Company based on a consortium of Age UKH, Hillingdon Carers, Hillingdon Mind, DASH and Harlington Hospice. The H4All wellbeing service is an integral part of the Hillingdon Better Care Fund Plan and providing early intervention support which demonstrably reduces demand on higher cost services. The Council has supported H4All partners through their core grants and sought to encourage greater collaboration across the sector including reaching out to community based groups.
12. In line with this, the Council supported H4All's proposals to encourage more collaboration and networking and to improve the delivery of prevention activity. In December 2017, the Council jointly hosted a seminar for voluntary sector groups to explore; the support needs of the sector, how the sector can support and engage with health and social care and how H4All can support the involvement of groups in delivering against this agenda. The outcome has resulted in a co-produced proposal by H4All to strengthen groups in the Borough to the City Bridge Trust.

## 2019/20 Recommendations

13. Whilst the majority of the recommendations on the level of funding to be offered to organisations are consistent with those offered for the 2018/19 financial year, there are a few exceptions and recommendations concerning those and three new bids are highlighted below.
14. An analysis of each application, together with financial comments is attached at Appendix B. Where applicable, in the individual assessment of applications, reference is made to issues that the organisation is asked to address in respect of the funding offered.

## New Applications

15. The Council has received three new applications from organisations: Halo Children's Foundation, Harrow Mencap and a H4All application to support dementia befriending. A detailed assessment of each of the applications is included in Appendix B. The comment is summarised below.

### 15.1. Halo Children's Foundation

Halo provides advice and information and support for children and young people and their families dealing with bereavement. Through workshops children, young people and families are given the opportunity to express their grief and loss in a safe, welcoming and stimulating environment. Monthly group sessions provide an opportunity for parent and carers to meet with others whilst children or young people get involved in creative and expressive arts and play and make friends with other children dealing with similar loss. A Child Play Therapist and other professionals are available to support the families.

Halo has secured a Children in Need award of £10k, a Hillingdon Community Trust award of $£ 10$ k both for Project Coordinators and a National Lottery award of $£ 9 \mathrm{k}$ for memory boxes. For 2017/18 Halo was chosen as one of charities supported by Hillingdon's Mayor during her term in office and the group have been partnered as the Intu Uxbridge shopping centre chosen charity to support for 2018/19.

This is the first time the organisation has applied for a core grant and support would help Halo to continue to build on its success so far and to become more established. The application is to cover running costs of $£ 600$ per month rent/room hire for office and garden space at Hayes Business Studios to operate drop in support groups and counselling sessions. A grant of $£ 7,000$ is recommended.

### 15.2. MENCAP Harrow

The application proposes to build on four group activities operating in Hillingdon currently and seeks to expand on a programme originally developed to expand community fundraising but also recognised as supporting social networks for people with learning disabilities, mental health illness, their families and carers and older people. The funding of $£ 46,046$ sought would pay for a dedicated Hillingdon worker, their travel costs and includes $£ 12 \mathrm{k}$ for volunteer expenses.

The proposal does not provide detail on how particular activities would be funded - how sponsor money and income raised would offset costs or how charges might be applied, perhaps utilising individual personal payments from participants, where appropriate.

In addition, Hillingdon's core grant programme supports a number of existing Hillingdon based groups to offer support for vulnerable groups in a similar way, notably: Hillingdon Carers, AgeUKH, DASH and Hillingdon Mind. It is not clear how an expanded Harrow Mencap project would sit alongside provision to ensure joined up working and offer value for money. It is not clear how Harrow Mencap would work alongside the existing operation of Mencap groups in Hillingdon (North and South), who operate in the Borough and receive support via the transport grants and for the Jubilee Pool.

Whilst the proposals clearly offer worthy activities, they do appear to overlap with activities already being delivered in Hillingdon by established groups several of which receive core grant support. Given, also the substantial reserves held by the organisation, it is not recommended that Harrow Mencap be awarded a core grant.

### 15.3. H4All dementia befriending

Befriending support for people with dementia remains a clear need in Hillingdon as people come to terms with dementia and seek support to remain independent and enjoy active and healthy lives. The 2017/18 core grant programme included support for a scheme to be run by RVS that was later withdrawn due to difficulty in recruiting a coordinator. H4All were invited to apply to run a project more linked into existing provision across statutory and voluntary providers and which builds well on programmes of support through H4All, and delivered through an alliance of established Hillingdon voluntary groups. It is proposed that 2019/20 be considered a pilot year and that subsequent funding be based on evaluation. It is recommended, therefore, that grant of $£ 30 \mathrm{k}$ be awarded for 2019/20.

## Funding Levels

16. Officers, having assessed the applications and are making recommendations for levels of funding for the 2019/20 financial year at the same amounts as those for the 2018/19 as set out in Appendix B, with the exception of where reductions have been requested and of the following changes to awards:

### 16.1. Northwood Live at Home

Northwood Live at Home MHA provides support to elderly people in Northwood Hills and Northwood to enable them to live independently in their own homes. Activities are aimed at promoting friendship, socialising, health and wellbeing and are all provided with the assistance of trained volunteers.

The increasing demand and the number of referrals are stretching staff, who are required to manage activities and volunteers. This year and last has seen both an increase in activities and numbers of clients with new members being referred from Ruislip, Eastcote, and Harefield. In order for the scheme to continue to meet this new demand, they have requested an increase of $£ 6,300$. It is recommended that a small increase be considered, recognising the growth in MHA activity away from Northwood of $£ 3 \mathrm{k}$ to $£ 18 \mathrm{k}$ and that further increase to the levels requested is considered pending review of December 2018 accounts.

### 16.2. Hillingdon Samaritans

Samaritans provide individuals with emotional support to reduce suicides by those in crisis. They also seek to prevent suicide by working with schools, colleges, businesses and community groups and services to increase understanding of emotional health and improve the quality of interventions provided for those in need.

The corporate grant is the only statutory income Hillingdon Samaritans receive. The rest of their local funding comes from local fundraising efforts, church groups and businesses and small trusts. They own their premises and have designated reserves for property maintenance. Hillingdon Samaritans is an entirely volunteer run organisation. The organisation continues to experience deficits but has reserves.

The small increase requested supports the Council's partnership approach to suicide prevention and will directly increase provision through training more volunteers and promoting the service in the Borough. Officers, therefore, recommend the grant is increased as requested by $£ 2 \mathrm{k}$ to $£ 5 \mathrm{k}$ for 2019/20.

### 16.3. Centre for ADHD and Autism Support

The Centre became an addition the core grants programme when it moved offices to Eastcote roughly two years ago. It has since become established in Hillingdon and works with local people in a variety of innovative ways to assist in understanding and supporting people and families experiencing ADHD and autism.

The charity is constrained in its ability to support Hillingdon residents even further unless their current income can be increased towards that of the services commissioned by Harrow Council. Given the centre's success in supporting local people and in raising funding, it is recommended that a increase of $£ 5$ k for $2019 / 20$ would help the organisation to sustain its support for Hillingdon residents.

### 16.4. Hestia

Hestia has delivered a domestic violence refuge and floating support service in the borough, funded through a Council contract for a number of years. This work has recently been put out to competitive tender and the outcome was reported to Cabinet in October 2018.

Cabinet also agreed that, given the integral nature of the former core grant work to the wider provision of domestic abuse support the grant should be transferred to budgets held by the Council's community safety team and form part of the newly contracted arrangements.

## Older People's Dining Centre Programme

17. Hillingdon Council supports seven active older people's dining centres across the Borough, each providing a welcome place for older residents to meet people, relax and eat healthy meals. The programme for $2018 / 19$ amounted to $£ 155,692$ in grants. The
centres are popular and busy. A recent article in Hillingdon People magazine summarised what is available at each location so as to promote the offer to even more older people, where there is capacity.
18. The Voluntary Sector partnership team took over administration of the Dining Centre Grants programme early in 2018, so that support could be aligned to the core grants programme. The terms and condition of support have been reviewed, simplified and shortened. Following feedback from the centres earlier in 2018, it was also agreed to consider awarding grant for a period of three years (2019/20 to 2021/22), to provide certainty of funding and to also consider small inflationary type increases in grant, where there was a strong case.
19. Appendix C sets out in detail the requests received and recommendations for increases in support. These figures are also summarised in the table below:

| Organisations | Grant <br> Award 2018-19 | Grant <br> Requested 2019-20 | Grant <br> Requested 2020-21 | Grant <br> Requested <br> 2021-22 | Grant Recommended per annum 2019-20 / 202122 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| DINING CENTRES | £ | £ | £ | £ | £ |
| Age UK Hillingdon | 38,700 | 38,700 | 38,700 | 38,700 | 38,700 |
| Bell Farm Christian Centre | 16,892 | 35,998 | 35,998 | 35,998 | 18,000 |
| Dovetail Community Centre | 15,000 | 20,000 | 21,000 | 22,000 | 20,000 |
| Northwood Live at Home Scheme | 3,500 | 7,000 | 7,000 | 7,000 | 7,000 |
| Ruislip Northwood Old Folks Association (RNOFA) x2 clubs (Elm Park Club \& Tudor Club) | 79,600 | 85,000 | 87,200 | 89,400 | 84,000 |
| Yiewsley Methodist Church | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Grand total | 155,692 | 188,698 | 191,898 | 195,098 | 169,700 |

20. Small increases are recommended for Bell Farm (to $£ 18 \mathrm{k}$ ) and to RNOFA to (to $£ 84 \mathrm{k}$ ) to assist in meeting increased costs. An increase of $£ 5 \mathrm{k}$ a year is recommended for Dovetail, reflecting the expanded volume of support and to meet costs. An increase of $£ 3.5 \mathrm{k}$ is recommended for Northwood Live at Home to reflect recent growth and activity in new areas. Other dining centre grants are recommended to continue at same level as 2018/19. All awards are recommended for a period of three years.

## Transport Grants

21. In addition to the funding the Council offers to support the core costs of organisations, it has traditionally awarded grants to support some of the Borough's smaller voluntary groups which have been used to meet the transport needs of group members. The organisations supported from this budget cater mainly for clients with disabilities who require specialist transport and that would find it challenging to travel by public transport. The proposed grants budget to support these organisations for 2019/20 is $£ 46,675$. Details of the organisations and the level of grant recommended are attached as Appendix D.

## London Councils Grant Scheme

22. The London Councils Grant Scheme supports voluntary sector activity and specifically funds voluntary organisations across all 32 London authorities and the City of London. The London Councils Grants Committee proposes that its overall budget for the London Councils Grants scheme for $2019 / 20$ should total $£ 6,909,000$.
23. Hillingdon's contribution for $2019 / 20$ is $£ 228,447$ a decrease of $£ 1,064$ over the Council's 2018/19 contribution of $£ 229,511$.
24. Individual borough contributions are based on the Office of National Statistics mid-year population estimates for June 2016, with Hillingdon's percentage of London's total calculated at $3.43 \%$.
25. It is anticipated that the individual boroughs will agree to accept the recommendations on their contributions.

## Financial Implications

26. This report proposes an allocation of $£ 2,110,850$ grant funding from the Voluntary Sector Grants budget for the 2019/20 financial year. This is inclusive of $£ 1,941,150$ core funding to support a range of Voluntary Sector activity within the Borough and £169,700 to support the provision of Dining Centres. A further allocation of $£ 46,675$ funded from by Passenger Services to support the provision of transport is also proposed.
27. Recommendations also include a centrally funded contribution to the London Councils Grant Committee of $£ 228,447$. This is a reduction of $£ 1,064$ relating to planned use of balances by the Grants Committee and funding included within the draft 2018/19 budget.
28. The draft 2019/20 budget presented to Cabinet on this agenda contains sufficient budgetary provision to fund the recommended level of award totalling $£ 2,385,972$. A full review of the financial statements and application forms of each organisation has been undertaken and brief financial commentary has been included for each organisation in Appendix B to this report.

## RESIDENT BENEFIT \& CONSULTATION

## Consultation / What will be the effect of the recommendation?

29. The overall effect of these proposals will be to strengthen and support Hillingdon's voluntary sector with new growth and initiatives, which will directly benefit residents.

## Consultation Carried Out or Required

30. No formal consultation has been undertaken on the proposals for agreement at this Cabinet.

## CORPORATE CONSIDERATIONS

## Corporate Finance

31. Corporate Finance has reviewed the report and concur with the financial implications set out above, noting that the draft 2019/20 budget presented to Cabinet on this agenda contains sufficient budgetary provision to fund the recommended level of awards to the Voluntary Sector, Dining Centres, Transport organisations and the London Boroughs Grant Scheme. It is also noted that any award of grant monies is subject to the review of satisfactory accounts for the last financial year if they are yet to be received.

## Legal

32. Section 1 of the Localism Act 2011 gives the Council a power of general competence which provides local authorities with the power to do anything that individuals may generally do. It includes the power for Council to make grant payments to voluntary organisations.
33. With regard to the London Councils Grant Scheme, this Scheme is established under Section 48 of the Local Government Act 1985. As stated in the report, if two-thirds of the London boroughs do not approve their individual budget contribution, the previous year's budget will continue to apply to the Scheme.

## Relevant Service Groups

34. Relevant teams in Residents Services, Finance, Adult Social Care and Children and Young People's Services have been consulted on the proposals.

## BACKGROUND PAPERS

Previous Assistance to Voluntary Sector Cabinet reports, December annually

|  |  |  | Appendix A |
| :---: | :---: | :---: | :---: |
| Organisations | Grant Award 2018-19 | $\begin{array}{\|l} \text { Grant } \\ \text { Requested } \\ 2019-20 \end{array}$ | Grant Recommended 2019-20 |
| ADULT SOCIAL CARE | £ | £ | £ |
| Age UK Hillingdon | 582,400 | 582,400 | 582,400 |
| Community Cancer Service (delivered by Harlington Hospice) | 20,000 | 20,000 | 20,000 |
| Carers Trust Thames (previously Crossroads Care) | 135,000 | 135,000 | 135,000 |
| Crown Centre for the Deaf | 10,000 | 11,000 | 10,000 |
| DASH | 98,000 | 98,000 | 98,000 |
| EACH - Pukaar | 30,000 | 30,000 | 30,000 |
| Heathrow Travel Care | 45,000 | 45,000 | 45,000 |
| Hillingdon Aids Response Trust | 15,000 | 25,000 | 15,000 |
| Hillingdon Carers | 105,000 | 125,000 | 105,000 |
| Hillingdon Citizens Advice | 280,000 | 295,000 | 280,000 |
| Hillingdon MIND | 80,000 | 80,000 | 80,000 |
| Hillingdon Shopmobility | 22,000 | 22,000 | 22,000 |
| Hillingdon Women's Centre | 25,000 | 30,000 | 25,000 |
| Mencap Jubilee Pool | 5,000 | 5,000 | 5,000 |
| MHA - Northwood Live at Home Scheme | 15,000 | 21,300 | 18,000 |
| RELATE London North West \& Herts | 12,000 | 13,210 | 12,000 |
| Samaritans of Hillingdon | 3,000 | 5,000 | 5,000 |
| Victim Support Hillingdon | 10,000 | 10,000 | 10,000 |
| RVS (Royal Voluntary Service) | 40,000 | 0 | 0 |
| Recycle-A-Bike | 13,000 | 13,000 | 10,000 |
| CHILDREN \& FAMILIES SERVICES |  |  |  |
| Bell Farm Christian Centre | 50,000 | 55,000 | 50,000 |
| Centre for ADHD and Autism Support | 10,000 | 21,583 | 15,000 |
| Hestia* | 43,000 | 0 | 0 |
| Hillingdon Autistic Care \& Support | 40,000 | 40,000 | 40,000 |
| Hillingdon Outdoor Activities Centre | 54,500 | 54,500 | 54,500 |
| Home-Start Hillingdon | 120,000 | 120,000 | 120,000 |

Cabinet report - 13 December 2018 (Part 1 - Public)

| P3 | 42,000 | 42,000 | 42,000 |
| :---: | :---: | :---: | :---: |
| Uxbridge Child Contact Centre | 3,000 | 3,368 | 3,000 |
| RESIDENTS SERVICES |  |  |  |
| Friends of No 11(F) Group Operations Rm | 6,000 | 2,000 | 2,000 |
| Groundwork South | 7,000 | 10,000 | 7,000 |
| Green Corridor | 10,000 | 10,000 | 10,000 |
| Herts \& Middlesex Wildlife Trust | 2,500 | 2,500 | 2,500 |
| Hillingdon Community Transport | 32,000 | 32,000 | 32,000 |
| Hillingdon Federation of Community Associations | 7,000 | 12,000 | 7,000 |
| Hillingdon Natural History Society | 1,000 | 1,000 | 1,000 |
| London Wildlife Trust (Hillingdon) | 10,000 | 10,000 | 10,000 |
| Pinner \& Ruislip Beekeepers Association | 750 | 750 | 750 |
| NEW APPLICATIONS 2019/20 |  |  |  |
| Halo Children's Foundation | 0 | 7,200 | 7,000 |
| Harrow Mencap | 0 | 46,046 | 0 |
| Hillingdon For All (H4All) | 0 | 30,000 | 30,000 |
| Subtotal | 1,984,150 | 2,065,857 | 1,941,150 |
| *formerly a Corporate grant - $£ 43 \mathrm{k}$ will transfer to Community Safety in 2019/20 budget (Cabinet decision October 2018) |  |  |  |
| Grand total | 1,984,150 | 2,065,857 | 1,941,150 |

Cabinet report - 13 December 2018 (Part 1 - Public)

| Organisation: Age UK Hillingdon |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> 2018/19 saw the Council and AgeUKH review previous arrangements to enable AgeUKH to better meet the needs of older people, to be more sustainable, and to reinforce our joint aims on: early intervention and prevention, reducing loneliness and enabling people to live well and longer in their own homes. Those proposals saw former contractual commitments being absorbed into the core grant funding. |  |  |  | £582,400 for core salaries / volunteer support, includes Advice on Housing, Benefits, Financial Healthchecks, support for development of Help at Home initiatives, Good Neighbours / Befriending Schemes and social activity opportunities |  |
| grant funding. <br> 2019/20 will be approach based <br> AgeUKH has an assessmen measurable ou | he second $y$ on three dis formation \& ocial Wellbe ractical Supp tablished a identifying omes. | ar of the ne nct work str Advice ing Services ort ingle point als, agreed | ms : <br> access offering ction plan and | Recommendatio $£ 582,400$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | $\begin{aligned} & \text { Corporate Grant } \\ & 18 / 19 \end{aligned}$ | Total Spend 2018/19 in Hillingdon |
| over 20,000 across all services | 225 | 45,000 | Exceeded | £582,400 | £1,901,000 |

Planned Activities for 19/20 Highlights include:
The revised package of services were set out in 2018/19 application and assessment and include:

## Information and Advice

1. The new first point of contact to assess need and triage requirements based on a more rounded assessment process. This takes the form of a guided conversation, supporting an individual to identify areas of help that will improve their quality of life. The assessment process is based on the Age UK "Ambitions for later life toolkit" and complements the H4All Wellbeing service (which prioritises support for long term conditions and frailty).
2. Continuation of the successful financial health checks advice support. AgeUKH will offer advice and information sessions within libraries and at the new extra care facilities at Grassy Meadows and Park View Court.

## Social Wellbeing Services

3. Support for people to live independent, engaged and meaningful lives. Wellbeing support is closely aligned to services that support hospital discharge. Age UK will provide practical support to ensure that people return home safely from hospital into a safe, warm, well provisioned and comfortable environment.
4. These services will also promote independence and create opportunities to engage in physical and social activities. Age UKH will continue to work with voluntary user led groups to help create more social groups and help them to become self sustaining.

## Practical Support

5. Age UKH have expanded the Help at Home service with new components including :

- Odd job service - low level non-trade jobs in the home
- De-cluttering services
- Bereavement - practical matters following bereavement
- Enabling support to regain skills or confidence
- Support outside of home e.g. accompanying to appointment

6. Age UKH propose to further develop their database of "trusted traders" vetted by cost, customer service and local reputation.

## Officer Comment

The 2018/19 proposals were produced to reflect the priorities identified by Age UKH and the Council regarding Better Care and our Health and Wellbeing Strategy 2018-2021. The departure from a mixture of specific delivery contracts and core grant to a new single grant arrangement has offered greater flexibility and produced a more sustainable, streamlined offer and has reduced administrative overhead.

The new approach has gone well and transition from some services to new ones has been managed appropriately. It does, however, still require time to fully prove its worth and will be monitored over the coming year.

The programme has also caught attention of external supporters with a successful bid to City Bridge Trust.

A grant maintained at the same level as the previous year is recommended, subject to sight of satisfactory accounts for 2017/18 demonstrating Age UKH's viability and need for continued grant support.
Corporate Finance Comment
The organisation have requested a grant of $£ 582,400$ for $2019 / 20$. Accounts relating to the last financial year 2017/18 have yet to be provided. Grant allocation at the same level as 2018/19 should be subject to the provision of accounts for 2017/18 demonstrating both financial viability and need for continued grant support as above.

| Organisation: Harlington Hospice (Community Cancer Service) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Harlington Hospice supports people with life-limiting and long term illness and their families. It provides a range of community based services including care at home, therapies to support well being, counselling and activities to promote self-management and empowerment. |  |  |  |  |  |
|  |  |  |  | £20,000 part-time outreach / development worker and premises hire |  |
|  |  |  |  | Recommendation:£20,000 |  |
| The Community cancer services provides support and guidance for people following a diagnosis. People are assessed via outreach and offered the most appropriate support for them which can include referral to counselling and complementary therapies and peer to peer support groups. <br> This service benefits from the structures and facilities available to the Hospice and more widely through H4All. |  |  |  |  |  |
|  |  |  |  |  |  |
| No of Service Users (16/17) | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2017/18 |
| 43 | 2 | 90 | Met | £20,000 | £23,050 (Community cancer service) |

Planned Activities for 19/20 include:

- Provision of support for at least 50 people impacted by a cancer diagnosis
- Facilitate a peer support group of approx 15 people meeting weekly
- Facilitate a group of 10-15 people focussed on recovery and meeting monthly
- Provide signposting and referral into H4All counselling and complementary therapy and support services
The service is available at different locations in the borough, including the Hospice, Yiewsley and in Uxbridge. The grant funds a part time outreach worker whose role will be to set up and maintain additional peer support groups based on identified need.

Through partnership with Hillingdon4All (H4A), the service is able to deliver counselling sessions by volunteers, managed and supervised centrally and available at Uxbridge and other convenient sites. Clients will be able to make donations to the cost of counselling and therapy sessions. The service will be volunteer led with support and facilities provided by the Hospice and H4All. Roles will include trained counsellors, complementary therapists, workshop leaders, exercise leaders, and pre-support/listening ear.

## Officer Comment

Harlington Hospice stepped in during 2016/17 to take on the work of the former Yiewsley Cancer Centre and the Hospice has been able ensure some continuity and in turn develop a more sustainable model offering non-medical community cancer support across Hillingdon.

Added value offered by this bid includes the Hospice's experience in delivering non medical models of healthcare, and providing people at the end of their lives as result of their cancer with direct access to palliative care and psychotherapeutic support for the whole family.

The Hospice's finances are healthy and they are predicting small surpluses in this and next year. Their annual income is mainly derived from CCG contracts, spot purchases and earned income.

The Community Cancer centre is being treated as a separate project and would be unlikely to be developed without the core grant investment. It is recommended to award the grant and review progress in the coming year.

## Corporate Finance Comment

Harlington Hospice made a surplus of $£ 31 \mathrm{k}$ in 2017-18. There was a substantial increase in income raised, £221k, almost half of this from legacies.

The grant funds a particular project as described above, it is integral to the plans for local expenditure during 2019-20 in order to maintain delivery of the service.

The grant applied for in 2019-20 represents less than 2\% of its anticipated income. The organisation's reserve policy is to hold three months of expenditure estimated at $£ 400 \mathrm{k}$, although it is holding over 8 times this amount.

| Organisation: Carers Trust Thames |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> The Carers Trust Thames provides respite breaks to carers to help them to maintain their caring role. Care Support Workers look after the cared for in the home or community, while the carer attends to their own social, practical or emotional needs. The service is available 24 hrs $\times 7$ days per week. It covers medical appointments, checking calls and a waking overnight service. Full domiciliary care is available in the home and trips etc are offered outside the home. |  |  |  | £135,000 for management salaries, and service provision in Hillingdon |  |
|  |  |  |  | Recommendation:$£ 135,000$ |  |
| Professional care support workers not only allow carers respite but actively engage with those they care for. They also provide Tier 1 Carers Assessments for new referrals as part of the Hillingdon Carers Partnership. In addition, they provide an out of hours telephone service. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 171 with 20,000 care hours | 5 | 1600 | Met | £135,000 | £535,000 |

Planned Activities for 19/20 Highlights include:
As part of the Hillingdon Carers Partnership CTT have committed to the following:

- $100 \%$ cross referrals between the partnership
- $100 \%$ of carers will receive an assessment of their needs
- $100 \%$ of carers will be offered a post caring visit to provide support when the caring role ends

The organisation operates in Hillingdon, Ealing, Hounslow, North Bucks \& Milton Keynes and Central and South Bucks. In Hillingdon it is part of the Hillingdon Carers Partnership (HCP) providing free respite care to carers most in need of support. In addition, they provide respite care to private clients who maybe in receipt of direct payments or private funding. Some clients who receive the free service, pay for additional support. The corporate grant contributes to the whole service in Hillingdon.

New activities aim to improve the independence and resilience of carers to be able to maintain their caring role. CTT support will have the added benefit of reducing mental and physical health problems thus reducing costs to health and social care services in Hillingdon. CTT estimates that they will support:

- 5 additional volunteers including opportunities for bereaved carers
- 144 attendances at regular outings throughout the year.
- 20 people attending other activities such as fitness, art, music, singing, training over two six weekly programmes (240 attendances)
- 16 carers provided with additional training to support them in their caring role.

In 2019/20 CTT anticipates that the number of care hours provided will be in the region of 20,000 with the aim of supporting 160 clients.

Fundraising aims to bring in additional non-statutory funds to ensure that CTT is able to deliver a wide range of interventions to support those carers and clients who fall outside the scope of the contract, have limited other support in place and who are in real need of assistance and additional input.

CTT faces a number of challenges including a trend towards more frequent and shorter visits, more complex care and support required and pension auto-enrolment, changes in legislation around minimum
wage. Care support workers now also need to be paid for their travel time.

## Officer Comment

The Trust provides a quality professional service with high satisfaction rates among carers and cared for. Their staff are well trained and remunerated and they are actively involved with the HHCP, H4All and the wider community in Hillingdon. They participate in the Carers Strategy group and Carers forums providing respite so carers can attend. The structure of the organisation enables them to adapt responsively to the changing needs of the cared for, increasing support so families can manage despite complex health conditions.

The Trust's income is mainly split between the combined contract ( $£ 197 \mathrm{~K}$ ), the corporate grant and $£ 169 \mathrm{~K}$ earned income and despite the challenges the organisation is facing, including a deficit last year, and forecasted for this year, the Hillingdon service is stable. It is recommended to award the requested amount this year.

## Corporate Finance Comment

The organisation as a whole (covering West London, Bucks and Milton Keynes) has achieved a deficit in 2017-18, this is the sixth time in the last 7 years it has suffered financial losses.

The level of reserves held comply with their policy to maintain sufficient funds to cover 3 months operational expenditure, to cover lease obligations and be able to meet the cost of staff redundancies in the event of closure. The reserve specific to Hillingdon stands at $£ 50 \mathrm{k}$. Although their aim is to make a £30k surplus in 2018-19, rising wages through the national living wage and general inflation will make it very challenging in 2019-20, when a $£ 17 \mathrm{k}$ deficit is forecast (including the $£ 135 \mathrm{k}$ grant funding applied for).

The grant requested represents $6 \%$ of the organisation's total income but is $23 \%$ of the Hillingdon area's forecasted 2019-20 income, so if it were withdrawn the services the organisation provides may be curtailed.

| Organisation: Crown Centre for the Dea |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> The aim of the Centre is to reduce isolation caused by deafness, by bringing people together for social events and other practical purposes. Crown Centre facilitates two deaf activity clubs and hosts a deaf church meeting and provides one-to-one support for residents who require assistance accessing universal services, appointments, form filling, telephone calls etc. <br> Based at the Pavilions at Stockley Park, the organisation runs the building that houses its activities. |  |  |  | $£ 11,000$ for staffing and accommodation costs |  |
|  |  |  |  | Recommendation:$£ 10,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 195 | 10 | 300 | Met | £10,000 | £17,000 |

Planned Activities for 19/20 Highlights include:
The Crown supports the needs of the borough's deaf and hard of hearing community. It serves to reduce isolation by provision of weekly social activities and supports access to essential public services for the borough's deaf community. In addition, it offers advocacy and signposting services, coordinates group holidays, short breaks, outings and events all held in British Sign Language for its members, encouraging engagement, mutual support and promoting health and wellbeing. Some members meet in the evenings to socialise and have a meal together and an interpreted Christmas pantomime is held for deaf children and their families.

The client group tends to be mainly older residents who trust the staff and Trustees to provide services which they have relied on for a number of years. The Centre commits all of the $£ 10,000$ it receives from the Council on staff and accommodation costs. It has a part time coordinator and a part time administrator. The Centre continues to benefit from a small but dedicated number of volunteers who make up the management committee.

## Officer Comment

The centre's main challenge is with its accommodation. Despite being willing to move to alternative premises, nothing suitable has yet been identified. The premises are in urgent need of major repairs and the centre would consider a future shared use to meet the running costs of a renovated building.

The Crown Centre is continuing to address the challenge of repaying historic debts associated with running costs and as a result, expenditure in 2018/19 will again outstrip income. Given the high running costs and increasing needs for refurbishment of the premises, it is important that a way forward is found to reduce costs and sustain the organisation.

A further grant of $£ 10 \mathrm{k}$ is recommended to enable the organisation to continue. Further discussions will take place to assist the group to try to move away from its current premises so as to reduce its commitments.
Corporate Finance Comment
This charity has made a loss in 2017/18 and is expecting to suffer losses in 2018/19 and in 2019/20, even if the full grant is awarded. The Centre has sought a grant increase of $£ 1 \mathrm{k}$ to pay for the charities staffing and accommodation costs.

The charity is using its reserve to supplement its operating income, this is expected to continue in both 2018/19 and 2019/20 and would result in very low levels of reserves being held. The grant appears to be integral to the continued operation of the charity. Without identifying new income streams in the near future, or proposals to reduce costs, the charities current operating model will not be sustainable.

| Organisation: Disability Association Hillingdon (DASH) | Amount Requested and Use |  |
| :--- | :--- | :--- |
| Description <br> DASH supports people with disabilities to achieve their potential, <br> and promote their independence and integration into mainstream <br> life. Dash is based in Hayes and with a base at Uxbridge town <br> centre and operates programmes throughout the borough. | $£ 98,000$ Core salaries and Advice, <br> Equality act support and running <br> costs |  |
| DASH provides a wide range of services/activities designed for/by <br> disabled individuals to meet their identified needs. It covers <br> assistance with direct payments/personal budgets, advocacy <br> services, advice, representation and information, form filling, <br> benefits applications etc to sporting \& recreational activities, social <br> groups, volunteering, employment support, work experience, <br> outreach and activities in day centres. <br> The organisation enables social inclusion, increased confidence, <br> health and well being and financial stability of people with <br> disabilities. In the wider community, DASH provides education and <br> training to raise awareness of disability. | Recommendation: <br> No of Service <br> Users <br> Active <br> Volunteers <br> Volunteer hours <br> p.a. <br> Previous yr <br> targets | Corporate <br> Grant 18/19 |
| Total Spend <br> $2018 / 19 ~ i n ~$ <br> Hillingdon |  |  |
| 2,500 | 25 | Met |
| $£ 357,500$ |  |  |

Planned Activities for 19/20 Highlights include:
DASH aims to support:

- 1800 clients receive AQS standard advice
- 320 support with Personal Independence Payments
- 55 clients supported in managing personal budgets
- 260 people benefit from sporting and recreational sessions across 6 days per week
- 40 people referred from H4All receive support
- Disability awareness sessions with local businesses

As for last year, 19/20 is predicted to follow the trend of increasing demand for advice and support around benefit entitlements and Personal Independence (PIP) Claims but a decrease in numbers supported in managing personal budgets as this service is now competitively delivered alongside other providers.

In addition to general advice and form filling, DASH supported 5 clients to attend PIP/ESA tribunals with successful results. This has been achieved through securing funding for more in-depth advocacy with clients to challenge their PIP awards. Increasing demand for advice is also due to more referrals from Age UKH and MIND as people over 65 now will have to transition from Disability Living Allowance to be assessed for PIP.

DASH engages with a number of strategic forums and has various partnership arrangements with different departments in the Council such as Sports Development, Youth Services delivering activities for the Fiesta programme in the summer holidays and provision of disabled youth clubs. It is represented on the Disability Forum, Learning Disabilities Partnership Board, Employment Strategy group as well as various departments with the Hillingdon Clinical Commissioning Group.

## Officer Comment

DASH is an active member of Hillingdon 4 All (H4A) which has increased the effectiveness of their support for individual clients with more active referrals and better networking between partners. DASH have two members of staff seconded to the Wellbeing Service. They are taking the lead with Hillingdon Carers for developing a voluntary sector infrastructure function which aims to extend the benefits of the

H4All partnership to the wider sector. In addition, they are benefiting from sharing policies and procedures which is strengthening the governance of all the groups involved.

2019/20 will be year two of a £164K Lottery Reaching Communities programme for advocacy/advice in the borough. Other income is secured through disability awareness raising and activities.

Expenditure has reduced year on year, especially regarding staffing and DASH seeks to cut its cloth accordingly and in response to changes in service delivery and move to contracted services.

DASH is a valued partner delivering a range of support services for vulnerable residents. A grant at the same rate as for 2018/19 is recommended.

## Corporate Finance Comment

The charity has achieved a surplus of $£ 36 \mathrm{k}$ in $2017 / 18$. They have successfully delivered the LBH contract at a reduced rate for 3 years running and are anticipating a drop in disabled Children's grant of $£ 58 \mathrm{k}$ in 2019-20. The organisation is anticipating to achieve a surplus in 2018/19 and break even in 2019/20.

The grant received in 2018/19 represents $21 \%$ of the organisation's income. The policy of the organisation is to aim to keep 3 months running costs in unrestricted reserves, current reserves held meet this objective. The loss of the LBH grant would diminish the charity's reserves, rendering them unable to provide the services currently offered and to develop new initiatives planned for the future.

| Organisation: EACH (Pukaar) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Based in Ealing, EACH specialises in supporting ethnic minority groups through providing counselling, advice and information, particularly in the areas of drugs/alcohol abuse, mental health and domestic violence. |  |  |  | £30,000 for a 4 day week BME counselling programme for Domestic Violence |  |
|  |  |  |  | Recommendation:$£ 30,000$ |  |
| In Hillingdon, they operate in four areas; 1) 1-1 counselling for the Tamil community affected by mental health issues; 2) Ascent - a generic \& BME 1-1 and group counselling for people affected by violence funded through London Councils; 3) Pukaar - a specialist counselling for ethnic minority women affected by domestic violence; 4) IPS works individual placement and support approach to support employment for people with low to medium mental health support needs. <br> This grant request is for the Pukaar project that will deliver culturally appropriate support and counselling to BME women in their own language. |  |  |  | $£ 30,000$ |  |
|  |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate <br> Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 138 | 2 | 432 | Met | £30,000 | £48,390 |

Planned Activities for 19/20 Highlights include:

- 85 BME women receive initial assessments, care planning, and referral links to appropriate agencies
- 75 clients go on to receive weekly 1-1 counselling (average 10 sessions)
- 35 clients benefit from weekly group support sessions (44 p.a)
- Women speaking Pashto and Dari will have an additional option of attending Afghani Support group
- Represent BME women at DV related forums in borough

EACH has provided counselling services to BME women in various locations in the borough including Townfield Centre, Key House, and Hillingdon Carers. Women are referred from a number of sources including Ascent project, Hillingdon IDVA's and voluntary sector groups and they are able to self refer. The project is unique in that it offers BME women the chance to have counselling in their own language and in culturally specific ways. The therapist speaks Hindi and Urdu as well as English and understands Punjabi, and there are options for Pashto and Dari speakers. The service uses clinical outcomes frameworks and therapists are BACP accredited and receive regular clinical supervision.

In addition to counselling, an open weekly group session is run for on average 10 women covering a range of themes around domestic violence such as impact on children, self care, building resilience etc. This enables them to provide an intervention immediately following a client's initial assessment if there is a need to wait for a counselling slot. It also enables a much wider and practical exploration of the subject in a safe environment where women can identify with each other.

## Officer Comment

This service is separate from the London Councils funded Ascent service which is based on a different therapeutic model and women are allocated to either service depending on their individual needs. Pukaar expect high satisfaction outcomes for each client which are measured pre, post and during interventions.

The organisation receives funding from the CCG (£8k pa) to work with the Tamil community and have recently won a further 4 years funding from London Councils (£16k pa for Hillingdon) as part of the Ascent consortium.

The accounts show the organisation made a substantial deficit last year even with a large reduction in the workforce. The application figures only relate to Hillingdon but the organisation is holding substantial reserves.

## Corporate Finance Comment

This organisation has made a loss this year similar to last year, when they lost $42 \%$ of their income mainly due to the loss of key contract with RISE, Harrow and Ealing. It however made a surplus over the four years previous to that.

The grant requested this year represents just $3.4 \%$ of all income received. The organisation's balances are sufficient to fund the grant request, however this is an out of borough service and LBH is in effect buying in the services it receives.

| Organisation: Heathrow Travel Care |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> HTC's core work provides crisis social work at Heathrow Airport for anyone coming in or out of the airport, taking referrals from local, national and international agencies. Clients are given an initial assessment followed by interventions, advice or advocacy support, and referral to other services. It runs a number of targeted programmes such as help to rough sleepers, emergency planning, provision of responsible adults for minors and advice to British nationals in need. |  |  |  | £45,000 contribution to staff salaries |  |
|  |  |  |  | Recommendation:£45,000 |  |
| The organisation co-ordinates and provides initial Humanitarian Assistance following any major incident or disaster affecting Heathrow Airport. It hosts the Liaison group for voluntary and public sector partners including the Council for ongoing emergency planning. HTC assists LBH to discharge its Emergency Planning duties as a Category 1 responder under Civil Contingencies Act. |  |  |  |  |  |
| No of Service Users | Active <br> Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate <br> Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1,700 | 34 | 550 | Met | £45,000 | £428,000 |

Planned Activities for 19/20 Highlights include:

- Support a total of 1,700 clients (of which 1,200 attend HTC offices)
- Provide 6 training sessions for emergency response volunteers in evenings and at weekends
- Deliver 6 desktop emergency response exercises
- present to at least 10 new organisation to establish partnership links

Via the Social work advice project at Foreign and Commonwealth Office (FCO), HTC social workers assist vulnerable ex-pat British clients with establishing local client connections in all parts of the UK before arrival to lessen the need faced at Heathrow. They will raise awareness with Embassies that Heathrow is not the only point of entry and support other ports to receive vulnerable people. This results in less use of LBH resources because only those with a proven connection would be referred to LBH services.

As well as coordinating and providing initial emergency response, HTC provide a responsible adult service to unaccompanied children arriving at Heathrow and for the Metropolitan Police in Counter Terrorism interviews. It chairs the newly established Responsible Gateway forum, which aims to improve the airport by bringing together stakeholders within the airport to identify gaps, share resources and arrange joint approaches when working with vulnerable people.

HTC have also developed partnerships in Hillingdon such as with Hillingdon Mind and with other local agencies to ensure that their front line role is understood and supporting local activity.

## Officer Comment

HTC provides value for money on a number of levels:

- It estimates roughly that out of 1,200 people pa seen at the office only around $2-5 \%$ are referred on to LBH. Those that are referred to LBH have had appropriate preparatory work (assessment, research and liaison) before they reach Hillingdon Hospital, Riverside or LBH teams.
- Added to this are 2 HTC workers at the Foreign office, who work with complex returnees; out of 1,000 worked with, 600 were directed to other ports, 400 returned to Heathrow, 200 were seen at HTC offices and of those referred to LBH services, are included in the $2-5 \%$ referred to above.
- In terms of rough sleepers at the airport, HTC recorded seeing 220 at their office of which 5 in the end made an approach to LBH Housing.
- They have a full time trained Emergency Response officer who assists the borough for the first

12 hours of any large scale incident as the airport. They can mobilise 32 trained volunteers in the event of an emergency.
Financially, the majority of their income is secured from Heathrow Airport ( $£ 165 \mathrm{~K}$ ) and the Foreign Office ( $£ 125 \mathrm{~K}$ ). Heathrow also provides their office, and other in kind support such as HR advice. While their income is relatively stable it has been static for a number of years while costs and demand have been rising.

HTC provide a vital front line service that directly reduces demand on council services and effectively delivers on statutory functions in terms of emergency response. It is recommended that the core grant of $£ 45 \mathrm{k}$ is sustained for 2019/20. Officers in Social Services and Emergency planning both endorsed HTC's value to the Borough.

## Corporate Finance Comment

The organisation experienced a deficit in the previous 3 years due to reductions in donations, rising costs, and staff members opting in to the pension scheme. The grant awarded in 2018-19 represents $9 \%$ of the organisation's income and contributes towards the Service Manager's salary costs.

The charity considers the high value reserves to be necessary to continue operating in the event of any major streams of funding being withdrawn. It continues to use reserves to cover its ongoing cost pressures and has about 3 months of reserves to cover operating costs in any eventuality. The grant does appear to be integral to the plans for local expenditure during 2019-20 in order to maintain delivery of the service.

| Organisation: Hillingdon Aids Response Trust (HART) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> HART provides a community based service to people affected by and living with HIV/AIDS. From their premises in Uxbridge, services cover the social, financial, emotional and practical needs facing clients. HART works closely with the Tudor Centre and GP's who refer clients to them in recognition of the wider support required to encourage adherence to treatment regimes. |  |  |  | £25,000 Core salary and running costs |  |
|  |  |  |  | Recommendation:$£ 15,000$ |  |
| Their offer includes peer support, information, advocacy and advice including welfare benefits and housing, treatment information and management, access to hardship grants, weekly and one off social events, IT and Internet access, complementary therapies and regular drop in sessions for 1-1 support. <br> Services are available 3 days a week with an emphasis on creating the space for clients to develop peer support networks. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | $\begin{array}{\|l} \hline \text { Total Spend } \\ \text { 2018/19 in } \\ \text { Hillingdon } \\ \hline \end{array}$ |
| 90 | 10 | 1,100 | Met | £15,000 | £67,420 |

Planned Activities for 19/20 Highlights include:

- Register and support 25 new members
- $3 x$ weekly drop in days supporting 1,000 visits
- 200 complementary therapy sessions
- 200 counselling sessions
- 72 specialist advice sessions via CAB + 90 general welfare appointments via drop in
- $1 \times$ week lunch club/peer support
- Respond to individuals in crisis with bespoke support including hardship grants, advocacy, food bank vouchers, baby milk etc
HART aims to support people with HIV/AIDS and their families to manage their condition and when that fails act on their behalf to avert crisis. It is essentially a preventative service, assisting people where there are additional barriers experienced due to ill health, stigma and isolation. Peer support is prioritised where people can disclose their status and develop networks of support. Activities which facilitate social integration and a sense of belonging such as the daily $1-1$ drop in, weekly lunches, family trips and events are crucial for creating the space for peer support to thrive and increase personal resilience.

Alongside this runs practical support to address health and poverty issues associated with long term conditions: advocacy, counselling, health promoting therapy sessions, debt and welfare advice and access to solicitors for legal advice, IT and Internet access, hardship grants, food bank vouchers, food chain services, free baby milk, condoms etc.

Clients are mainly referred from the Tudor Sexual Health Centre and GP's. HART will continue to raise the profile of HIV offering talks and materials to relevant communities such as schools, libraries and health centres.

## Officer Comment

Previously HART lost their Hillingdon HIV/AIDS contract which was reconfigured to cover health interventions, and their Harrow AIDS grant. HART have rationalised the days they are open and streamlined their working practices in response to reduced funds. A new contract started in July 2017 and HART have established relationships and joint working with the new providers, Terrence Higgins Trust, NAZ. This has resulted in a partnership with NAZ to establish a counselling service and weekly support sessions at their premises, along with hosting Spectra to deliver HIV testing and transgender
support groups. This arrangement has secured approximate income of $£ 15 \mathrm{k}$. This will benefit HART's existing members as well as increasing access for HIV+ people to HART services.

Additionally in July 2018 HART entered into a one year lease with Hillingdon MIND. In practical terms this means HART has a secure administration office downstairs and MIND upstairs. MIND have 3 counselling rooms upstairs and both MIND and HART share the downstairs facilities, primarily being a group/drop-in area. This arrangement has a further benefit of HART and MIND bringing their services closer together, an added advantage for those clients who access both services. This will provide a good source of unrestricted income for HART ( $£ 22.5 \mathrm{Kpa}$ ). HART anticipate further collaborative work with Cancer Support Services and some working alongside Harlington Hospice.

Although an amount has been raised through income generation which will provide a sustainable income, HART will need to continue to articulate their unique offer in relation to the new providers and secure additional funding to strengthen specific service provision. It is recommended the grant be awarded at the same level as for 2018/19.

## Corporate Finance Comment

The organisation has suffered a loss in 2017-18, which is primarily due to the Hillingdon HIV Support Grant being reduced by $25 \%$ and also the grant funding provided by Harrow for HIV Support is no longer available. Nevertheless, overall expenditure has reduced by $£ 41,872$ from 2016/17, which is primarily due to HART reducing the number of days they are open (from 5 to 3 ) which has resulted in reduced staff costs. Further reductions in staff costs of $£ 19,770$ are anticipated for 2018/19, as HART continues to recruit more volunteers to deliver services.

HART currently receives $28 \%$ of it's total income from the London Borough of Hillingdon's Voluntary Sector Grant. Other income is largely attributable to fundraising activities (20\%). As at the end of 2017/18, the organisation has accumulated unrestricted reserves of $£ 73,869$, which demonstrates the organisation's financial resilience within it's financial policies. In addition to this, the organisation has unrestricted cash of $£ 70,646$. With the above points in mind, a reduction in any of the grants would impact on the services already provided and any new initiatives planned for the future.

| Organisation: Hillingdon Carers |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Hillingdon Carers provides a range of services to carers including: <br> - Outreach, advice, information and education <br> - Health and wellbeing including training \& counselling <br> - Services to support young carers <br> - A carers centre based in Uxbridge <br> - Support for transition (17-24) <br> - Carers assessments <br> The organisation leads the Hillingdon Carers Partnership (HCP) established to deliver the Councils Combined Carers Services contract. It is also an active member of the Hillingdon for All (H4A) Community Interest Company (CIC). |  |  |  | Recommendation:$£ 105,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 7,762 carers | 43 | 6,000 | Met | £105,000 | £935,314 (inc £280k subcontracted) |

## Planned Activities for 19/20 Highlights include:

Hillingdon Carers has proved itself as a key partner in providing vital support for carers in Hillingdon and in leading the local voluntary sector, both through the Hillingdon Carers Partnership (which successfully won the Council contract to provide services) and through the emergence of H4All as a vehicle for delivering wellbeing services and for further collaboration.

The level of provision has grown year on year as Hillingdon Carers has established itself as the key point of reference for all carers in Hillingdon. The innovative approach to services and fundraising, based on strong local partnerships, has become widely recognised as a exemplar of support for carers.

## Officer Comment

The corporate grant has been significant in enabling the development of the combined services contract, the HCP and H4All. In addition to council funding via contract and grant, HCarers has secured multi year funding from the CCG, Children in Need ( $£ 100 \mathrm{~K}$ over 3 yrs), Hillingdon Community Trust ( $£ 73 \mathrm{~K}$ over 3 yrs ) and several others. In addition, they lever in support in kind for carers including Turn to Us up to $£ 1 \mathrm{~K}$ for carers in need, and free legal advice from Turbervilles and IBB solicitors.

They work closely with Adult Social Care contributing towards the development and delivery of the Hillingdon Carers Strategy and have established a Young Carers Strategy Group which has raised the profile of their needs in schools, Early intervention strategies and Children's services. They reach $26.6 \%$ of Hillingdon's estimated 26,000 carers supporting them according to their needs to avoid breakdown of the caring relationship and requirement of statutory intervention.

Financially, they now have reserves broadly at their planned levels and are operating on a sustainable basis. It is recommended that the grant be awarded at the same level as for 2018/19.

## Corporate Finance Comment

The organisation has suffered a minor deficit in 2017-18 ( $£ 42 \mathrm{k} 16 / 17$ ) achieved by reducing reserve cover. The grant requested in 2018-19 represents almost $13 \%$ of the organisation's income (11\% requested 17/18).

The organisation has balances of unrestricted reserves of £210k - the policy is 4 months running costs + $£ 20 \mathrm{k}$ ( $£ 254$ ) as per their revised reserve policy. There is a shortfall of $£ 44 \mathrm{k}$. LBH is primary funding source.

| Organisation: Hillingdon Citizens Advice Bureau (HCAB) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Provides qualified face to face generalist advice, with casework where necessary, at bureau in Hayes and Uxbridge. In addition to this core service, HCAB run a number of projects that target specific needs including financial/money advice, and outreach services, and a pro bono solicitor offer and independent financial advice. |  |  |  | £295,000 for core staff and service costs |  |
|  |  |  |  | Recommendation:£280,000 |  |
| Clients can access the service via a telephone helpline and website for a call back service, appointments and assessments as well as the traditional drop in service. Availability varies in different sites but 'drop in' totals 34 hours per week across both sites. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 9,019 | 35 | 13,000+ | Met | £280,000 | £526,000 |

Planned Activities for 19/20 Highlights include:

- 1,275 advice and information sessions through bureaux, phone and targeted advice
- 12,000+ clients in total receive advice from HCAB
- 500 clients can access pro bono solicitor advice following referral from HCAB assessments
- $£ 1.3 \mathrm{M}$ in financial gains for clients as a result of HCAB advice
- 400 non financial positive outcomes of client casework
- Of 500 client feedback questionnaires, overall satisfaction of over $95 \%$
- Maintain trained volunteer hours at 16,000 per annum

To ensure accessibility to vulnerable groups, Hillingdon CAB runs an LBH funded outreach programme for people with mental health issues, a money advice for Council tenants in arrears and debt advice services. Alongside advice sessions, HCAB has been able to secure non LBH funding for preventative financial capability training which they delivered to 300 clients to improve their money management skills and reduce debt problems.

The rollout of Universal Credit in Hillingdon in October 2018 presents potential demand on services and HCAB has been involved in the partners working group to plan implementation and assess impact of UC and ensure that interventions are available to support residents.

Through their partnership with Capitalise they will be delivering more debt advice to residents including access for severely disabled residents using technology such as Skype. CAB have recently introduced a new quality performance system in line with National Citizens Advice to improve efficiency and have upgraded their IT systems and cloud storage.

## Officer Comment

CAB is a key partner for the local authority. Due to the high number of clients who access the service, CAB are able to spot trends and consequences of particular policies. Data is collected and made available locally and nationally and provision of evidence and data from Hillingdon residents serves both the authority and the wider public. An example is monitoring the effect of the welfare reform programme and impact of universal credit, another is the partnership work with LBH on Energy Savings.

The organisation uses trained volunteers in a range of capacities including front line assessors, receptionists, social policy co-ordinators, telephone gateway assessors, form filling etc, usually between 30-40 at any one time. This frees up the time of paid advisers to work on more complex areas. In addition they have 3 Brunel student apprentices paid for by the university. Along with a concerted effort to encourage use of telephone and website for initial contact, HCAB has managed to achieve a much leaner, more efficient, convenient and accessible service.

The corporate grant makes up $54 \%$ of their expected expenditure for $18 / 19$. A further $£ 88 \mathrm{~K}$ is derived from LBH contracts for particular projects and a total of $£ 110 \mathrm{~K}$ raised from external funders. In addition the Council provides 2 bureau offices rent free. HCAB introduced a new reserves policy as at April 2017 requiring four months projected expenditure. The reserves set out in their application appear to be in line with this policy and would produce the stated green financial health rating. As the only provider of generic advice in the borough combined with the high quality of services, and proven impact on poverty, health and wellbeing for residents, it is recommended to award the grant at the same level as for 2018/19.

## Corporate Finance Comment

The organisation has made a deficit in 17/18 compared with a forecast break even position following a small deficit in 2016/17.

The reserves policy is to hold balances equal to 4 months running costs - approximately $£ 190 \mathrm{k}$. The organisation held a total of $£ 363 \mathrm{k}$ unrestricted reserves.

The requested grant represents $54 \%$ of the organisation's total income and would significantly curtail their activities if not received.

| Organisation: Hillingdon MIND |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> MIND provides support for clients with a range of mental health issues. It runs a number of social activities and clubs aimed at reducing social isolation and improving physical health and wellbeing. MIND also offers opportunity for work related activities including volunteering and employment support. <br> Other services include trained volunteers representing vulnerable clients in police custody; a thriving counselling service, including specialist addictions counselling; and mental health awareness raising and training. |  |  |  | Recommendation:£80,000 |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1,060 | 275 | 28,000+ | Met | £80,000 | £438,000 |

Planned Activities for 19/20 Highlights include:

- at least 7 weekly social clubs/support groups
- 45 clients receive either free or paying counselling
- $6 \times$ mental health awareness and first aid trainings
- 100 carers for people with mental health issues supported
- Up to 280 clients represented in police custody
- 45 particularly vulnerable clients befriended by 50 trained volunteers
- 50 clients receive work related support to increase their employability

Services are aimed at reducing isolation for individuals through the development of peer support, friendships and social networks which aids integration into mainstream services and the community. MIND has recently started to work with young people building their confidence and skills for employment, training and education and successfully established an addictions counselling service working collaboratively with ARCH. Their office in Hayes is operational and provides easy access for people in the south of the borough.

The peer support groups which encourage users to act as volunteers in the group, provide a useful link between the traditional social clubs and employment, acting as a stepping stone to increased independence and confidence. They want to build on this approach, and will be seeking funding over the next year to develop it. In addition to a strong user led ethos, MIND aims to address discrimination and stigma surrounding mental health issues and works with diverse communities in culturally sensitive ways.

MIND collaborate with statutory and voluntary sector partners: police, CNWL, LBH mental health services, GP's, and community health services. It contributes to a number of Council boards and forums and their work addresses aspects of the Council's Health and Wellbeing Strategy and Mental Health Strategy. They are active in the Hillingdon for All partnership, taking the lead on combining and restructuring a shared counselling service resulting in efficiencies and potential for growth. They deliver for the H4A Wellbeing service and the Hillingdon Carers Partnership.

## Officer Comments

MIND provides value for money with a range of provision creatively managed with the use of volunteers. In addition to the corporate grant, they received approximately $£ 95 \mathrm{~K}$ from Adult Social Care. Other statutory funds are raised from the CCG and the Lottery/ESF, and from their own trading.

MIND have undergone a significant review of its activities and commitments, streamlined its structure and moved to shared accommodation with HART in Uxbridge and reduced other costs. The recent expansion in services has drained reserves but these are now considered stable. A grant at last year's level is still clearly required to maintain services in a sustainable way.

Corporate Finance Comment
$100 \%$ of clients are Hillingdon residents and the service aims to reduce pressure on in-patient services alongside other services. The service works in partnership with a series of other partners.

Unrestricted reserves were $£ 19 \mathrm{k}$ - salary costs alone were $£ 341 \mathrm{k}$ for 17/18. The grant request for 201920 is around $19 \%$ of the organisation's total income and if the application is unsuccessful, it would leave the service vulnerable and may cause disruption and potentially lead to service closure.

| Organisation: Hillingdon Shopmobility |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description |  |  |  | £22,000 core staff salaries |  |
| Shopmobility provide mobility aids such as scooters and wheelchairs for use in and around Uxbridge Town Centre. They also hire manual and powered scooters for periods outside the town centre for holiday excursions or day trips. They hold individual events such as assisted shopping at Christmas and provide scooters at the local auto show and sell small mobility items. |  |  |  |  |  |
|  |  |  |  | Recommendation:£22,000 |  |
|  |  |  |  |  |  |
| The service is available 6 days per week from 9.15am-4.45pm and is staffed by 4 part time staff and 4 regular volunteers. Anyone who has a temporary or permanent disability or problems with their mobility is eligible for the service. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend in Hillingdon |
| 1,100 | 13 | 1820 | Met | £22,000 | £71,502 |

Planned Activities for 19/20 Highlights include:

- Service 5,000 visits to Uxbridge Shopping Centre
- 70 clients hire mobility equipment to use outside the town centre
- Support 5 social events with provision of mobility equipment
- Register 250 new clients over the year

Shopmobility averages $15-18$ customers per day and has a well maintained and varied stock of mobility equipment. It has 24 electric scooters, 10 manual wheelchairs and 2 four wheeled walkers for use in the town centre. Insurance costs are covered by an annual registration fee of $£ 18$ and customers are asked to make a donation every visit. It operates a holiday hire scheme with 9 manual wheelchairs and 3 scooters which last year was used 65 times generating an income of $£ 1,845$.

## Officer Comment

With a Council transport grant, Shopmobility has continued to help deliver the Christmas Shopping event in November which enables 70 housebound, elderly or disabled clients to have an escorted Christmas shopping trip followed by a meal at the Civic Centre. Shopmobility take a lead role in inviting guests, allocating equipment, managing helpers, fundraising, wrapping presents etc.

As well as shopping, clients benefit from improved accessibility, being able to use the service to attend clubs, exercise classes, meetings, training courses or take up voluntary positions. They also undertake other fundraising activities such as present wrapping services and have a dedicated cohort of volunteers for these activities, as well as covering 30 office hours per week. This enables the organisation to keep staff salaries low and provides good value for money. They stock small mobility items for sale at the office. Regular website updates enables clients to access the latest information on Shopmobility, as well as ask questions and obtain specialist advice, review bookings and make enquiries.

The corporate grant makes up about $31 \%$ of the organisations expenditure. Other income is received from Intu Shopping Centre ( $£ 10 \mathrm{~K}$ ), LBH transport grant ( $£ 2 \mathrm{~K}$ ), membership fees ( $£ 13 \mathrm{~K}$ ) and local fundraising and trading. The organisation is projecting a deficit next year. The group will need to seek external funding for replacement of mobility equipment and officers will be encouraging them to develop an equipment replacement plan in the coming year.

## Corporate Finance Comment

This organisation has suffered deficits in the last four financial years, relying on reserves to cover its running costs. This is due to nil income raised from mobility products and increased expenditure on support costs due to a depreciation charge.

The grant of £22k received in 2018-19 represents $35 \%$ of the total income, efforts continue to be made to reduce administrative running costs and raise income from more revenue streams.

Reserves of $£ 31 \mathrm{k}$ are held to cover around 4 months running expenses, and to provide cash flow in the event of late funding payments, unexpected repairs to the vehicle fleet. If the grant is withdrawn it will impact on the services provided.

| Organisation: Hillingdon Women's Centre |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> HWC provides a space for women to access information, advice and guidance, signposting to appropriate agencies, drop-in support, domestic violence interventions, low cost legal advice, health and well-being and social related activities and training opportunities. |  |  |  |  |  |
|  |  |  |  | £30,000 core staff salaries |  |
|  |  |  |  | Recommendation:$£ 25,000$ |  |
| It provides interpretation services and supported volunteering opportunities for women seeking to build their skills and experience to become job ready. HWC promotes selfempowerment, through provision of opportunities, advice and friendship, enabling women to find the next best step forward for their situation. <br> The organisation plays a key role in the Women in the Community Network which seeks to bring together women's groups in Hillingdon and promote and improve their services. |  |  |  |  |  |
|  |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1,079 | 10+ | 3,500 | Met | £25,000 | £52,166 |

Planned Activities for 19/20 Highlights include:

- 1,000+ women receive information, advice and guidance including form filling and benefits checks
- Co-ordinate and host 500+ pro bono legal advice appointments
- Provide 50 women with benefits assessments
- Provide 50 women employment support including ESOL
- Work with partners on 5 joint initiatives
- Conduct 75 risk assessments and signposting for women suffering domestic abuse
- Hold weekly support group/activity for 10 women recovering from domestic violence
- Delivery of 2 Women in the Community network events

The centre offers a drop in service, on a daily basis, providing support and enabling women to access other local services as appropriate to their needs. There are also a number of themed activities such as Job club, IT sessions and ESOL classes, and DV support groups held on specific days of the week. With a strong emphasis on victims of domestic abuse, the Centre aims to support women after crisis intervention with a more long term empowerment focus aimed at developing economic independence, emotional resilience, peer support and skills.

HWC continue to build and develop new partnerships in order to broaden the services that are available from their premises. They are working with Belina Consulting, who support BME women to get job ready including ESOL classes, and REAP, so that the Centre is able to offer interpreting in Arabic, Punjabi, Farsi, Hindi, Urdu, and Somali through a relationship. They are also working with EACH who provide counselling services. The centre has established relationships with Brunel and Middlesex University to access student volunteers and provide professional placements for social work students.

They continue to provide and have extended their legal advice service enabling greater accessibility to women who may not be able to obtain such support otherwise.

## Officer Comment

Whilst the centre has been through a challenging couple of years financially, the Trustees have continued to establish a more sustainable approach, utilising the charities assets and entering into new partnerships. With new trustees on board the centre is moving forward in a positive manner and maintains a unique and valuable service to vulnerable women in the borough.

Officers are confident that the centre's approach and continued vigilance with regards robust financial management and fundraising strategies, places them in a stronger position moving forward. It is recommended that the grant be awarded at the previous years level.

Corporate Finance Comment
This organisation suffered deficits in 2015-16 and 2016-17 but made a surplus in 2017-18, due to reduced charitable activities.

The application form states that they are expecting to make a surplus in 2018-19 and 2019-20 from grants that have been applied for (pending approval).

They have requested a $£ 5 \mathrm{k}$ increase in grant for 2019-20 towards staffing costs.
The LBH grant awarded for 2018-19 represents $51 \%$ of total income and its withdrawal would impact severely on the ability to maintain current levels of service. $98 \%$ of clients are Hillingdon residents.

| Organisation: Mencap Jubilee Pool |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| The hydrotherapy pool provides a warm, safe facility for Hillingdon's special needs schools as well as Mencap users to enjoy swimming and exercise. It also incorporates a wider community use, providing a warm water facility that is ideal for recuperating patients following hospital treatment and for teaching children to swim. <br> It is run entirely by a small but active committee of volunteers that includes the owner of a swim school who undertakes much of the practical day to day management and pays rent for use by the school. |  |  |  | Recommendation:$£ 5,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 700 (weekly visits) | 15 | N/R | Met | £5,000 | £16,186 |

- $5 \times$ weekly swim sessions by Hillingdon special needs schools: Pield Heath, Moorcroft and Hillingdon Manor School
- $2 x$ weekly sessions for Family groups with disabled children
- 3 weekly sessions for Arthritic group $+1 \times$ weekly for Hillingdon Hospital Physio sessions
- $3 x$ extended weekly sessions for swim school

Each session is required to have a lifeguard present which can be sourced from Mencap. The swim school manage the health and safety and attend regular training to keep abreast of standards. Hillingdon Hospital uses it weekly as well referring patients recuperating from operations or with certain conditions. The pool operates Monday-Sunday, varied times.

## Officer Comment

The pool offers leisure and learning opportunities to those with disabilities and health conditions as well as young people resident in Hillingdon. It provides assistance in developing social and life skills and helps build confidence in themselves enabling them to actively take part in the group.

The grant is used for running costs of the pool, specifically as a contribution to heating and lighting.
In addition to the grant, the pool receives income from membership fees and the swim school rent totalling around $£ 13-14 \mathrm{~K}$ pa. Historically the pool trustees have successfully fundraised from various trusts and foundations for major renovations and improvements. This year they built a new storage area beside the pool with funds previously received from the Mayor as one of their chosen charities. They have also recently renewed water pipes in line with Health and Safety regulations.

The reserves are high at $£ 50 \mathrm{~K}$ but their income, apart from swim school ( $£ 13 \mathrm{~K}$ ) and the corporate grant is very variable. The same is true for their expenditure, which due to depreciation often requires substantial capital for replacement, maintenance and utility services. In addition, the pool has a list of improvements, including upgrading the changing rooms, replacement roofing etc, which the committee are planning for to keep the pool functioning. Officers, therefore, recommend the grant.
Corporate Finance Comment
The organisation has achieved a surplus of $£ 7.3 \mathrm{k}$ in 2017-18, further surpluses where achieved over the last three years, However losses were experienced in 2014-15 caused by the swimming pool
refurbishment works (impacting reserves set aside for this purpose).
The organisation is forecasting a surplus in 2018-19 around £7k on Hillingdon activity. With annual running costs around $£ 16 \mathrm{k}$ and the cost of utilities on the rise, this grant is essential in allowing the organisation to operate within the borough and put aside some reserves to fund future building and pool repair and maintenance costs

| Organisation: MHA Northwood Live at Home Scheme |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Activities include befriending, singing, group and individual assisted shopping, lunches and social clubs, exercise classes, outings and holidays, transport and information. <br> Northwood Live At Home Scheme (MHA) also receives a dining centre grant and this complies with Methodist Homes Association quality standards. MHA operates out of various venues in Northwood and Northwood Hills. |  |  |  | Recommendation:$£ 18,000$ |  |
| No of Service Users in 17/18 | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 173 | 68 | approx 5,000 | Met | £15,000 | £128,200 |

Planned Activities for 19/20 Highlights include:

- 47 Weekly friendship groups for up to 20 people
- 43 lunches x 25-30 people
- $200 \times 1-1$ assisted shopping trips
- $26 \times 1-1$ home befriending
- 200 exercise classes
- $20 \times$ trips/outings/events
- 6 organised shopping trips
- Monthly games group and walking group
- $40 \times$ Weekly music therapy/singing
- $40 \times$ IPAD training

The scheme is supported by 5 part time staff, and a local support committee. Its membership has increased over the last 30 months from 128 to 180 and with numbers of volunteers doubling to 80 . The scheme estimates that two thirds of volunteers are older people themselves who are in turn meeting their need for social engagement. An increasing number of new members are coming from other parts of Hillingdon : Ruislip, Harefield and Eastcote.

Referrals are made by the Falls Prevention Service, NHS, Hillingdon 4 All and Council's Older People's services. They are trialling gaming activities to attract more men who are less well represented among the members.

## Officer Comment

The scheme provides value for money on many different levels. Firstly, through its highly committed volunteering team who support all of the activities. They operate as drivers, accompany people shopping, to GP's and hospital visits, help at events, act as befrienders to individuals at vulnerable times. Being well established locally and nationally, it has negotiated in-kind and financial support from local churches, groups and businesses. Its Local Support Committee established a fundraising subgroup last year.

Loneliness is associated with poorer physical and mental health and the scheme supports older people to make appropriate use of services, stay connected, remain physically and mentally active thus independent for longer. As such it contributes to the Council's priorities on prevention.
The increasing demand and the number of referrals are stretching staff, who are required to manage activities and volunteers. This year and last has seen both an increase in activities and numbers of clients with new members being referred from Ruislip, Eastcote, and Harefield. In order for the scheme
to continue to meet this new demand, they have requested an increase of $£ 6,300$, although this is not broken down. It is recommended that a small increase be considered, recognising the growth in MHA activity away from Northwood of $£ 3 k$ so to $£ 18 \mathrm{k}$.

A similar request for increased grant to meet this expansion was requested for 17/18 but declined on the basis of significant levels of reserves having been built up.
The organisation's accounts run on a calendar year so the grant, increased to $£ 18 \mathrm{k}$ is recommended pending review of December 2018 accounts.

## Corporate Finance Comment

The organisation had asked for an uplift of $£ 6.3 \mathrm{k}$ from $£ 15 \mathrm{k}$ to $£ 21.3 \mathrm{k}$ on the grant as further contributions towards staffing and admin costs.
The organisation's policy is to have 6 months full costs and to allow for staff redundancy costs in reserve, however they are currently holding closer to 8 months running costs in reserve to allow for continued increased activities for members when income generation is becoming difficult.
The requested grant represents around $17 \%$ ( $12 \%$ previously) of the organisation's income. If the grant was reduced or stopped it would impact on the activities carried out. The organisation achieved a small surplus in 2017/18. Finance support the award of a £18k grant and will review 2018 accounts when received.

| Organisation: Relate London North West \& H |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Relate North West provides counselling support to families in eight boroughs including Hillingdon. Counselling services in the borough include family, sexual, 1-1, training, mediation and relationship counselling. This helps clients to strengthen their marriages and/or families, avoid separations, support children and enables divorcing couples to go through the separation process without court intervention. <br> Sessions at are held at Dovetail Community Outreach and at their Harrow headquarters. <br> They provide back office support to the Uxbridge Contact Centre, which provides opportunities for separated parents to meet their children in a safe neutral environment. |  |  |  | £13,210 contribution to counselling costs |  |
|  |  |  |  | Recommen £12,000 |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 820 | N/A | N/A | Met | £12,000 | £124,490 |

Planned Activities for 19/20 Highlights include:

- 905 counselling sessions
- 245 initial consultations to assess needs
- 50 psychosexual therapy sessions

Qualified and experienced counsellors used at Relate are required to continue with their professional development to maintain excellent standards. Relate provides supervision for practitioners and their supervisors. Maintain training programme for last year's 6 trainee counsellors to build up their workforce.

The effect of counselling sessions is measured using recognised evaluation tools that measure before and after change, communication scales and psychological distress scores. Together this provides a measure of the clients' journey and progress.

Relate London North West and Herts are also operational in Harrow, Barnet, Camden, Ealing, Islington and Westminster and recently established in Hertfordshire.

## Officer Comment

The corporate grant subsidises the cost that clients have to pay for counselling in Hillingdon. Each session costs $£ 66$ which is made up of client contributions charged on a sliding scale based on income. This approach aims to make the service affordable to more clients. Only Harrow and Hillingdon currently provide grant funding.

The management of the Uxbridge Contact Centre affords a financial oversight and structure to the volunteer run operation and benefits both groups as they can refer cases, particularly mediation clients, between them for practical support.

The majority of Relate income other than the grant comes from client contributions with contracts from the Legal Services Commission and CAFCAS.

## Corporate Finance Comment

The organisation have requested a grant of $£ 13,200$ for $2019 / 20$ for the provision of counselling services. Accounts relating to the last financial year 2017/18 have yet to be provided. It is recommended that any grant allocation awarded be subject to the provision of satisfactory accounts demonstrating both financial viability of the organisation and continued need for financial support.

| Organisation: Samaritans Hillingdon |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description |  |  |  |  |  |
| The Samaritans core service provides 24 hour emotional support by phone, email and text message, 7 days a week, for residents in need of acute emotional support. Their service is free and confidential and clients can access the Centre at specific drop-in times. |  |  |  | £5,000 for running costs, training of more volunteers and for promotion and outreach and publicity costs |  |
|  |  |  |  | Recommendation:$£ 5,000$ |  |
| Hillingdon Samaritans have supported the Council's work on suicide prevention and the proposal to increase awareness of the service and to expand the number of trained volunteers supports the needs identified in the Hillingdon Suicide prevention strategy. <br> The organisation is entirely run by trained volunteers. Training takes 6 weeks and is scheduled 3 times a year. |  |  |  |  |  |
|  |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 22,500 | 71 | 160,000 | Met | £3,000 | £16,880 |

Planned Activities for 19/20 Highlights include:

- Provide emotional support for in excess of 25,000 caller contacts
- Recruit and train additional volunteers
- Provide periodic support at Hayes and Harlington and West Drayton Railway stations
- Increase their work with awareness raising in local schools of their services and emotional health issues
- Provide listening skills training free of charge to various community groups

Clients can access the service through a range of means including directly at their premises which is manned by a minimum of 2 volunteers. They provide an out of hours service and are linked to the National Samaritans system giving 24/7 availability to Hillingdon residents.

It is $100 \%$ volunteer led and managed and so does not incur staff costs. Volunteers who work for Samaritans undergo thorough training. Hillingdon Samaritans participates on the Hillingdon Suicide prevention group and works with the local CCG on plans to develop urgent care services.

## Officer Comment

As a purely voluntary group, Samaritans provide excellent value for money. As well as providing individuals with emotional support to reduce suicides by those in crisis, they also seek to prevent it by working with schools, colleges, businesses and community groups and services to increase understanding of emotional health and improve the quality of interventions provided for those in need.

The corporate grant is the only statutory income Hillingdon Samaritans receive. The rest of their local funding comes from local fundraising efforts, church groups and businesses and small trusts. They own their premises and have designated reserves for property maintenance. The organisation continues to experience deficits.

The small increase request supports the Council's partnership approach to suicide prevention and will directly increase provision through training more volunteers and promoting the service in the borough, officers, therefore, recommend the grant at $£ 5 \mathrm{k}$ for 2019/20.

## Corporate Finance Comment

The organisation has reduced its deficit for 2018/19 due to increased income from donations and reduced costs on its charitable expenditure by £9k. It expects to make a surplus in 2019-20 with the assumption that the requested grant is awarded. The request for a grant increase of $£ 2 \mathrm{k}$ is to cover training of new and existing volunteers including publicity.

The organisation's policy is to hold reserves equivalent to 18 months running costs plus £30k contingency for property maintenance and repairs, however they are currently holding more in the reserve than required. A temporary suspension of the grant award in 2019-20 will not affect the organisations ability to deliver the services but may result in service disruptions going forward.

| Organisation: Victim Support Hillingdon (VSH) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> VSH provides support to victims of crime in Hillingdon, helping them to cope and recover from the effects of crime. Victims are referred by the police and they can access information, emotional, and practical support via trained volunteers, either by telephone or 1-1. |  |  |  | £10,000 project and staff costs for DV group sessions |  |
|  |  |  |  | Recommen $£ 10,000$ |  |
| Services are support with s clients with th <br> Home visits a - 8pm and out <br> Alongside, V Advocacy (IDVA) given below do | ee and co utory or com riminal injur <br> offered in ach sites are <br> delivers services ot include I | fidential a munity age s compens <br> lingdon Mo available fo <br> ndependent Hillingdon. VA activities | include advocacy <br> s. They can assist n process. <br> y to Saturday 8am op-ins. <br> Domestic Violence ote that the figures |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1,239 | 12 | 6,000 | Met | £10,000 | £83,015 |

Planned Activities for 19/20 Highlights include:
The last few years has seen a restructuring of Victim Support services nationally which has resulted in a more efficient multi-crime service which now has telephone services provided in hubs with local volunteer support for 1-1 support.

The national organisation has also won the pan London IDVA service funded by MOPAC (Mayor's Office for Policing and Crime) and this runs alongside but separately to the multi-crime service. Hillingdon has $6 \mathrm{f} / \mathrm{t}$ and $2 \mathrm{p} / \mathrm{t}$ workers for IDVA and $2 \mathrm{f} / \mathrm{t}$ and $1 \mathrm{p} / \mathrm{t}$ plus 12 trained volunteers, for the multi-crime service. Both services are currently funded by MOPAC. This is currently under review but runs to March 2019. The corporate grant last year was used to to deliver a project for women who have suffered domestic abuse to increase their resilience and reduce repeat victimisation.

## Officer Comment

Traditionally the corporate grant has contributed to the multi-crime service and although this is now fully covered by MOPAC until March 2019, it is not known whether this will continue. Victim Support has developed specialist support services to victims of crime including a homicide service, child sexual exploitation, hate crime, fraud and terrorism. It works closely with local and national bodies to champion victims' rights and improve services. The local service benefits from the strength of the national body and value for money and quality is achieved through the training volunteers, access to commissioned services etc.

The grant is recommended at the same level as for last year. In addition VSH are asked to set out more clearly the added value delivered through the core grant rather than the MOPAC funding.
Corporate Finance Comment
This organisation operates nationally and the accounts provided reflect the consolidated position as at 31 March 2018.
They continued to suffer huge losses in 2016-17 due to the loss of the national Witness Service contract and a number of smaller contracts.

The request for a grant of $£ 10 \mathrm{k}$ is to cover mainly group session facilitation costs. The grant requested represents only $0.03 \%$ of the organisation's income and could be funded from existing reserve balances, it anticipates to receive other income from MOPAC for Hillingdon services which cover its costs of providing the service to Hillingdon residents. Withdrawal of the grant would likely lead to the service being reduced.

| Organisation: Recycle-A-Bike |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Recycle-a-Bike (RAB) recycles abandoned and donated bikes for resale and provides an affordable professional cycle repair service to the local community at its site in Fassnidge Park. Also alongside RAB on the same site is the Rusty Bike Cafe (RBC) offering residents and local park users a friendly and affordable cafe selling high quality coffee and handmade locally sourced produce. |  |  |  |  |  |
|  |  |  |  | £ 13,000 contribution to mechanic salary, admin support and training costs |  |
|  |  |  |  | Recommendation:£10,000 |  |
| Working in collaboration with the Council, NHS and the Job Centre, RAB supports unemployed people with mental health issues to gain employment and engage in mainstream life through employment related training and work experience in a supported environment. The not for profit company has developed a unique business model offering a variety of work experience, training and volunteering opportunities to unemployed residents with mental health conditions at its shop, the newly established cafe and in bike mechanics. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 37 | 41 | 6,912 | Met | £13,000 | £153,450 |

Planned Activities for 19/20 Highlights include:

- 5 client/volunteers achieve Level 3 Food \& Hygiene training
- 10 client/volunteers gain cafe work experience and Level 2 Food \& Hygiene training
- 5 client/volunteers complete Barista training courses
- 20 client/volunteers complete cycle maintenance course
- A further 2 complete the full Cytech qualifications in bicycle maintenance
- Collect and recycle a minimum of 50 unwanted bikes from around the borough
- Increase number of paid members of staff to assist across service provision

Last year RAB launched the Rusty Bike Cafe as part of their offer providing an excellent community facility in the park and expanding their work experience, training and volunteering opportunities for residents that suffer from mental health illness. It provides a stepping stone back into the employment by offering on the job training in a supported environment. RAB offers volunteer opportunities to Brunel University and Uxbridge College students, local retired residents and for residents that are having trouble seeking employment. RAB and RBC has made considerable strides during its time converting the disused buildings in Fassnidge Park into a thriving shop, cafe, bike storage and workshops and have been well received and supported by the local residents that live nearby. RBC is open 7 days a week all year round, runs seasonal events to promote the cafe and helps engage local residents into Fassnidge Park.

Additionally, RAB won two major contracts this year and continues to expand; GlaxoSmithkline contract meant x2 resident volunteers have gone through RABs training programme and are now in full time employment. The second contract (5 years) due to commence late 2018 is with Santander hire bike scheme working in conjunction with Brunel University and Next bike. This project will also provide part time post's for resident volunteers. The Santander project will create a much broader training package for new volunteers and means RAB can offer more specific training to individuals.

Building on their success the organisation continues to develop various working partnerships to support its work including with Brunel University to provide students/staff with low cost recycled bikes, the Council's sports development team to improve the bike loan scheme, transport team to collect abandoned bikes from around the borough and the economic development team to setup and offer voluntary training opportunities for Job Centre plus clients with MH illness. Referrals are from local NHS Mental Health and Addiction services. RAB continues to work with the Council and develop links
with local groups such as Brunel University, Uxbridge College, GSK, Next bike, Nexan, Job Centre plus, Hillingdon mental health services, Hillingdon MIND and Metropolitan Police Safer Transport team to help reduce theft of cycles in Hillingdon area and recycle recovered stolen bikes. RAB collects and recycles a multitude of broken and unwanted bikes which are then stripped of useful components with the remains painstakingly dismantled for scrap. The net profit from recycling bikes is low while the benefits to client/volunteers, to the local community and environment is great.

RAB continues to develop the GlaxoSmithkline service contract operating a cycle retail shop and cycle workshop based as GSK Brentford and also runs a cycle repair service at their site based at Stockley park. The RAB site workshop comprises 6 training workstations for volunteers, a 3 station workshop for customer repairs, new parts and accessories shop and a bike showroom for new and recycled bikes as well as storage sites for bikes in various stages of repair.

## Officer Comment

RAB and RBC specialises in working with residents with Mental Health problems offering MH client residents a chance to learn new skills, build confidence as well as being supported back into employment. Opportunities through volunteer job roles for residents and Brunel University students help to break down stigma and educates others about the effects of mental health illness. RBC voted no. 1 cafe in Uxbridge provides a warm, welcoming and relaxing atmosphere for families, cycle enthusiasts, regular park users as well as the general public to enjoy. The local community repeatedly return to support the ethos of both RAB and the cafe which is an excellent asset to Fassnidge Park. RBC will encourage local resident's cycle clubs and commuters to use the cafe on a regular basis which will help generate further income. RAB has always offered and continues to offer voluntary opportunities to all Hillingdon residents, including disadvantaged minority groups and mental health clients.
If RAB is successful in having its license renewed by the Council there are ongoing building development plans at the Fassnidge site and when complete it aims to launch Bikebase (paid secure cycle storage) which will generate more income. Also aims to launch and run evening and weekend cycle maintenance sessions. Additionally, RAB will further promote the site as a destination for bike enthusiasts and is keen to run female only maintenance classes and train a female qualified cycle mechanic to support and promote more females into cycling as well as encourage more female volunteers.

They currently have 1 director Project manager (f/t paid), 1 director Workshop manager ( $80 \%$ paid), 2 cycle mechanics ( $\mathrm{f} / \mathrm{t}$ paid), 1 volunteer secretary ( $\mathrm{p} / \mathrm{t}$ ) and 41 dedicated volunteers including 4 lead volunteers (acting in a supervisory role). There is a pressing need to increase the number of paid staff across the core services to ensure its sustainability in the long term. RAB is confident that with its new contracts and general increase in cycling it will be able to generate more income to support the selfsustainable goal. With a more structured staff team this will enable RAB to offer more training sessions to residents with Mental Health illness.

Cabinet agreed in principle (December 2015) to consider funding over two financial years. This Council funding and support has been instrumental in the development of RAB and RBC. RAB is seeking funding to continue their development/expansion plans. Proposal is to award a grant of $£ 10,000$ for 2019/20 and officers will continue to work with RAB on their implementation plans to become a sustainable, self sufficient not for profit organisation.

## Corporate Finance Comment

The organisation has reported a deficit of $£ 5 \mathrm{k}$ in the 10 month period to March 2018 compared with a surplus of £22k. Expenditure has remained constant but income has reduced. The unrestricted balances held at the year end were £80k. Running costs (salaries and premises) for the full reporting period were approximately $£ 50 \mathrm{k}$. The value of the grant applied for equates to approximately $15 \%$ of the income received to March 2018 and so withdrawal of the grant could significantly curtail the activities of the organisation.

| Organisation: Bell Farm Christian Centre |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Bell Farm operates in West Drayton providing early intervention and prevention support services. Projects target children and families, travellers and older people. BF provides advice services, parenting support, social/recreational activities and training courses. |  |  |  | £55,000 contribution to salaries and advice work costs |  |
|  |  |  |  | Recommendation:$£ 50,000$ |  |
| Bell Farm has successfully established a food bank and food share service that runs alongside advice provision for the UB7 area. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 2,305 | 35 | 5,793 | Met | £50,000 | £209,000 |

Planned Activities for 19/20 Highlights include:

- 100 families access parent/toddler play sessions
- 60 children access 5 day holiday playscheme
- 95 families supported with play and parenting support
- 125 older people access weekly lunch and social club
- 25 housebound older people receive regular outreach support
- 900 clients receive advice services
- 36 adults access specialist courses on self esteem, parenting, men only courses
- Fresh food produce distributed weekly to families in need, benefiting 200 clients

BFCC works particularly with the traveller community ensuring that they are integrated into the wider community. Of particular note has been the successful establishment of a food bank under a partnership of churches in the area. It is a Trussell Trust affiliated member, operating a voucher scheme supported by an advice service alongside. This gives people in crisis access to independent advice and solutions at the same point as receiving their emergency food aid.

## Officer Comment

In addition to the corporate grant, BFCC receives $£ 16.9 \mathrm{~K}$ dining centre grant from the Council. It has received consistent support from Hillingdon Community Trust, this year primarily for the advice centre but also in small grants for the playscheme and transport ( $£ 61 \mathrm{~K}$ total). It raised a further $£ 60 \mathrm{~K}$ from local fundraising and income generating activities. In its last year of advice funding from City Bridge Trust, BFCC has been seeking replacement funds with a number of bids pending for the service.

The Council's contributions of $£ 50 \mathrm{k}$ core grant in $18 / 19$ plus the dining centre grant adds up to about $25 \%$ of BFCC's stated annual expenditure on community based projects and support. Officers are of the view $£ 50 \mathrm{k}$ should be a sufficient contribution to core costs. BFCC will also need to start exploring alternative sources of income other than HCT beyond 2019.

## Corporate Finance Comment

The organisation reported a minor deficit for 17/18 after reporting a surplus for the past three years due to increases in funding.

The majority of the grant will contribute equally towards staff salaries and the centre's Advice Information and Care Service supporting users on a variety of issues such as housing, domestic violence, debt etc. with a particular focus on disadvantaged and vulnerable members of the community.

The reserves policy is to cover two months of running costs approximately £39k. Unrestricted reserves for $17 / 18$ were $£ 72 \mathrm{k}$ - almost double the agreed level.
The grant requested represents $25 \%$ of the organisation's total projected income for 2017-18 and if it were withdrawn the services that the organisation provides may be curtailed.

| Organisation: Centre for ADHD and Autistic Support (CAAS) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> CAAS aims to support, educate and empower individuals with ADHD and/or autism, their families and the community. Originally based in Harrow, CAAS moved to Eastcote and has also supported Hillingdon residents, who make up about $35 \%$ of total. <br> It is a parent led registered charity, offering a full menu of information, support and training for parents/carers and siblings, as well as for adults and young people with autism and/or ADHD. They work with schools and professionals to raise awareness of the conditions and offer specialist training and workshops. <br> Young people can access counselling, 1-1 mentoring, individual transition support, training, and various social clubs and activities. The programme of support for adults includes training, peer and therapeutic groups and 1-1 coaching. |  |  |  | $£ 21,583$ contribution to core salary, training and running costs |  |
|  |  |  |  | Recommen <br> £15,000 | ation: |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| Approx 2000 (418 LBH residents) | 2+ | 150 | Met | £10,000 | £343,600 |

Planned Activities for 19/20 Highlights include:
Whilst the majority of clients come from Harrow as they are delivering commissioned services for LB Harrow, Hillingdon residents have again increased this year to 418, accessing services at the centre and via outreach. CAAS expects similar numbers next year.

The charity records a range of successful outcomes (between 70-100\%) including:

- Improved home/family environments through education and sleep support
- Better parental understanding and management of the conditions alleviating stress, isolation and depression of families affected
- Increased confidence and self esteem of young people and adults through shared learning/peer support and 1-1 engagement
They will work with families and individuals prior to diagnosis, which can take time and run unique programmes ie. Adults with ADHD and an autistic women's group. Having established a gap in provision for autistic adults they are planning to expand this element of work. Further expansion will depend upon funding.


## Officer Comment

This charity offers value for money in a number of ways, including financial and prevention. Most services are provided free of charge or at minimal cost. Hillingdon residents will benefit from approximately $25 \%$ of their expected expenditure this year ie. $£ 70 \mathrm{~K}$ for an investment of $£ 10 \mathrm{~K}$ grant. The majority of their funding comes from trusts such as Children in Need, National Lottery, John Lyons and Global (total $£ 140 \mathrm{~K}$ ), Harrow CCG and Council ( $£ 50 \mathrm{~K}$ ) and a further $£ 60 \mathrm{~K}$ from earned and local fundraising.

Staff are highly trained with qualifications in counselling, special education, parenting support and training, group facilitation, as Sleep practitioners, specialist trainers in ADHD and Autism as well as having lived experience of the conditions. The organisation is developing links with Early Intervention and CCG in Hillingdon, including CAMHS. They participate on Hillingdon Autism Task and Finish group and its sub-groups and Short Breaks Working group.

The charity is constrained in its ability to support Hillingdon residents even further unless their current income can be increased towards that of the services commissioned by Harrow Council. Given the centre's success in supporting local people and in raising funding, it is recommended that a increase of
£5k for 2019/20 would help the organisation to sustain its support for Hillingdon residents.
Corporate Finance Comment
The organisation achieved a surplus of $£ 17 \mathrm{k}$ in 2017-18. Unrestricted reserves have increased by $20 \%$ to cover 12 months running and support costs (the reserves policy is 1.8 months cover). A number of material three year funding arrangements are coming to an end in the current financial year (2018/19)

The grant requested equates to almost $7.6 \%$ of the income achieved in 2017-18 and if awarded this will be used to send Hillingdon based clients on specialist courses and workshops as well as provide them with access to a family support worker for either $1: 1$ or group support.

| Organisation: Hestia |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Hestia has delivered a domestic violence refuge and floating support service in the borough, funded through a Council contract for a number of years. This work has recently been put out to competitive tender and the outcome was reported to Cabinet in October 2018. |  |  |  | £43,123 costs associated with children's support programme |  |
| Cabinet agreed that, given the integral nature of the former core grant work to the wider provision of domestic abuse support the grant should be transferred to budgets held by the Council's Community Safety team and form part of the newly contracted arrangements. |  |  |  | Recommen <br> £43,000 <br> To be trans grants bud contracts i | ation: <br> rred from core <br> to service Community Safety |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | $\begin{aligned} & \hline \text { Total Spend } \\ & \text { 2018/19 in } \\ & \text { Hillingdon } \\ & \hline \end{aligned}$ |
| 62 children \& 33 mothers in Children's programme | N/A | N/A | Partially Met | £43,000 | £411,000 |
| Officer Comment |  |  |  |  |  |
| Corporate Finance Comment |  |  |  |  |  |


| Organisation: Hillingdon Autistic Care and Support | Amount Requested and Use |  |  |
| :--- | :--- | :--- | :--- |
| Description <br> Hillingdon Autistic Care and Support (HACS) provides support in <br> five main areas to those affected by Autism: Family support, <br> Training service for parents/carers and professionals, Recreation <br> service, Employment training and support and Autism awareness. <br>  <br> Services support people with the condition and their families. The <br> organisation also works with schools, colleges, employers, social <br> services and mental health services to improve the response to <br> and, therefore, the experience of those with autism. In particular it <br> offers practical and supported work experience for people with <br> autism via two community cafes. <br> No of Service <br> UsersActive <br> Volunteers | Volunteer <br> hours p.a. | Previous yr <br> targets | Corporate <br> Grant 18/19 |
| $2,$Total Spend <br> $2018 / 19$ in <br> Hillingdon |  |  |  |
| 2,084 | 40 | 1,500 | Met |
| $£ 40,000$ | $£ 458,470$ |  |  |

Planned Activities for 19/20 Highlights include:

- $23 \times$ specialist workshops
- $11 \times$ awareness training for schools, businesses and community groups
- $33 x$ autism surgeries
- $3 \times 4$ day holiday playschemes
- $10 \times$ autistic adult support groups
- $57 \times$ age specific Saturday clubs \& $66 \times$ youth clubs
- 60 young adults receive supported work placements \& 25 gain accredited learning certificate

Activities support children, young people and adults affected by autism and their families, and professionals. Outcomes are aimed at increasing resilience and confidence of carers and reducing their isolation. For those with autism, the focus is on increasing access to social activities and thus improving their social interaction, enhancing confidence and independence.

The employability programme provides supported placements for young people at two sites, the Rural Activities Garden Centre tea rooms and Brookfield Adult Learning Centre cafe. In addition, learners will be able to access job application/interview preparation. It is envisaged that a small cohort of adults with autism will benefit from employment support.

HACS have achieved PSASSO Level 1 and the London Youth Quality Mark Bronze Award and are currently working towards the London Youth Quality Silver Award. HACS have also partnered with Fare Share, a national charity, to redistribute food destinate for waste and transformed it into nutritious meals and snacks within the Rural tea rooms and Brookfields cafe.

## Officer Comment

HACS receives approximately $£ 128 \mathrm{k}$ from LBH made up of the core grant and payments to run the Rural Gardens Tea Rooms, Brookfield Cafe and provision of Saturday clubs. It enjoys significant support from Hillingdon Community Trust who currently fund two programmes; Employability and Family Support Service, the latter being extended up to Aug 19. Other income is sourced from Global Make Some Noise ( $£ 44 \mathrm{~K}$ ) and the Three Guineas ( $£ 9,600$ ) and other smaller grants ( $£ 6,500$ ). Earned income is gained from the two Cafes ( $£ 58 \mathrm{~K}$ ) and anticipated fund through subscriptions $£ 8 \mathrm{~K}$ and local fundraising contributing $£ 40 \mathrm{~K}$.
The finances of the organisation are healthy with substantial surpluses achieved for the past two years and a surplus predicted for 18/19. The group will need to start reducing their reliance on HCT funding
after 2019 and exploring the potential of other ways to generate income. Planned bids for next year include Children in Need, Big Lottery and Awards for All. A grant at the same level as last year is recommended.

Corporate Finance Comment
This organisation has made a surplus for the past three years.
A surplus is reported for 2017-18 (37k) with a further surplus expected for 2018/19 (£73k).
The application requests the grant as a further contribution towards staffing costs. The grant is estimated at $11 \%$ of their forecast annual income for $18 / 19$. Based on current reserve levels and anticipated surplus in 2018-19 there are sufficient funds to allow for withdrawal/reduction of the grant. This would not impact the organisations policy of holding £90k unrestricted reserve to cover 3 months operational costs.

| Organisation: Hillingdon Outdoor Activity Centre | Amount Requested and Use |  |  |
| :--- | :--- | :--- | :--- |
| Description <br> HOAC runs a unique and well established outdoor activities centre <br> for the whole community with a focus on youth, that includes a <br> range of activities for people with disabilities, schools, youth <br> groups as well as for individuals and families. | £54,500 core staff salaries |  |  |
| Located in Harefield, it boasts a 45 acre lake and provides a wide <br> range of land and water based outdoor activities including sailing, <br> canoeing, sculling, windsurfing, fencing, climbing, abseiling, <br> caving, and archery, leadership training etc. | $£ 54,500$ |  |  |
| The Centre is a registered youth charity set up originally in <br> partnership with Hillingdon Council. |  |  |  |
| No of Service <br> Users | Active <br> Volunteers | Volunteer <br> hours p.a. | Previous yr <br> targets |
| 20,000 (40\% <br> estimated LBH <br> residents) | 50 | $2,000+$ | Met |

Planned Activities for 19/20 Highlights include:

- 20,000 users via group bookings from schools, colleges, youth groups etc
- Summer and holiday courses for 1,500 children
- 400 members
- 1,000 day members
- 1,500 holiday course bookings
- 50+ young leaders involved in volunteering and training
- Summer employment opportunities for local residents

HOAC provides a range of accessible water and land based sporting activities. It continues to be a popular site with a comprehensive list of well run courses and activities primarily for young people aged 8 upwards to learn new skills and gain qualifications. The Centre employs $7 \mathrm{f} / \mathrm{t}$ staff and $50 \mathrm{p} / \mathrm{t}$ instructors. They are supported by $50+$ volunteers. Good staff and volunteer retention offers continuity and a high level of service so that school bookings remain stable year on year.

To ensure accessibility, HOAC offer a number of special needs programmes and facilities. They host a disabled weekly sailing club and hold a special needs day. They have mid week school activities and there 50 local instructors work around their main jobs delivering activities as their commitment to the centre.

HOAC are quality controlled by inspections from various Associations and hold an Adventure Activities licence. They are a registered Royal Yachting Association training centre. Bookings are in demand despite all activities being charged for. The grant is used for the Centre Managers salary and therefore allows HOAC to charge less than full cost for group bookings.

HOAC has received planning permission for the new Denham site however delays have been identified for a current move. It is anticipated that they will stay in their current site through 2019 but will be settled into their new site by April 2020.

## Officer Comment

The corporate grant is the only grant funding received by the organisation with the rest of its income gained through trading and membership fees. It makes up approx $8 \%$ of the Centre's income. Accounts show trading income at $£ 639 \mathrm{~K}$, making a considerable surplus of $£ 115 \mathrm{~K}$. They pay a peppercorn rent of £115 per annum.

HOAC has followed a policy in recent years of investing minimally in its equipment and site while the plans for HS2 continue to be debated. This has enabled it to build up substantial reserves to re-establish the Centre at an alternative site, now identified in Denham.

HOAC has been an important asset for Hillingdon and its is recommended that the grant continues to ensure that the transition to Denham can be delivered smoothly.
Corporate Finance Comment
The organisation has made a £25k surplus in 2017-18. The requested grant will contribute towards the centre's staffing costs - specifically the Centre Principal and Office Manager.

The grant is estimated at $7 \%$ of their total annual income and based on current reserve levels and anticipated surplus in 2018-19 there are sufficient funds to allow for a withdrawal of the grant. This would not impact the organisations reserve policy.

The organisation holds unrestricted reserves of $£ 842 \mathrm{k}$. $£ 250 \mathrm{k}$ is for a large reinvestment program required if a potential move due to HS2 goes ahead, £200k is to cover any short-term shortfall caused by the move and $£ 190 \mathrm{k}$ is their operational surplus to cover unforeseen incidents, leaving excess reserves of over £200k. Due to the upcoming HS2 project this organisation is likely to be moving to new premises in Denham within the next year. This means that HOAC will become an out of borough organisation.

| Organisation: Home-Start Hillingdon (HSH) |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Works with families experiencing difficulties that have at least one child under five. Assistance is tailored to the needs identified and provides both practical and emotional support. |  |  |  | £120,000 <br> Core salary and running costs |  |
| identified and p <br> Support is flexi visits by volunt For families with available to pro offered by a co deemed inappr project has sta have mental he one year after. | vides both <br> e with the ers on a we additional ide 1-1 sup ordinator w priate to th ed supportin alth problem | ractical and emot <br> ajority of families kly basis for as eeds, a Family S ort. Occasional ere the home vis family's needs. g women who during the preg | support. <br> eiving home as required. ort worker is port is also support is new 2 year at risk of or y and up to | Recommen $£ 120,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 83 families (inc 186 children) | 38 | 1,057 hrs direct support | Met | £120,000 | £161,828 |

Planned Activities for 19/20 Highlights include:

- A minimum of 60 families will receive ongoing home visiting support
- Support provided to 10 families within the Peri -mental health project
- A further 15-20 will receive intensive 1-1 from the family support worker and/or co-ordinator
- Run one volunteer preparation course training for 10-14 new volunteers x 40 hours
- Meet the targets in year 1 for the Perinatal Mental Health project that supports families to draw down funding for year 2
- Issue vouchers for Hillingdon Food Bank to families in need

Home-Start specialises in working with hard to reach families who face significant and complex challenges including mental illness, physical disability, children with additional needs, poverty and inadequate housing. The aim is to improve a family's resilience and ability to cope with their particular situation. Multiple issues and needs are common, so the service is tailored individually and is not time limited.

They work with families referred by children's services, mental health teams, children's centres or health visitors, some of whom may have a child protection plan. Once families have been assessed by the coordinator and a plan of support is agreed, a trained volunteer with parenting experience provides support in the home to deliver the plan.

Volunteers receive thorough training including safeguarding, understanding depression, listening and play skills, as well as ongoing supervision. They continue to have access to training throughout their time volunteering. In addition to the Volunteer supported service, Home-Start provide a Family support worker who deals with the more complex cases where the use of volunteers would be inappropriate.

## Officer Comment

Home-Start offer a valued and structured service that aims to prevent family breakdown and intervention needed from statutory services. They comply with Home-Start UK Quality Assurance system which covers management, governance and service delivery. Volunteers receive ongoing training, support and supervision while delivering to families.

Links with statutory referrers are maintained during their contact including an end of support evaluation on the progress and achievements each family has made. They use a structured assessment and evaluation tool for each family enabling them to self assess their progress.

The small team of 1 full time and 4 part time staff provide the training, management and supervision of
the volunteers. Recruitment and retention of volunteers is a challenge due to the sizeable commitment required in time and training. Further, due to the vulnerability of the clients and necessity for close supervision, the staff are not able to manage more volunteers safely. So while there is more demand than the organisation can meet, they cannot expand operations without more paid staff. A new member of staff is due to be recruited to deliver the Peri-mental health project.

The organisation is largely dependent on the corporate grant and it is approximately $79 \%$ of the anticipated spend in $18 / 19$. HSH is working hard to reduce this dependence and has established a funding relationship with the CCG with a small contract worth £10K p.a. and has secured another year's funding from Hillingdon Community Trust (HCT) for a grant of $£ 15 \mathrm{~K}$ for a part time Family Support Worker. Home-Start has also secured funds from HCT of £54k for a 2 year Peri-natal Mental Health Project. HCT will release funds of $£ 20 \mathrm{k}$ for $19 / 20$ subject to targets of $18 / 19$ being met.

## Corporate Finance Comment

The organisation has suffered a loss in 2017/18, however, the organisation maintains appropriate unrestricted reserves ( $94 \%$ of total reserves) to sufficiently cover this. In addition to this, the organisation maintains a sufficient cash balance of $£ 64,131$ to cover it's current level of operating expenditure. In 2018/19, the London Borough of Hillingdon's Corporate Grant (Voluntary Sector Partnerships Team) accounts for $75 \%$ of the organisation's total income, so any reduction in grant funding is likely to have an adverse impact on the net expenditure for the year. The grant is primarily used to fund core salaries which support the programme ( $88 \%$ of total grant), so any reduction in grant funding will need to matched by a corresponding reduction in staff costs.

| Organisation: P |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> P3 provides wrap around support to vulnerable young people who are at risk of, or are, homeless. They run 4 supported housing schemes, 3 move on flats, floating support, a young person's advice centre and a job shop within the borough. It conducts outreach work in schools and the community, targeted at young people to prevent homelessness, unemployment and exclusion. P3 run a family advice service in children's centres across the borough, and a sexual health service operates from its advice centre. |  |  |  | £42,000 for staff and management costs and office premises contribution |  |
|  |  |  |  | Recommendation:£42,000 |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1,255 | 2 | 60 | Met | £42,000 | £1,119,800 |

Planned Activities for 19/20 Highlights include:

- 600 young people gain advice around housing issues
- Deliver 9 units of move on accommodation from 3 flats
- 260 advice sessions in children's centres, raising $£ 100 \mathrm{~K}$ for clients in financial benefits
- 40 young people receive floating support to enable them to manage their own tenancies
- 23 units of medium/high supported housing to young people + further 10 with low support
- 100 young people receive employment support with target of 40 into employment

P3 provide opportunities for clients to not only benefit from the provision of services but to get involved in running them. Client involvement is at the heart of P3's service delivery. P3 successfully subcontracted from Prospects to deliver NEET support programmes 2016-2018. These are Skills Funding Agency contracts and P3 have recently been awarded an extension to March 2019.

## Officer Comment

P3 offer a key prevention service for young people in the borough, working with those at risk of exclusion or facing not in employment, education or training (NEET) issues and under threat of homelessness. Assisting them to succeed not only benefits the individuals but the wider community with less crime and more active participation. They provide out of hours and crisis support as well as a no closure policy which means that clients can access support even after they have left the service, averting future crisis's from developing.

This past year has seen an increase in partnership working with local organisations. P3 are collaborating with ARCH for delivery of drug services to young people. They have been working closely with the CCG to review their services with young people. As ever P3 participate on a number of local forums and networks including Domestic Violence forum, MARAC, Hillingdon Thrive Network (focusing on YP Mental Health) meetings and Safeguarding Children's conference.

The grant makes up approximately 4\% of their total expenditure in the borough. P3 have successfully achieved £20k grant from Prospects to deliver NEET project, have applied for £5k Segro grant for Jobshop for housing clients as well as £75k grant to HCTrust for Wellbeing Project. £600K from Council contracts to run supported housing, Navigator and Advice at Children's centres.

Past performance is reassuring, the organisation has proved itself successful at winning and delivering contracts, and producing effective outcomes. With that in mind, it is recommended to award the grant.

## Corporate Finance Comment

The national organisation has achieved surpluses for the past five years.
The grant requested is primarily for local staffing and associated admin costs and as it represents around $0.1 \%$ of the income of the whole organisation. Although it could be funded from existing balances, the grant requested accounts to $4 \%$ of the income specifically relating to Hillingdon. The grant
does appear to be an integral to the plans for local expenditure during 2018-19 in order to maintain delivery of the service.

| Organisation: Uxbridge Child Contact Centre |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> UCCC provides a safe and neutral space where separated parents can spend time with their children and maintain contact or be able to start to rebuild relationships where there is no other option available. |  |  |  | £3,368 Rent and running costs |  |
|  |  |  |  |  |  |
|  |  |  |  | Recommendation:$£ 3,000$ |  |
| Entirely volunteer run, it is affiliated to Relate who provide infrastructure support. Sessions are held on a Saturday, twice monthly in Uxbridge. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | $\begin{array}{\|l\|} \hline \text { Corporate Grant } \\ \text { 18/19 } \\ \hline \end{array}$ | Total Spend 2018/19 in Hillingdon |
| 70 (47 families) | 10 | N/R | Met | £3,000 | £5,935 |

Planned Activities for 19/20 Highlights include.
The Centre will continue to provide twice monthly supervised contact for separated parents and their children with the aim of supporting families to manage their own arrangements in the long term. Contact sessions are up to 3 hours for the non resident parent and child. Grandparents and extended family members are also welcomed with the prior agreement of both parents, helping to sustain wider relationships that might otherwise not have the opportunity to flourish.

Volunteers manage the sessions at the hall at Christchurch to ensure the smooth hand over from parents and supervise visits, providing refreshments, toys, books etc. The volunteer co-ordinator is responsible for recruiting and inducting the volunteers and co-ordinating and booking the sessions between the separated parents, prior to the visit.

The co-ordinator is supported by Relate who carry out DBS checks on volunteers and manage the finances and fundraising for the service. They refer to and take referrals from the service and therefore it fits with their aims and supports their objectives. The National Association for Child Contact Centres (NACCC) is accessible to the co-ordinator who submits quarterly reports to them, and they provide the guidelines for running sessions, training volunteers and inductions etc. The co-ordinator can also refer to the CAFCASS officer for advice and safeguarding issues are reported to the Council and NACCC.

They predict similar numbers of families to be supported in 2019/20 (between 50-55 families), having 12-14 families on their books at any one time.

## Officer Comment

The Centre previously benefited from a donation from the Mayor's fund which allowed them to update their toys and equipment as well as providing the service with some IT to assist with bookings and referrals and volunteers attended first aid courses. The majority of the grant is spent on rent at Christchurch for use of the main hall and waiting rooms. An annual grant from CAFCASS of $£ 2,000$ is applied for annually and makes up most of the additional expenditure.

Relate are requesting an increase of $£ 368$ this year to meet a shortfall in income which has traditionally been absorbed by the organisation as unpaid management time. There is no separate information in the accounts relating to UCCC and coupled with Relates healthy reserves, it would be difficult to justify the increase requested.
Corporate Finance Comment
The organisation have requested a grant of $£ 3,368$ for $2019 / 20$ as a contribution to running costs. Financial accounts relating to the prior financial year 2017/18 are pending - it is recommended that any award of grant monies is made subject to sight of satisfactory accounts.


Planned Activities for 19/20 Highlights include:
The Battle of Britain bunker and recently opened Education and Visitor Centre is now owned by the Council and the Borough Museum at St Andrews Park nearby and the Bunker share a curator. The Friends work to assist with education of the public on the role and functions of the bunker and the history of the Battle of Britain plus the Education and Visitor Centre. They co-ordinate research, education, advertising, curatorial and other work in support of the bunker and the education and visitor centre, including preserving it as a site of national heritage.

Hosted tours of the Bunker are conducted and often carried out by the Friends Volunteers. They also carry out basic maintenance work. The recent opening of the education and visitor centre has attracted a significant number of additional visitors to the site leading to a transformed visitor experience.

The Friends have been building up resources in order to equip the centre and gift shop plus purchase items for the collection of historical artefacts. Whilst a significant amount of work is undertaken by volunteers, the application is to cover administration costs, museum item repairs and grounds maintenance.

## Officer Comment

The reserves the organisation has secured and subject to completion of final accounts, have been described in their application as currently standing at $£ 108,722$. It is anticipated that a considerable percentage of these reserves will be committed to the newly opened education and visitor centre. Friends have applied for a reduced grant amount from $£ 6 k$ to $£ 2 k$ for 2019/20. This reduced request is in recognition of the fact that the new visitors centre gift shop should offer a return to the group but that overall it is too early to be clear as to what this should be. The grant of £2k for 2019/20 is recommended subject to sight of outstanding accounts for 2018, demonstrating viability and need for grant.
Corporate Finance Comment
The organisation have requested a grant of $£ 2,000$ for 2019/20. Accounts relating to the last financial year have yet to be provided. It is recommended that any award of grant monies be made subject to satisfactory accounts.

| Organisation: Groundwork South (GS) | Amount Requested and Use |  |  |
| :--- | :--- | :--- | :--- |
| Description <br> Groundwork South aims remain to provide a range of <br> environmental community based projects in and around | $£ 10,000$ Healing Gardens and volunteer <br> Hillingdon. Projects include the Colne Valley Park and the <br> Healing Gardens project for older people. | Recommendation: <br>  <br> GS also manages grants for the Heathrow Community | $£ 7,000$ |
| Fund and the Tesco Bags of Help fund. |  |  |  |

Planned Activities for 19/20 Highlights include:
GS has continued to deliver the Healing Gardens project, supporting some 75 elderly or frail clients to maintain their gardens, using volunteers and GS staff. The 19/20 proposals seeks additional $£ 3 k$ to drive an expansion of the numbers of volunteers on the project and thereby enable GS to support more Hillingdon residents and to reduce their waiting list.

## Officer Comment

The 2018/19 core grant for GS was reduced to $£ 7 \mathrm{k}$ to reflect costs of maintaining the Healing Gardens project for Hillingdon residents and in recognition that other projects based in the borough were largely self supporting. It is recommended that the grant be awarded at the same level as for previous years, specifically to support the healing gardens programme.

## Corporate Finance Comment

This organisation does not operate solely within Hillingdon. The accounts reflect the consolidated position, incorporating subsidiaries.

The organisation has suffered substantial losses in 2016-17 (£1,051k) and 2015-16 (£977k) due to a substantial drop in Donations and Charitable Income. The loss has reduced to £71k in 2017-18.

The grant requested represents less than $1 \%$ of their income, they have currently exhausted all their reserves. The organisation works across boroughs in Southern England and services to LB Hillingdon will likely be curtailed if the grant was not awarded.

They are predicting a surplus on Hillingdon activity in 2018-19 due to HLF funding for the Colne Valley Park Landscape Partnership and a loss in 2019-20, when this grant reduces by two thirds. This does not address the group position which at the moment is not sustainable and presents a high risk of default on the terms of the grant. That said, in March 2017, Groundwork South became a wholly owned subsidiary of Groundwork London, the latter having agreed the provision of financial support (which is then expected to reduce once the new projects initiated in the year start to generate incoming resources)

| Organisation: Green Corridor |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Green Corridor is hosting the Crane Valley Partnership (CVP), which is a partnership of charities, communities, local authorities, businesses and government agencies in the five boroughs bordering the River Crane. Its aim is to deliver environmental improvements to the river that will have a strategic catchment-wide benefit. |  |  |  | $£ 10,000$ Staff salary and administrative support for the CVP |  |
|  |  |  |  | Recommendation:£10,000 |  |
| As the host, Green Corridor can provide expertise in environmental management, partnership working, co-ordinate catchment activities, harness teams of volunteers for projects and access external funding. <br> Hillingdon covers $43 \%$ of the catchment. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| N/R | 20 | 600 | N/A | Nil | £526k of which $£ 44,510$ benefits Hillingdon |

## Planned Activities for 19/20 Highlights include:

Projects include instream and marginal river improvements, increasing access through linking to footpaths and cycleways to public transport, assisting community groups, providing project advice, engaging the community, encouraging and supporting volunteering.

- The Citizen Crane project will continue and planning for the next 'Outfall Safari' will also start. This is likely to take place in 2020. Estimated cost is $£ 15 \mathrm{k}$ with funding secured.
- The CVP will be working with the Colne Valley to undertake a joint Landscape Spatial Vision. The estimated cost for this along the Crane is approximately $£ 30 \mathrm{k}$ with funding secured.
- Thames Water 'Smarter Water Catchment' planning will continue. Cost unknown, part funding will be through Thames Water whilst the rest will form part of host funding.
- Potential for fish barrier removal/improvement projects with funding being sought.
- Potential for SuDS projects discussions in progress with funding being sought.

To date, CVP have delivered the following specific Hillingdon projects:

- Staffordshire Road Open Space River Improvement - Reinstatement of a historic meander, creation of new backwater, planting of marginal vegetation and Himalayan Balsam pulling. The work was undertaken through a mixture of contractors and volunteer sessions. Total project cost including feasibility and delivery was circa £80k.
- Citizen Crane: The citizen science project continues throughout 2018 with support through the CVP. Hillingdon volunteers working on the project are between 9 and 12 members, undertaking surveys on a monthly basis. Countryside and Conservation team are also involved.
- Smarter Water Catchments: Thames Water is embarking on an integrated water resource management process to assist them in managing water resources, water quality and sewage treatment. The Crane catchment has been chosen as the urban pilot for AMP7 (the five years between 2020-25). Preparations for this work have started and the CVP will play a significant role in the facilitation of this process. Flood and Water Management Specialist team are involved.

The CVP manager represents the Partnership at quarterly London catchment forums and projects will be planned in conjunction with Hillingdon Green Spaces and Flood Management teams within the borough, with guidance from the Environment Agency and other relevant groups. The incorporation of Sustainable Urban Drainage (SuDS) to assist with flooding as well as water quality improvements, invasive species management, improvement of green links and access across the catchment, further rehabilitation of instream and marginal areas within and along river and streams, improvements to
infrastructure causing barriers to migrating fish.

## Officer Comment

Green Corridor, as the CVP "host", is able to access external funding to support environmental improvements and sustainability along the river Crane. A contribution of $£ 10 \mathrm{k}$ for the CVP manager salary and admin support is sought. Each of the local authorities (Richmond, Hounslow, Ealing, Harrow) in the CV catchment contribute to the salary ( $£ 50 \mathrm{~K}$ ) and each year approximately $£ 250 \mathrm{k}$ to $£ 300 \mathrm{k}$ is secured from Defra, Thames Water etc and spent on project work throughout the catchment. The intention is to maintain this level of spending. Green Corridor estimates in 2019/20 the benefit to Hillingdon at approximately $£ 98 \mathrm{~K}$ (including this grant request).

Funding has been secured from Lloyds Bank Foundation £60k for core funding and support for CEO post and plethora of pro-bono support under Enhance Programme and £20k was secured from ESF Youth Talent for 5 day work experience for young people in horticulture.

Additionally Green Corridor estimate that of the $40 \%$ of their young people with special educational needs who volunteer on conservation projects are resident in Hillingdon. Given the benefit already gained from the Crane Valley Partnership, it is recommended to award the requested amount, subject to sight of their December 18 accounts.
Corporate Finance Comment
The organisation ran a surplus for the year to Dec 2017 of $£ 138 \mathrm{k}$, primarily due to a material donation from the Big Lottery Fund being held in a restricted reserve. Multiple donations are being received from differing organisations, reducing the reliance and risk upon one source of income. Funding for a 3 year period has also been approved from the Big Lottery Fund, providing a level of guarantee over the short medium term

The recommended grant award of $£ 10 \mathrm{k}$ will support the cost of a Crane Valley Partnership Development Manager post.

| Organisation: Herts and Middlesex Wildlife Trust |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> The grant supports a programme of habitat management and conservation work at Council owned nature reserves. The $4^{\text {th }} \&$ $5^{\text {th }}$ reserve works at Stockers Lake and Springwell Reedbed is funded by Affinity Water until 2020. HMWT provide a range of volunteering opportunities for Hillingdon residents as well as leading on a number of wildlife activities at the reserves. |  |  |  |  |  |
|  |  |  |  | £2,500 contribution towards Reserve Officer's salary |  |
|  |  |  |  | Recommendation:$£ 2,500$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| Hillingdon only: <br> Estimated 2,200 unique visitors per year 345 individual members | 21 including 2 Trainee Reserves Officers | 987 | Met | £2,500 | £26,148 |

Planned Activities for 19/20 Highlights include:
In addition to the core activities above, HMWT will continue to support priorities to protect and enhance the environment, support health and wellbeing of residents and promote strong active communities.

Targets include delivery of:

- 20 volunteer work parties
- 10 talks to local groups
- 20 guided walks.


## Officer Comment

HMWT activities support Hillingdon's Local Plan to improve quality and accessibility of green spaces, protect and enhance biodiversity and promote healthier lifestyles. It works actively with other groups and the Council to achieve the plan with the assistance of volunteers, which makes the arrangements cost effective.

The Trust provides value for money since the corporate grant only represents $5 \%$ of its total anticipated local spend for 2018-19. It has previously secured 3 year funding from Affinity Water for reserves which has enabled them to recruit an additional part time management and community engagement officer. This has allowed them to extend their community activities in the Borough. Further, without the input of H\&MWT, the Council would have to manage the reserves itself. The organisation has established a volunteer trainee reserve officer programme which will produce future Reserve Officers. These arrangements contribute to keeping the costs down whilst delivering efficiently.

## Corporate Finance Comment

This organisation, which covers a wider area than LB Hillingdon, has achieved a £576k surplus in 2017/18 due to a rise in income from legacies.
The organisation holds a financial reserves policy at a level equivalent to 6 months operating expenditure in order to protect itself against changing membership and variable grant funding.

The awarded LBH grant will support the continued management and improvement of nature reserves run by HMWT in LB Hillingdon. Although the organisation holds adequate funds to manage the nature reserves in the borough, being an out of borough organisation means that the level of service required in Hillingdon cannot be guaranteed without the grant.

| Organisation: Hillingdon Community Transport |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Based at the Council Depot in Harlington Road, it has over 150 registered voluntary sector member groups who use the service regularly using volunteer drivers. In addition, it runs contracted services for schools and the Council using paid drivers. It runs a Shoppa Bus service in South of the Borough where transport options are limited. It provides training for bus drivers and provides advice and maintenance for groups using their own buses. |  |  |  | Recommendation:$£ 32,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 35,740 of which 1,916 wheelchair users | 22 | 5,000+ | Met | £32,000 | £342,650 |

Planned Activities for 19/20 Highlights include:

- $33,500+$ passengers in 2019/20 of which 1,800 are wheelchair users combined voluntary and contract work
- 500 shoppa bus passengers
- Deliver 1,000+ carriage requests using volunteer drivers
- Deliver accredited minibus training to 150 trainees including Council workers
- Deliver 7 contracts for special needs transport for the Council
- Maintain 4 minibus sharing arrangements with individual groups
- Maintain a fleet of 19 minibuses of which 14 are fully accessible

Last year the group was able to meet 1,220 requests for transport with volunteer drivers, while keeping costs affordable and accessible for community groups. Regular users include DASH, Age UK Hillingdon, MHA Northwood Live at Home Scheme, HART, Hillingdon MIND, Ruislip \& Northwood Old Folks Association, Harlington Hospice and the Bell Farm Christian Centre, which hires 3 buses weekly for elderly and disabled passengers to enable them to attend their lunch and social club. The Shoppa bus service is popular particularly in the villages of the South of the borough enabling residents' access to low cost door to door service in areas with limited public transports.

The organisation has developed efficient partnerships with 4 local groups who own their own minibuses, providing drivers, maintenance and parking. In return they are able to use the buses when they are not required by the owners and this sharing of resources works well for all parties.

They have 2 F/T, 4 P/T members of staff and 12 paid drivers for contracted work and 22 volunteer drivers for community groups. All drivers (paid and volunteer) must have a Minibus Certificate and HCT provide accredited driver and passenger assistant training. Harlington Community Transport report a high beneficiary satisfaction rate for vehicles and drivers of " $99 \%$ excellent".

## Officer Comment

A long term Council partner, Hillingdon Community Transport maintains a collaborative approach providing the transport for Older People's assembly, Sheltered housing and supplies buses and drivers for the Council's annual Christmas lunch. Hillingdon Community Transport was requested and took on the transport, including drivers, for a number of social clubs previously provided by the Council. It holds 7 paid contracts with the Council for special needs transport, and provides a good level of care. It was also able to advise LBH Procurement with regards to vehicle purchase, training etc.

They have established a bus replacement programme which plans on average the renewal of 1 bus per annum to their fleet of 19 to ensure ongoing sustainability of the scheme. A bus replacement fund is designated in their reserves and a $£ 2$ charge is added to each booking. This may provide a total of $£ 4-$ 5 K p.a. with the rest raised from external sources or trading surplus. A new bus costs approximately $£ 50 \mathrm{~K}$, a good second hand between $£ 20-25 \mathrm{~K}$. Previously they have secured $£ 32 \mathrm{~K}$ for a new minibus from Uxbridge Rotary Club.

In addition to the corporate grant, HCT delivered $£ 115 \mathrm{k}$ in transport contracts with the Council, and earned $£ 129 \mathrm{~K}$ in group transport and training. They pay a small annual rent at Harlington Depot to keep the fleet and office. The group will be encouraged to continue their fundraising efforts for new vehicles. So while they are carrying large reserves this is required for unforeseen maintenance and a bus replacement programme.

Officers in Transport services endorse HCT's value in the borough concluding that the service provision is of an extremely high standard, quality of service (drivers and vehicles) is excellent, customer care is exemplary, reliability and punctuality is consistently good. It is therefore recommended to award the grant.
Corporate Finance Comment
This organisation has achieved a surplus of $£ 16 \mathrm{k}$ in 2018-19. It currently holds unrestricted reserves of £238k (£73k contingency, £42k fixed asset, £31k bus replacement, and £92k general) which could be used to fund their activities in 2019-20. However, withdrawal of the grant would negatively impact the organisation's long term bus replacement plan, which aims to fund a more modern fleet to improve safety, reliability and image and reduce running costs. This would likely lead to increased charges for users, $99 \%$ of whom are Hillingdon residents.
The organisation has achieved a reduced surplus in year to 31 December 2017 primarily due to increase in outings/Hillingdon Community Transport costs.

| Organisation: <br> Hillingdon Federation of Community Associations |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> The Federation uses the grant to distribute small grants to its membership of 16 community associations (CA's) to assist them in the maintenance and running of community buildings and activities. The majority of buildings are owned and leased from the Council. |  |  |  | $£ 12,000$ Small grants for maintenance of buildings |  |
|  |  |  |  |  |  |
|  |  |  |  | Recommendation:$£ 7,000$ |  |
| The Federation provides umbrella support to CA's through regular meetings and briefings. Issues covered include legal, employment, funding, lease renewal and health and safety. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 16 CA's | Management committee plus those who run associations | 250 | Met | £7,000 | £16,565 |

Planned Activities for 19/20 Highlights include:
The Federation, run by a committee of volunteers, now has 16 affiliated associations and acts as an umbrella organisation providing a range of practical support and advice as well as a focal point for the community associations to engage with the Council, the Police, local trusts etc. The Federation maintain a website which enables the public to access information on activities of individual CA's and therefore increases footfall.

The grant scheme which is managed and delivered by the Federation, provides a mechanism for Community Associations to access small amounts of funding for capital items, repairs, equipment etc.

The Federation itself holds a number of forums per year, an AGM, an annual fundraising quiz night, and occasional meetings are held for affiliated CA administrators/managers to discuss best practice, exchange information or collaborate to achieve efficiencies in procuring etc.

## Officer Comment

The Federation has been in existence for some 50 years and is constituted as an unincorporated body. It relies heavily on the goodwill of the 3 member management committee to fulfil its functions. Efforts to increase the management committee from the network of CA groups has not yet proved successful. There is a risk that, were the remaining volunteers to further diminish for whatever reason that the Federation would struggle and perhaps need to close.

The Federation currently hold over $£ 42 \mathrm{~K}$ in reserves and balances. This includes over $£ 8000$ as a revenue holding account in line with its reserves policy. The 2017 end of calendar year accounts identifies nearly $£ 7 \mathrm{k}$ in unspent grant and income from the now defunct play schemes, junior citizen scheme and A4K. The 2019/20 application forecasts 2018/19 expenditure at $£ 16.5 \mathrm{k}$.

As in the previous year, given that the Federation no longer intends to operate play or other schemes but to focus on provision of grants for the CA's, the Federation should be encouraged to utilise its reserves to a more realistic level before there is a good case for increased the core grant. It is also recommended that the grant be made subject to satisfactory receipt of 2018 calendar year accounts setting out all reserves. This will still leave the Federation with substantial resources and reserves above its stated policy.
Corporate Finance Comment
The organisation achieved a surplus in 2017 due to reduced expenditure on revenue grants, play schemes and loan payments.

The requested grant constitutes $£ 11.6 \mathrm{k}$ funding for small grants to the 18 constituent member
associations alongside $£ 400$ funding to pay for admin costs.
The requested grant from LBH constitutes $60 \%$ of the organisation's income for 2017-18 and its unrestricted reserves are sufficient to fund next year's awards at their existing levels.

| Organisation: Hillingdon Natural History Society |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> The Society manages the north and south nature reserves at Harefield Place. These are run on behalf of and in accordance with management plans and licence from LBH. |  |  |  |  |  |
|  |  |  |  | $£ 1,000$ For insurance and running costs |  |
|  |  |  |  | Recommendation: |  |
|  |  |  |  | £1,000 |  |
| The society maintains safe access to the reserves for the public and enhances the protection of wildlife, including water voles, glow worms and small teasel. |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| N/R | 10 | 1000 | Met | £1,000 | £1,750 |

Planned Activities for 19/20 Highlights include:
In addition to the practical reserve management, the group organises a winter and summer programme of events for the public and works with other local conservation groups. The organisation continues the development of volunteer skills supporting the important work of the Society. The Society is actively trying to minimise the impact of the HS2 development by participating in local forums. Community events such as walks, talks and meetings were held 30 times over the year attracting approx 25 Hillingdon residents each session and those attending displays at local outdoor events the numbers are in the hundreds.

## Officer Comment

A dedicated complement of volunteers maintains the reserves and wildlife habitats and collects records of species as the reserves provide a habitat for some endangered species. The group aims to maintain a functioning reserve in a way that is suitable for its biodiversity whilst maintaining accessibility for the general public. Much of the work is practical like photography and maintaining footpaths, bridges, hides etc. Close links are maintained with other voluntary conservation groups in the area, such as London Wildlife Trust, Groundwork South to share expertise and resources.

The group provides excellent value given it is totally run by volunteers who diligently manage the reserves and encourage the general public to enjoy them. The grant represents over half of the anticipated income for 2018/19 with the rest coming mainly from subscriptions. The organisation also fundraises locally to enable it to maintain healthy reserves to fund replacement tools and meet emergency costs. It currently has $£ 5.8 \mathrm{~K}$ in reserves which is held for costly external contractors such as tree surgeons where necessary, materials and replacement of tools.

## Corporate Finance Comment

The organisation has achieved a breakeven position in 2017. It maintains unrestricted reserves to cover any of the following 3 years running costs, implementation of five year management plan, replacement of stolen/damaged equipment while insurance is being claimed.

The grant represents $52 \%$ of the organisation's income in 2017. It could be covered from existing balances, but a reduction in grant could limit the organisation's activities and would not be sustainable in future.

| Organisation: London Wildlife Trust |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> London Wildlife Trust manage 200 acres of reserves on behalf of the Council, covering 11 nature reserves. The group aims to: <br> - increase public access <br> - use the reserves as an educational tool <br> - protect London's green spaces <br> - enhance wildlife in the area <br> The practical maintenance work is carried out with the assistance of volunteers. |  |  |  | $£ 10,000$ For direct management of 11 Council owned reserves |  |
|  |  |  |  | Recommen £10,000 | ation: |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| N/A accessible by the public | 12 active local \& pool of 70 on staff-led projects | 4,000 | Met | £10,000 | £166,530 |

Planned Activities for 19/20 Highlights include:
The prime aim of London Wildlife Trust is to protect London's green spaces for the enjoyment of people and the benefit of wildlife. London Wildlife Trust work with local communities through a network of borough groups, and Nature Reserves and educational services are central to all activities. Local examples include; specific volunteer activity days to manage the sites, organised walks, dragonfly surveys, promotional work at events and festivals.

The structure in Hillingdon consists of a local volunteer group of 12 who meet regularly at weekends for practical management of the reserves and where funding has been secured, staff led projects with volunteers working primarily during the week. 2 F/T staff and 1 P/T currently work on Hillingdon projects.

During 2019/20, London Wildlife Trust will work with the Environment Agency to bring the newly created 0.6 ha of wet woodland into the site management plan for Ten Acre Wood. The group will work the newly formed Colne Valley Landscape Partnership to deliver some key projects. The Trust also sit on the HS2 mitigation panel to ensure that wildlife has a voice in response to the HS2 developments.

## Officer Comment

London Wildlife Trust has secured funding for Higher Level Stewardships from DEFRA at 6 of the 11 local sites, and the Council grant serves as match funding. Currently $2 \mathrm{~F} / \mathrm{T}$ staff and $1 \mathrm{P} / \mathrm{T}$ staff work on Hillingdon projects in addition to the volunteers. The Trust works closely with the Council on management advisory groups and is active on the Biodiversity Partnership. The organisation aim to deliver 150 conservation work days engaging Hillingdon residents in the conservation.

The grant offers value, representing 6\% of their total anticipated spend in the Borough this year. The use of volunteers enables London Wildlife Trust to deliver reserves management in a cost efficient manner, and the Trust has significantly increased the number of volunteers used through using staff members to lead reserve management sessions on top of the regular volunteer led programme.

The Trust has a proven track record in involving and working with the local community to deliver conservation projects in Hillingdon. During the last three years, the Hillingdon Local Group have worked with the Challenge Project to provide volunteer opportunities for teams of young people to carry out community projects. The organisation maintains close links with other voluntary conservation groups in the area, such as Hillingdon Natural History Society to share expertise and resources and additionally works closely with the Council's Green Spaces and Estates teams. The Trust worked in partnership with the Council to obtain a Green Flag award for Yeading Brook Meadows Nature Reserve and an award from London in Bloom.
brook meadows restoration, a Greater London Authority Award of £5k tree planting at Ten Acre Wood and Heathrow Community Trust provided $£ 38,600$ for Hillingdon reserves improvements at Yeading, Ickenham and Ten Acre Wood.

## Corporate Finance Comment

The trust has achieved a higher surplus in 2017-18 for the third year running. The organisation's income level has increased by $22 \%$ since last year compared to the $15 \%$ increase in expenditure on charitable activities and fund raising activities.

The application states that the trust has improved efficiency and reduced costs through the use of more volunteers as well as a grazing partnerships with a local farmer. The trust is losing key grants in 201920 but have applied for an additional $£ 80 \mathrm{k}$ funding to undertake habitat restoration and management to help continue its activities within the borough. The grant requested represents $0.3 \%$ of the organisation's income and could be funded from existing balances, however London Wildlife Trust operates across the whole of Greater London and will be unlikely to continue to provide services to LB Hillingdon without financial support.

| Organisation: Pinner \& Ruislip Beekeepers Association |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Promotes safe and responsible beekeeping, responds to enquiries from Council and general public regarding swarms of bees and provides a swarm collection and rehousing service for the Borough. |  |  |  | $£ 750$ Contribution to improve the paths and tree management on the site |  |
| swarms of be housing service <br> The Associatio experience in and school gr bees as local beekeepers w help and adv and treatment and candles a | and provid for the Boro <br> provides ed eekeeping s to raise a linators. Is experience on bee h bee diseas cal events, | a swarm gh. <br> cation, train and speaker vareness of centre of members $p$ alth issues s. Member xhibitions a | ection and re- <br> and hands on for community importance of llence for loca iding practical identification also sell honey fairs. | Recommen £750 |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 1000+ | 60 | 4,500 | Met | £750 | £6,850 |

Planned Activities for 19/20 Highlights include
In 2018-19 the Association responded to approximately 400 calls and requests to deal with swarms of bees and wasps from the Council and general public free of charge, and is planning to offer the same level of service in 2019-20. PRBKA is focusing on rebuilding the number of bee colonies - this year (summer 2018) there is virtually no honey production as the weather in the spring was cold and wet followed then by a very dry hot summer, and are continuing to make improvements to the site. There are also plans to continue with the core activities listed above, including supplying most of the bees which pollinate much of the borough.

## Officer Comment

The grant represents $12 \%$ of the group's anticipated income for 2018/19. The rest of the income is self generated through honey and candle sales, member subscriptions and training, and varies considerably each year due to fluctuations in honey production due to weather conditions and the prevalence of disease which can wipe out the hives. The group holds cash reserves of approximately $£ 18 \mathrm{~K}$ of which $£ 14,141$ is held in a special fund made up of donations from members, for the purchase of land for their premises. The group's current premises are on loan and they are keen to own their premises and thus secure their future. Reserves are required also to fund unexpected repairs to the apiary and to cover potential loss of sales due to poor honey production some years.

Joining the Association in 2019/20 are two new members of Brunel University Environmental Department, where it is planned to house new hives for study and pollination service for Hillingdon. The Association is run entirely by volunteers, and all services they deliver are provided without charge. This represents a significant cost saving to the Council in terms of swarm collection. It is therefore recommended to award the grant.

## Corporate Finance Comment

The organisation successfully covers its running costs from members subscriptions and the sale of honey and other bee related products.

The LBH grant represents $6.2 \%$ of the Association's income.
The organisation has unrestricted balances of $£ 27 \mathrm{k}$, it intends to use the grant as a contribution towards works on its drive and cutting of trees. There are sufficient reserves to cover withdrawal of the grant.

| Organisation: Halo Children's Foundatio |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Halo offer a unique bereavement support for children, young people and their families dealing with the loss of a loved one. <br> Provide monthly workshops to support families through expressive arts and play sessions, access to further counselling support and fund outings for families to create new memories. <br> Referrals mainly come from schools in the Borough. Halo works with external partner organisations such as GP surgeries, Health Visitors/Clinics, Hillingdon Hospital Bereavement team and local Funeral Directors to share a collaborative support system so families do not grieve alone. |  |  |  | £7,200 One year rent and running costs for monthly support groups |  |
|  |  |  |  | Recommendation:$£ 7,000$ |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 102 (in the past year) | 12 | 264 | N/A | Nil |  |

Planned Activities for 19/20 include:
In addition to the core activities above, Halo will engage and support 80 new families providing them access to further resources described above and a bereavement book library. Halo aims to continue a project funded by the National Lottery to provide a personalised memory box to each child, young person or family to store loved one's items. Continue to develop a strong volunteer skills base to support the important ongoing work of the charity. Aspiration to work towards opening a bereavement playcentre.

## Officer Comment

Halo provides advice and information and support for children and young people and their families dealing with the loss of a loved one. Through workshops children, young people and families are given the opportunity to express their grief and loss in a safe, welcoming and stimulating environment. Monthly group sessions provide an opportunity for parent and carers to meet with others whilst children or young people get involved in creative and expressive arts and play and make friends with other children dealing with similar loss. A Child Play Therapist and other professionals are available to support the families.

The charity works well with other local partner charities and are being mentored by Hillingdon Carers Chief Executive and is also building a pathway of bereavement support with Harlington Hospice who have a child counsellor that runs 1:1 bereavement support and specialise in adult counselling services.

Current provision is for approx 30+ children and parents attendance at monthly group 2 hour sessions held at Hayes Business Studios between 12-2pm. Weekly after school drop in sessions every Tuesday $3.30-6 p m, 50-100$ children referred from schools. Quarterly 2 hour counselling bereavement workshops for 6 weeks 60-80 new families invited. Monday-Friday bereavement book library available on request and drop in.

Halo has secured a Children in Need award of £10k, a Hillingdon Community Trust award of £10k both for Project Coordinators and a National Lottery award of $£ 9 \mathrm{k}$ for memory boxes. For 2017/18 Halo was chosen as one of charities supported by Hillingdon Mayor during her term in office and the group have been partnered as the Intu Uxbridge shopping centre chosen charity to support for 2018/19.

This is the first time the organisation is applying for a grant and if awarded, will help Halo to continue to build on its success so far and to become more established. The application is to cover running costs of £600 per month rent/room hire for office and garden space at Hayes Business Studios to operate drop in support groups and counselling sessions. A grant of $£ 7,000$ is recommended, subject ot sight of satisfactory accounts for 2018 demonstrating viability and need for grant.

Corporate Finance Comment
The organisation have requested a grant of $£ 7,200$ for $2019 / 20$ to cover the costs of accomodation. Accounts relating to the last financial year have yet to be provided but for 2017/18, total income was $£ 6,043$, total expenditure was $£ 2,031$. Unrestricted balances carried forward totalled $£ 4,012$. It is recommended that any grant monies awarded are subject to the receipt of satisfactory financial accounts.

| Organisation: Harrow Mencap |  |  |  | Amount Requested and Use |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description |  |  |  |  |  |
| Harrow Mencap supports people with learning disabilities and mental health illness, together with their families and carers. |  |  |  |  |  |
|  |  |  |  | £46,046 Core salary costs for <br> Community Connections officer, travel |  |
| Application is to expand Harrow Mencap's "Connecting |  |  |  | costs and volunteer expenses and |  |
| Communities" project into Hillingdon. Employment of full time |  |  |  | volunteer expenses. |  |
| community groups of 20 each. Activities will range from arranging lunches, days out, healthy walks, quizzes, music concerts, speakers coffee mornings and holidays away. A minimum of 500 people will benefit thereby reducing their loneliness and creating new and lasting friendships. |  |  |  | Recommendation: |  |
|  |  |  |  | Nil |  |
|  |  |  |  |  |  |
| No of Service Users | Active Volunteers | Volunteer hours p.a. | Previous yr targets | Corporate Grant 18/19 | Total Spend 2018/19 in Hillingdon |
| 200 to date estimate | Estimate |  |  | Nil |  |
| 500 in 19/20 | 80 |  |  |  |  |

Planned Activities for 19/20 Highlights include:

- Community mapping and outreach
- Establish 25 groups of 20 people each meeting twice a month throughout Hillingdon
- Increase choice and quality of activities and events and develop cross-generational activities.
- A minimum of 500 people will benefit thereby reducing their loneliness and creating new and lasting friendship.
- Bring in local people with specific skills to run activities.
- Engage with 30 additional organisations to sponsor activities and invite volunteers, creating 80 volunteering opportunities


## Officer Comment

The proposal builds on four group activities operating in Hillingdon currently and seeks to expand on a programme originally developed to expand community fundraising but also recognised as supporting social networks for people with learning disabilities, mental health illness, their families and carers and older people. The funding sought would pay for a dedicated Hillingdon worker, their travel costs and for volunteer expenses.

Once schemes have become established is it implied that they will become self sustaining through use of volunteers, although there is no suggestion that funding would be needed for only one-off or start up purposes.

The proposal does not provide detail on how particular activities would be funded - how sponsor money raised would offset costs or how charges might be applied, perhaps utilising individual personal payments from participants, where appropriate.

In addition Hillingdon's core grant programme supports a number of existing Hillingdon based groups to offer support for vulnerable groups in a similar way, notably: Hillingdon Carers, AgeUKH, DASH and Hillingdon Mind. It is not clear how a expanded Harrow Mencap project would sit alongside provision to ensure joined up working and offer value for money. It is not clear how Harrow Mencap would work alongside the existing operation of Mencap groups in Hillingdon (North and South), who operate in the brough and receive support via the transport grants.

Whilst the proposals clearly offer worthy activities, they do appear to overlap with activities already being delivered in Hillingdon by established groups several of which receive core grant support. Given also the substantial reserves held by the organisation, it is not recommended that Harrow Mencap be awarded a core grant.

## Corporate Finance Comment

This is a new grant application by Harrow Mencap, the organisation achieved a surplus of $£ 37 \mathrm{k}$ in 201718, following a surplus of $£ 266 \mathrm{k}$ in 2016-17. It has seen income from charitable activities increase in the same period by around $£ 90 \mathrm{k}$.

The organisation supports people with learning disabilities in both Hillingdon and Harrow, the grant application is intended for use to increase its outreach work in Hillingdon, mainly through its Connect Communities Project and reach a wider group of beneficiaries.

The organisation has very large reserves which increased by £37k between 2016-17 and 2017-18 and currently stands at a little over $£ 1,634 \mathrm{k}$. The grant application of $£ 46 \mathrm{k}$ for 2019-20 is intended for use on new projects and increasing outreach in Hillingdon. The organisation seems to hold adequate reserves to cover the proposed activities.

| Organisation: Hillingdon for All (H4All) | Amount Requested and Use |
| :--- | :--- | :--- | :--- |
| Description <br> Grant to H4All to develop Dementia Befriending service in <br> Hillingdon. The programme would provide social contact, <br> friendship and stimulation for the person with dementia and <br> help for their carer. | £30,000 Core salary costs for <br> Dementia Befriending Coordinator and <br> overheads |
|  | Recommendation: |

## Corporate Finance Comment

The organisation have requested a grant of $£ 30,000$ for 2019/20 as a contribution to running costs. It is recommended that any award of grant monies is subject to sight of satisfactory accounts for the last financial year which are yet to be received.

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| Organisation: Age UK Hillingdon (Interactive Club) |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Age UK Hillingdon is a voluntary dining centre/social club focusing on offering older residents a place to share a meal with others, build new friendships and take part in lots of different activities in a warm, friendly and safe environment. |  |  |  | $\begin{array}{\|l} £ 38,700-2019 / 20 \\ £ 38,700-2020 / 21 \\ £ 38,700-2021 / 22 \\ \hline \end{array}$ <br> Recommendation: £38,700 |  |
|  |  |  |  |  |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 70 | cost covered by members | N/A | 220 in a variety of roles | 45,000 across a variety of roles | £38,700 |

Planned Activities for 19/20 include:
Clients attending the club prefer to buy or bring in their own home made foods and is a regular feature of the club. Tea, coffee and biscuits are provided which members pay £1 covering the 3 days. The majority of clients come from an Asian background and cook food for all, which is part of their culture. Many celebratory events taking place at the club include weddings, births, birthdays and festivals. Food is a big part of the celebrations and enjoyed by all attending the club. Open on Tuesday, Wednesday and Thursday weekly $10 \mathrm{am}-1.30 \mathrm{pm}$. Additional activities include; guest speakers, exercise sessions, music, health talks such as diabetes, heart disease, talking therapies, board games and creative art activities. First Aid at home courses for members are held at the venue. The centre is accessible for people with disabilities. The average weekly attendance is $25-40$ with an estimated 100 meals consumed per week. Referrals are from the Council's Social Services, GP Surgeries, Hillingdon For All, voluntary sector partners, self/families and other internal Age UK services. Transport to the venue can be via Dial-A-Ride, public transport, taxi and self transport.

## Officer Comment

The grant application is for $£ 38,700$ per annum equating to $£ 116,100$ over 3 years.
The grant is to cover staff and administration costs as well as hall hire. The organisation received £582,400 core grant funding in 2018/19 which provided for wider specific services and £1k funding from Leaders Initiative for a Christmas event in 2017/18. The club operates from The Methodist Church, Hayes. Members purchase or bring in their home made foods to share with everyone with tea, coffee and biscuits available for $£ 1$ over the 3 open days. Additionally members are offered the opportunity to take part in the clubs varied programme of activities outlined above. Dining Centres/lunch clubs support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality regular member discussions take place and a yearly member's satisfaction survey is carried out with all information acted upon. Age UK Hillingdon collaborative voluntary sector partner organisations include; DASH, Hillingdon Carers, Harlington Hospice and Hillingdon MIND.

Recommendation: to sustain grant at current level as requested.

## Corporate Finance Comment

The organisation have requested a dining centre grant of $£ 38,700$ for 2019/20. Accounts relating to the last financial year 2017/18 have yet to be provided. Grant allocation at the same level as 2018/19 should be subject to the provision of accounts for 2017/18 demonstrating both financial viability and need for continued grant support as above.

| Organisation: Bell Farm Christian Centre |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Bell Farm Christian Centre is a voluntary dining centre/lunch club focusing on offering older residents a place to share a meal with others, build new friendships and take part in lots of different activities in a warm, friendly and safe environment. The service is focused around the provision of a meal which supports maintaining good nutrition for those that attend. |  |  |  |  |  |
|  |  |  |  | $\begin{aligned} & £ 35,998-2019 / 20 \\ & £ 35,998-2020 / 21 \\ & £ 35,998-2021 / 22 \end{aligned}$ |  |
|  |  |  |  | Recommendation: |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 122 | £9.38 | £5.00 | 35 | 8,250 | £16,892 |

Planned Activities for 19/20 include:
Provides freshly cooked 2 course meal, includes a hot meal and a pudding. Tea, coffee, squash and biscuits are available through the day. Open on Tuesdays weekly 11am-3pm, special occasions until 4.30pm. Additional activities include; day trips, holidays, arts/crafts, exercise classes and entertainment in the form of live plays and singers. The centre is accessible for people with disabilities. The average weekly attendance is 80 with an estimated 3,520 meals served per annum. Referrals are from the Council's Social Services, Sheltered Housing, The Woodland Centre, Age UK, GP Surgeries and Private Home Care Agencies. Transport to the venue via taxi, self transport, mobility scooters, public transport and Hillingdon Community Transport.

## Officer Comment

The grant application is for $£ 35,998$ per annum equating to $£ 107,994$ over 3 years, an increase of $50 \%$ on $17 / 18$ dining centre funding. This sum includes $£ 9,140$ to support outreach work with $£ 26,858$ for costs associated with the lunch club. Bell farm recently approached the Council for $£ 5 \mathrm{k}$ for outreach work following the withdrawal of an external funder. The application also refers to trips and holidays, however these are typically funded separately through regular Leader's Initiative grants.

The organisation received $£ 50 \mathrm{k}$ core grant funding in 2018/19 which provided for wider specific services. Bell Farm Christian Centre is located in West Drayton. The two-course lunches are freshly cooked on-site with tea, coffee and biscuits available throughout the day. Members can take part in gardening and creative activities, enjoy music, sing-along sessions and parties and go on trips and holidays. Dining Centres support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality questionnaires are completed twice yearly with responses discussed at weekly Managers meetings and acted upon. In Autumn an annual review evening is held with everyone from the Older Persons Dining Centre plus volunteers come together to contribute to the future plans of the dining centre lunch club and activities programme.

Recommendation: to increase grant to $£ 18,000$ to reflect inflationary nature of uplift on current grant but not to the amount requested which is double the grant and appears to be to replace loss of other funding.

## Corporate Finance Comment

This grant application is for the dining centre of Bell Farm Christian Centre, in addition to the community organisation's core grant application.

The majority of the grant will contribute towards the direct costs associated with running the weekly lunch club, with the remainder contributing towards outreach support for dining centre attendees and other local older people.

The dining centre is expecting to make a $£ 16 \mathrm{k}$ loss in 2018-19 and an £18k loss in 2019-20. Withdrawal of the grant would impact severely on the ability to maintain current levels of service or lead to price increases for users. BFCC supports individuals, families and the wider community in one of the most disadvantaged areas of London.

| Organisation: Dovetail Community Centre |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Dovetail Community Centre is a voluntary dining centre/lunch club focusing on offering older residents a place to share a meal with others and build new friendships in a warm, friendly and safe environment. The service is focused around the provision of a meal which supports maintaining good nutrition for those that attend. |  |  |  | $£ 20,000-2019 / 20$$£ 21,000-2020 / 21$$£ 22,000-2021 / 22$ |  |
|  |  |  |  | Recommendation:£20,000 |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 150 | $£ 6.35$ | $£ 4.00$ | 20 | 3,000 | £15,000 |

Planned Activities for 19/20 include:
Provides freshly cooked 2 course meal, includes a hot meal and dessert may be hot or cold, includes for salad occasionally in the summer months with ice cream always available as an alternative. Fruit juice and unlimited tea and coffee provided at no extra cost. Open weekly Monday to Friday 9.30am2.00pm with drinks available before lunch for people to socialise. Lunch is served at 12 noon excluding Bank Holidays and 2 weeks Christmas and New Year period. A number of other local groups use the premises which meet in the morning, the organisation also run a bereavement service manned by volunteers which is free to users. The centre is accessible for people with disabilities. Average number of meals served; per day 40, weekly 190, monthly 800, annually 9,000 and forecast for year to April 2019 is 9,500 . Referrals are from the Council, local care homes, private individuals and Age UK Hillingdon. Transport to the venue via Dial-A-Ride, taxi, public transport and Hillingdon Community Transport.

## Officer Comment

The grant application per annum is outlined as above equating to $£ 63,000$ over 3 years.
The organisation does not receive core grant funding. Grant is used primarily to employ a Catering Manager but with the increasing number of hours required due to the increase in meals served plus London Living Wage and pension contributions the grant received no longer covers the costs. Dovetail Community Outreach is based at Hillingdon Park Baptist Church, Uxbridge. Dining Centres support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality a service user questionnaire is planned with all suggestions from diners considered and implemented by the Catering and Line Managers. Volunteers assist the Catering Manager with food preparation, lay and clear tables, serve drinks and meals and help with the washing up. Additionally over the last year 7 Uxbridge College students with special needs completed work experience and community service in the dining centre. For a number of years the group Initially received £15k grant, served 2,000 meals per annum and due to popular demand are now serving 9,000 meals per annum and even with the grant are running at an anticipated shortfall of $£ 6 \mathrm{k}$ this year.

Recommendation: Given the forecast shortfall and substantial increase in meals provided from 2,000 to now 9,000 per annum, increase grant to $£ 20,000$ p.a.

## Corporate Finance Comment

The organisation has made a loss of $£ 25 \mathrm{k}$ in 2017-18. The $£ 15 \mathrm{k}$ grant awarded represents $20 \%$ of total income in 2017-18.

The £20k grant applied for does appear to be integral to the plans for local expenditure during 2019-20 in order to maintain delivery of the service, which is running a dining centre Monday to Friday. The grant requested for 2018/19 represents $27 \%$ of the organisation's total income and would significantly curtail their activities if not received.

| Organisation: Northwood Live at Home Scheme |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Northwood Live at Home Scheme is a voluntary dining centre/lunch club focusing on offering older residents a place to share a meal with others, build new friendships and take part in lots of different activities in a warm, friendly and safe environment. The service is focused around the provision of a meal which supports maintaining good nutrition for those that attend. |  |  |  | $\begin{array}{\|l\|} \hline \\ £ 7,000-2019 / 20 \\ £ 7,000-2020 / 21 \\ £ 7,000-2021 / 22 \\ \hline \end{array}$ <br> Recommendation: <br> £7,000 |  |
|  |  |  |  |  |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 1124 | £22.90 includes overheads and staff time | £8.00 | 76 in varied positions | 8,000 across a variety of roles | £3,500 |

## Planned Activities for 19/20 include:

Provides a healthy balanced, hot two course meal, plus vegetarian option, with cold drinks followed by tea or coffee. Open each Wednesday weekly $12.30 \mathrm{pm}-2.00 \mathrm{pm}$. Additional activities include; friendship groups, assisted shopping trips, lunch outings, walks with breakfast/lunch, soup/sandwiches socialising, exercise classes and evening and weekend outings/trips. The centre is accessible for people with disabilities. The average number of service users is 27 . Referrals are from the Council's Social Services, GP Surgeries, self-referral and Hillingdon For All. Transport to the venue via taxi, self transport, volunteer drivers and public transport. The group aims include pro-active outreach to increase diversity. The number attending lunches has steadily grown over the last three years and is valued by those who regularly attend. Members recognise the difference such a scheme has made to their lives as well as socialising with people who are in the same age bracket. Clients also appreciate the benefits of having a nutritious lunch and also seeing the food made from fresh ingredients and so well presented. Most members require assistance with transport and often have few other external opportunities to eat with friends.

## Officer Comment

The grant application is for $£ 7,000$ per annum equating to $£ 21,000$ over 3 years, which would be a $50 \%$ increase on 2018/19 grant.
The cost per meal is quoted at $£ 22.90$ 'including overheads and staff time', which is significantly higher than other providers. Overall expenditure is put at $£ 132 \mathrm{k}$ with income at $£ 86 \mathrm{k}$, with unrestricted balances of $£ 80 \mathrm{k}$.
The grant is to cover food costs, resources, room hire, staff time, volunteer expenses and transport. The group received $£ 15 \mathrm{k}$ core grant funding in 2018/19 which provided for wider specific services. Northwood Live at Home Scheme is located in St John's United Reformed Church, Northwood. The centre is accessible for people with disabilities. Clients look forward to attending the hot two-course lunch, socialising and making new friends as well as joining in the activities the centre has to offer. Members can take part in any of the described activities above and enjoy trips and holidays, these are subsidised and members unanimously rate the services as excellent value for money. Dining Centres support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality annual surveys are carried out and members regularly feedback suggestions which are acted upon. Additionally in 2017-18 156 children and young people actively engaged with the scheme, to befriend, entertain or teach old people.

Recommendation: That an increase to $£ 7 \mathrm{k}$ per year is agreed in recognition of growth and development into wider areas.

## Corporate Finance Comment

The organisation has made a loss of $£ 4.5 \mathrm{k}$ in 2017. The $£ 15 \mathrm{k}$ core grant awarded represented $12 \%$ of total income in 2017.

The increased request for £7k p.a. dining centre grant applied for does appear to be integral to the plans for local expenditure during 2019-20 in order to maintain delivery of the service, which is running a dining centre every Wednesday lunchtime. The requested grant represents $6 \%$ of the organisation's total income and would significantly curtail their activities or lead to increased prices for residents if not received.

| Organisation: Ruislip, Northwood Old Folks Association - <br> (Elm Park Club) | Amount Requested and years |  |  |
| :--- | :--- | :--- | :--- |
| Description <br> Ruislip, Northwood Old Folks Association (Elm Park Club) is a <br> voluntary dining centre and lunch club focusing on offering <br> older residents a place to share a meal with others, build new <br> friendships and take part in lots of different activities in a warm, <br> friendly and safe environment. The service is focused around <br> the provision of a meal which supports maintaining good <br> nutrition for those that attend. | Recommendation: <br> $£ 43,600-2019 / 20$ <br> $£ 44,700-2021 / 22$ |  |  |
| No of Service <br> Users p.a. | Per Meal | Service User <br> Contribution | Active <br> Volunteers |
| 130 | $£ 8.38$ | $£ 4.50$ | 10 |

Planned Activities for 19/20 include:
Provides freshly cooked 3 course meal consisting of soup, a hot/cold main course and dessert all prepared and cooked on the premises. Tea or coffee can be purchased at 30p per cup. Open every week day 10.30am for members to socialise together before lunch being served at 12.30pm and on the three afternoons that the activities take place, the Club remains open until 3.30pm. The social activities take place on Monday, Tuesday and Wednesday afternoons consists of creative arts and crafts, games, and bingo. Additionally a monthly outing or visiting entertainment is organised for Saturday to a number of popular destinations and includes a planned November five day holiday to Eastbourne. The centre is accessible for people with disabilities. Meals served in 2017/18 was $6,475^{*}$. *Number of meals served in 2017/18 reduced from previous year due to the closure of the club for five weeks for building refurbishment works. Non Hillingdon residents pay an additional $£ 1.00$ per meal. Referrals are from Age UK and Hillingdon For All. Transport to the venue via taxi, self drive, family or friend, public transport, Dial-A-Ride, Association's minibus and Hillingdon Community Transport. The club aspires to continue to replicate providing a good service and quality cooked food at a low price, offer regular activities and outings as well as improve their website and better use of social media to publicise the club.

## Officer Comment

The grant application per annum is outlined as above equating to $£ 130,800$ over 3 years.
Meal costs are $£ 8.38$ with a $£ 4.50$ contribution from service users ( $£ 5.50$ for any non-Hillingdon residents). Over 6000 meals were provided in 2017/18.

The organisation does not receive Council core grant funding. The grant contributes towards food, staff, accommodation/utilities and transport costs. Elm Park Club is based at Ruislip Manor. Dining Centres support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality a service user questionnaire is carried out and all member suggestions considered and implemented by the group.
The additional Saturday monthly activities and outings enhance the members quality of life through them socialising with friends and getting of the house. Volunteers assist by driving the Association's minibus, lay and clear tables, serve drinks and meals and help with social activities. The meal provides excellent value for money for members and some increase in the current grant would appear justifiable to meet rising staff and other service provision costs. The club has been generously supported by the Council for a number of years with a grant and without the financial support of the grant it is doubtful that the Association would be able to continue providing meals and social activities in the their present format.

Recommendation: The Centre provides regular meals and activities on a tight budget. Consider increase of $£ 2,200$ per centre to $£ 42,000$ to reflect inflationary type pressures.

## Corporate Finance Comment

The organisation made a £9K deficit in 2017/18, which is mostly attributable to an increase in staff costs (due to minimum wage increase) and other maintenance costs. The grant is estimated as $25 \%$ of total income, so any reduction in funding is likely to adversely impact upon the organisation's unrestricted
reserve balance. The organisation has a policy to retain sufficient unrestricted reserve balances to cover any minor increase in the organisations expenses. Furthermore, the Association has expressed its intention to continue to review its policies on reserves. In summary, it is clear that the organisation provides value for money in its offering to older residents, promoting social well-being and inclusion for all of it's members. In addition to this, there are no significant concerns with the current financial position of the organisation that would suggest a reduction in grant funding is necessary, given the positive outcomes that the organisation achieves for its members.

| Organisation: Ruislip, Northwood Old Folks Association (Tudor Club) |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Ruislip, Northwood Old Folks Association (Tudor Club) is a voluntary dining centre and lunch club focusing on offering older residents a place to share a meal with others, build new friendships and take part in lots of different activities in a warm, friendly and safe environment. The service is focused around the provision of a meal which supports maintaining good nutrition for those that attend. |  |  |  | £42,500-2019/20 <br> £43,600-2020/21 <br> £44,700-2021/22 |  |
|  |  |  |  | Recommendation:£42,000 |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 114 | £8.38 | £4.00 | 4 | 800 | £39,800 |
| Planned Activities for 19/20 include: <br> Ruislip, Northwood Old Folks Association operates Tudor Club in the same successful way as identified in the briefing note for their Elm Park Club. The team at Tudor Club provide a quality 3 course cooked lunch served at 12.30 pm Monday to Friday, includes monthly activities and entertainment for members to enjoy and in addition a 5-day holiday is planned for November. Members can enjoy the social activities laid on by the club, such as creative arts and crafts, bingo, quizzes and entertainers provided on Monday, Wednesday and Friday afternoons every week. Tudor Club is accessible for people with disabilities. Meals served in 2017/18 was 5,894. Referrals are from Age UK and Hillingdon For All. Transport to the venue via taxi, self drive, family or friend, on foot, public transport, Dial-A-Ride and Hillingdon Community Transport. The aim of the club is to maintain serving healthy quality meals, continue organising well attended after lunch activities/outings, promote the club through better website and social media. |  |  |  |  |  |

## Officer Comment

The grant application per annum is outlined as above equating to $£ 130,800$ over 3 years.
Meal costs are $£ 8.38$ with a $£ 4.50$ contribution from service users ( $£ 5.50$ for any non-Hillingdon residents). Almost 6000 meals were provided in 2017/18.

The organisation does not receive Council core grant funding. The grant contributes towards food, staff, accommodation/utilities, housebound party and admin. Tudor Club is based at Eastcote. In the same way as their Elm Park Club and to ensure the popular services are of good quality a service user questionnaire is carried out and all member suggestions considered and implemented by the group.
Again, in the same way as Elm Park Club members the additional Saturday monthly activities and outings enhance the Tudor Club members quality of life through socialising with friends and getting out of the house. Volunteers assist to lay and clear tables, serve drinks and meals and help with social activities. The Association follows the tried and tested successful operating method to provide excellent value for money for Tudor Club members and some increase in the current grant would appear justifiable to meet rising staff and other service provision costs. The club has also been generously supported by the Council for a number of years with a grant and without the financial support of the grant it is doubtful that the Association would be able to continue providing meals and social activities in their present format.

Recommendation: The Centre provides regular meals and activities on a tight budget. Consider increase of $£ 2,200$ per centre to $£ 42,000$ to reflect inflationary type pressures.

## Corporate Finance Comment

The organisation made a $£ 9 \mathrm{~K}$ deficit in $2017 / 18$, which is mostly attributable to an increase in staff costs (due to minimum wage increase) and other maintenance costs. The grant is estimated as $25 \%$ of total income, so any reduction in funding is likely to adversely impact upon the organisation's unrestricted reserve balance. The organisation has a policy to retain sufficient unrestricted reserve balances to cover any minor increase in the organisations expenses. Furthermore, the Association has expressed its intention to continue to review its policies on reserves. In summary, it is clear that the organisation provides value for money in its offering to older residents. promoting social well-being and inclusion for
all of it's members. In addition to this, there are no significant concerns with the current financial position of the organisation that would suggest a reduction in grant funding is necessary, given the positive outcomes that the organisation achieves for its members.

| Organisation: Yiewsley Methodist Church |  |  |  | Amount Requested and years |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Description <br> Yiewsley Methodist Church is a voluntary dining centre/lunch club focusing on offering older residents a place to share a meal with others and build new friendships in a warm, friendly and safe environment. The service is focused around the provision of a meal which supports maintaining good nutrition for those that attend. |  |  |  | $\begin{aligned} & £ 2,000-2019 / 20 \\ & £ 2,000-2020 / 21 \\ & £ 2,000-2021 / 22 \end{aligned}$ |  |
|  |  |  |  | Recommendation:£2,000 |  |
| No of Service Users p.a. | Per Meal | Service User Contribution | Active Volunteers | Volunteer hours p.a. | Dining Centre Grant 18/19 |
| 628 | £2.00 | £2.50 | 4 | N/R | £2,000 |

Planned Activities for 19/20 include:
Provides a freshly cooked 2 course meal, includes a hot meal/dessert and tea or coffee. Open fortnightly on Wednesday 11.00am-1.30pm. Average number of meals served per session is 30 includes for volunteer lunches. The centre is accessible for people with disabilities. Transport to the venue is via public transport and Hillingdon Community Transport.

## Officer Comment

The grant application is for $£ 2,000$ per annum equating to $£ 6,000$ over 3 years.
Meal costs are low at $£ 2$ each and this sum is more than met by service user contributions of £2.50.
The two-course lunches are freshly cooked on-site with tea or coffee available throughout the day. The organisation does not receive core grant funding. Grant is used towards minibus, heating, lighting and equipment. The organisation is based at Yiewsley Methodist Church, Yiewsley. Dining Centres support the Council's wider prevention agenda and the priorities in the Older People's Plan and the Health and Wellbeing Strategy. To ensure the popular services are of good quality a service user annual questionnaire is carried out plus feedback from clients is considered and implemented. Volunteers assist with food preparation, cooking, lay and clear tables, serve drinks and meals. The meal provides value for money through being affordable where members can socialise with friends. The club has been supported by the Council for a number of years.

Recommendation: to maintain grant at levels requested.
Corporate Finance Comment
The organisation have requested a dining centre grant of $£ 2,000$ for 2019/20 and per year thereafter. The centre is small and voluntary run, audited balance sheets up to August 2018 show that the group carried over balances of approximately $£ 3 \mathrm{k}$. The group relies on its dining centre grant and would be unlikely to continue without the dining centre grant.

TRANSPORT GRANT RECOMMENDATIONS 2019/20

| GRANT TO | AWARD 2018/19 £'s | $\begin{gathered} \text { RECOMMENDED } \\ 2019 / 20 \\ £ ' s \end{gathered}$ | COMMENTS | Requested Award |
| :---: | :---: | :---: | :---: | :---: |
| As One Club | 900 | 900 | Evening club so not possible for solo transport many need extra assistance many have been with the club $15+$ years. Risk they currently use HCT with volunteer drivers which are scarce, if the club have to pay this increases expenditure by $£ 20$ per trip. Alternative provision has been explored but is unavailable based on staff \& volunteer resource and responsibilities. GDPR procedures provided | 900 |
| Hayes and Harlington Social Club for the Blind | 2,200 | 2,200 | The majority of the users are over 65 and have been attending for 8+ years.GDPR procedures provided | 2,200 |
| Hayes Stroke Club | 3,400 | 3,400 | The members are all stroke victims and without funding the club would not run as they do not have sufficient other funding. A risk also with this is that all volunteers are over 80. The users are long term regular users. GDPR procedures provided | 3,400 |
| Mencap (North) | 7,000 | 7,000 | They have 2 specially equipped transport vehicles which have been updated and then supplemented with HCT. Most members would not be able to attend the activities if the transport was not provided. GDPR procedures provided | 7,000 |
| Mencap (South) | 8,500 | 8,500 | Grant is used for running costs of existing vehicle. Privacy Statement - Personal information is recorded manually and locked in company safe. Have been fundraising for sometime and have funds to purchase a new vehicle @ £32K. GDPR procedures provided | 8,500 |
| Shopmobility | 2,000 | 2,000 | Alternatives for the elderly and disabled is not possible for the city centre as it is pedestrianised. GDPR procedures provided | 2,000 |
| Social <br> Activities for <br> Multiple <br> Sclerosis | 2,000 | 2,000 | The service provides only opportunity to go out ; W/C accessible transport is expensive and of limited availability. GDPR procedures provided | 2,000 |
| Society for Disabled Artists (SODA) | 5,000 | 5,000 | If grant was declined a number of clients would be unable to attend events as commercial provision is cost prohibitive. GDPR procedures provided | 5,000 |
| Uxbridge Social Club for the Blind | 1,200 | 1,200 | The majority are over 65 and long term users of the service 5+ years. GDPR procedures provided | 1,200 |
| Windmill Club for People with Disabilities. | 13,000 | 13,000 | Av. 17 users per week, club would close without LBH grant. Grant used to commission transport from Hillingdon Community Transport. GDPR procedures provided | 13,000 |
| Pelican Club | 500 | 500 | Group supporting blind and partially sighted residents aged 75+. GDPR procedures provided | 500 |
| Phoenix Blind Club | 975 | 975 | The group supports 12 people over 12 sessions per year and use Hillingdon Community Transport services | 975 |
| Jubilee Club | 3640 | 0 | Group closed. | 0 |
| Total | £50,315 | £46,675 |  | $\underline{£ 46,675}$ |

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## Agenda Item <br> THILLINGDON <br> LONOON

## PLANNING OBLIGATIONS QUARTERLY FINANCIAL MONITORING REPORT

Cabinet Member

## Cabinet Portfolio

## Officer Contact

Papers with report

Councillor Keith Burrows
Planning, Transportation and Recycling
Nicola Wyatt Residents Services

Appendix 1 - attached

## HEADLINES

| Summary |
| :--- |




## Relevant Policy Overview Committee

This report provides financial information on s106 and s278 agreements up to 30th September 2018 against respective portfolio areas.

This report supports the following Council objective of:
Our Built Environment; Our Heritage and Civic Pride; Financial Management

Planning obligations are an established delivery mechanism for mitigating the effect of development, making it acceptable in planning terms and achieving the aims of the Community Strategy and other strategic documents that make up the Local Development Framework.

As at 30 September 2018 the Council holds $£ 14,464$ k relating to s106 and s278 agreements. Of this $£ 4,726 \mathrm{k}$ is
allocated/earmarked for projects and $£ 3,810 \mathrm{k}$ relates to funds that the Council holds but is currently unable to spend directly, leaving a residual balance of funds that the Council holds of $£ 5,882 \mathrm{k}$ that is currently spendable and not yet allocated/earmarked towards specific projects and $£ 46 \mathrm{k}$ interest on interest bearing schemes. In Quarter 2, the Council has received additional income of $£ 327 \mathrm{k}$ and spent $£ 132 \mathrm{k}$.

Residents, Education and Environmental Services

All

## RECOMMENDATIONS

## That the Cabinet notes the updated financial information attached at Appendix 1

## Reasons for recommendation

Planning best practice guidance encourages local planning authorities to consider how they can inform members and the public of progress in the allocation, provision and implementation of obligations whether they are provided by the developer in kind or through a financial contribution. This report details the financial planning obligations held by the Council and what progress has and is being made in allocating and spending those funds.

## Alternative options considered / risk management

The alternative is to not report to Cabinet. However, it is an obvious example of good practice to monitor income and expenditure against specific planning agreements and ensure that expenditure takes place in accordance with the parameters of those agreements.

## Policy Overview Committee comments

None at this stage.

## SUPPORTING INFORMATION

1. Appendix 1 provides a schedule of all agreements on which the Council holds funds. The agreements are listed under Cabinet portfolio headings. The appendix shows the movement of income and expenditure taking place during the financial year; including information at 30 June 2018 (which was the subject of the report in September 2018) as well as up to 30 September 2018. Text that is highlighted in bold indicates key changes since the Cabinet report of 27 September 2018. Figures indicated in bold under the column headed 'Total income as at 30/09/18' indicate new income received and shaded cells indicate where funds are held in an interest bearing account). The table shows expenditure between 1 July and 30 September 2018 of $£ 132 \mathrm{k}$ (compared to $£ 145$ k during the previous quarter) and income of $£ 327 \mathrm{k}$ (compared to $£ 570 \mathrm{k}$ during the previous quarter) within the same period.
2. The balance of $s 278 / 106$ funds that the Council held at 30 September 2018 is $£ 14,464 \mathrm{k}$. It should be noted that the 'balance of funds' listed, i.e. the difference between income received and expenditure, is not a surplus. Included in the balance at 30 September 2018 are those s278/106 funds that the Council holds but is unable to spend for a number of reasons, such as cases where the funds are held as a returnable security deposit for works to be undertaken by the developer and those where the expenditure is dependant on other bodies such as transport operators. The column labelled "balance spendable not allocated" shows the residual balance of funds after taking into account funds that the Council is unable to spend and those that it has allocated to projects. The 'balance of funds' at 30 September 2018 also includes funds that relate to projects that are already underway or programmed, but where costs have not been drawn down against the relevant s106 (or s.278) cost centre.
3. In summary, of the 'total balance of funds' that the Council held at 30 September 2018 ( $£ 14,464 \mathrm{k}$ ) $£ 3,810 \mathrm{k}$ relates to funds that the Council is unable to spend and $£ 4,726 \mathrm{k}$ is allocated/earmarked for projects, leaving a residual balance of funds that the Council holds of $£ 5,882 \mathrm{k}$ that is currently spendable and not yet earmarked/allocated towards specific projects and $£ 46 \mathrm{~K}$ that relates to interest on the interest bearing schemes.

## Financial Implications

4. As at 30th September 2018 the s $106 / 278$ balance is $£ 14,464 \mathrm{k}$. This is inclusive of $£ 3,810 \mathrm{k}$ which the Council holds on behalf of its partners who are responsible for project delivery e.g. NHS Property Services (formerly PCT) and TFL. A further $£ 4,726 \mathrm{k}$ has been earmarked to specific projects. The residual balance of $£ 5,882 \mathrm{k}$ represents amounts yet to be allocated for any specific use although projects are being put in place to utilise this balance and $£ 46 \mathrm{k}$ relates to interest on the interest bearing schemes. As and when a specific interest bearing Section 106 balance is required to be returned to a developer the amount of cumulative interest since the balance was received is transferred to the scheme from the total balance of accumulated interest on interest bearing schemes and then repaid to the developer.

Table 1 - S106/278 contributions by service area

| Service Area | $\begin{gathered} \text { Balance } \\ \text { b/f } \\ (01 / 07 / 18) \end{gathered}$ | Income Received | Total | Spend | $\begin{aligned} & \text { Balance } \\ & \text { c/f } \\ & (30 / 09 / 18) \end{aligned}$ | Earmarked <br> Balances | Balance Spendable not allocated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | £'000 | $£^{\prime} 000$ | $£^{\prime} 000$ | £'000 |
| S278 |  |  |  |  |  |  |  |
| Planning \& Transportation | 1,925 | 70 | 1,995 | (90) | 1,905 | 1,905 | 0 |
| S106 |  |  |  |  |  |  |  |
| Planning \& Transportation | 4,260 | 40 | 4,300 | (28) | 4,272 | 3,169 | 1,103 |
| Central Services, Culture \& Heritage | 129 | 1 | 130 | (0) | 130 | 65 | 65 |
| Community, Commerce \& Regeneration | 2,503 | 103 | 2,606 | (0) | 2,606 | 1,350 | 1,256 |
| Education \& Children Services | 429 | 65 | 494 | (0) | 494 | 0 | 494 |
| Environment | 2,163 | 39 | 2,202 | (14) | 2,188 | 766 | 1,422 |
| Housing, Social Services \& Health | 2,814 | 9 | 2,823 | (0) | 2,823 | 1,281 | 1,542 |
| Interest on interest bearing schemes | 46 | 0 | 46 | (0) | 46 | 46 | 0 |
| Sub-Total (S278/106) | 14,269 | 327 | 14,596 | (132) | 14,464 | 8,582 | 5,882 |
| Less: Sums held on behalf of partners | 3,711 | 119 | 3,830 | (20) | 3,810 | 3,810 | 0 |
| Total LBH Balances | 10,558 | 208 | 10,766 | (112) | 10,654 | 4,772 | 5,882 |

Cabinet report - 13 December 2018
(Part 1 - Public)
5. Table 1 provides additional detail of the s106/278 contributions in accordance to service area. In quarter 1 additional income received in s106/278 monies was $£ 327 \mathrm{k}$, whilst expenditure totalling $£ 132 \mathrm{k}$ was financed by the contributions.
6. The unallocated balance of $£ 5,882 \mathrm{k}$ represents amounts yet to be formally allocated for specific projects, however proposals are in various stages of development to utilise these balances. The unallocated balances are generally required to be spent towards the following areas and within the specific terms identified in the individual agreements:

Table 2-S106 unallocated balances breakdown

| Category | $\mathbf{£}^{\prime} \mathbf{0 0 0}$ |
| :--- | ---: |
| Affordable Housing | 1,543 |
| Air Quality | 580 |
| Carbon Reduction | 214 |
| Community Facility | 646 |
| Economic Development | 383 |
| Libraries | 18 |
| Nature Conservation | 78 |
| Public Realm / Town Centres | 526 |
| Schools | 494 |
| TFL / Highways | 543 |
| Training Schemes | 857 |
| Total | $\mathbf{5 , 8 8 2}$ |

7. From the above formally unallocated balances, those relating to affordable housing can potentially be utilised towards the planned residential development at the former Belmore Allotments site and other housing developments. Other balances are expected to be used towards the Schools Expansions programme, TFL LIP programme, town centre initiatives and CCTV programme.
8. Officers will continue to review the applicability of unallocated balances within existing and proposed capital and revenue budgets in order to minimise the impact on the Council's internal resources.
9. Contributions which are not spent within the designated time frame may need to be returned to the developer. As at end of June 2018 it has been identified that $£ 81 \mathrm{k}$ needs to be spent within twelve months, i.e. 30th September 2019.
10. In addition, there are balances totalling $£ 6 \mathrm{k}$ that were not able to be spent within the terms of the existing agreements and may therefore need to be returned. Negotiations with relevant developers to secure alternative schemes for these contributions are currently ongoing.

## CORPORATE CONSIDERATIONS

## Corporate Finance

Corporate Finance has reviewed this report, noting that schemes have not yet been identified to utilise $£ 5,882 \mathrm{k}$ Section 106 / 278 Contributions received from developers to support investment in local infrastructure. As outlined in the financial implications above, proposals are in various stages of development to utilise these balances and officers will continue to review the applicability of these unallocated balances to ensure that where appropriate these are deployed to support existing or planned expenditure.

## Legal

There are no specific legal implications arising from the recommendation which asks the Cabinet to note the current status on the receipt and expenditure of S106 monies. The monies referred to in this report are held by the Council for the purposes specified in each of the relevant legal agreements. Such monies should only be spent in accordance with the terms of those agreements. Where monies are not spent within the time limits prescribed in those agreements, such monies and interest accrued should be returned to the payee. Where officers are unsure whether monies held pursuant to particular agreements can be used for particular purposes, Legal Services should be consulted for advice on a case by case basis.

## Corporate Property and Construction

There are no Corporate Property and Construction implications arising from the recommendation in the report.

## BACKGROUND PAPERS

District Auditor's "The Management of Planning Obligations" Action Plan May 1999
Monitoring Officers Report January 2001
Planning Obligations Supplementary Planning Document Adopted July 2008 and revised 2014 Planning Obligations Quarterly Financial Monitoring Report to Cabinet September 2018

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|  | CASE REF. | WARD | SCHEME / PLANNING REFERENCE | TOTAL InCOME | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | COMMENTS (as at November 2018) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
|  | PT278/48 | Various | No Legal Agreement Various | 594,345.74 | 539,607.50 | 514,306.62 | 457,068.38 | 64,202.60 | 80,039.12 | 0.00 | No Legal Agreement - consultancy fees. $£ 14,000$ to be transferred to a PPR (08/09) for construction training secured from the s106 agreement for Budgens Site, South Ruislip.ECU fees claimed in relation to Bishop Ramsey school S278 works. $£ 5,200$ security deposit received for car park at Mount Vernon Hospital.-Security deposit returned following completion of highway works at Mount Vernon Hospital. $£ 25,448$ received and $£ 22,247$ claimed by ECU this quarter as fees associated with 278 highways works. $£ 3,201$ is as a security deposit for heavy duty crossing (Gatefold Building, Blyth Road). Deposit received for highway works (Arla Foods)/fees claimed. Further engineering fees received and claimed. |
|  | $\begin{array}{\|l} \hline \text { PT278/49/117 } \\ { }^{2} 23 \end{array}$ | Yeading | Grand Union Village Southall 327/APP/2000/2106 | 77,331.55 | 77,331.55 | 55,222.89 | 55,222.89 | 0.00 | 22,108.66 | 0.00 | Security deposit ( $£ 5 \mathrm{~K}+$ interest) for highways works involving traffic calming to the junction with Glencoe Rd and a cycleway/footway on Broadmead Rd to Hayes Bypass. £52,363.10 for TfL costs for Broadmead Road Toucan Crossing proposed as part of works. Additional income is $£ 1 \mathrm{~K}$ of engineering fees. Detailed plans of works and design agreed. Consultation undertaken during February 2007 for traffic calming and toucan crossing. Officers chasing TfL for implementation. Following consultation Cabinet Member agreed to works to be carried out. Works completed Aug 09. Further $£ 11,447$ received for LBH fees. $£ 43,775.89$ paid towards TfL signal costs. |
| $\begin{aligned} & 0 \\ & 00 \\ & 0 \\ & \text { O } \\ & \overrightarrow{0} \end{aligned}$ | PT278/57/140 A | Pinkwell | MOD Records Office Stockley Road Hayes 18399/APP/2004/2284 | 419,128.68 | 419,128.68 | 325,719.61 | 325,719.61 | 0.00 | 93,409.07 | 0.00 | $£ 188,737.70$ (including $£ 170,027.34$ for Transport For London signals unit) for installation of two sets of traffic signals, one at the entrance to the site the other at Lavender Rise on Stockley Road and $£ 190,686.91$ received in respect of the Council's costs for supervision of the works (to be carried out by the owner). Works complete. Stage 3 road safety audit now agreed await completion of remedial works. Remedial works completed. Additional item of works being sought by officers $£ 205,686.71$ claimed, TTS invoice for signals at Lavender Rise paid. Funding for additional items of works (removal of right turn lane) and BT cabling received. Design work and public consultation completed- Removal of right turn lane completed Sept 09. Scheme in maintenance period awaiting financial completion. |
|  | PT278/60/147B | West Drayon | DERA Site, Kingston Lane, West Drayton - Highways 45658/APP/2002/3012 | 56,816.26 | 56,816.26 | 0.00 | 0.00 | 0.00 | 56,816.26 | 0.00 | £55,000 was received towards the total cost of highway works for the purchase and installation of traffic signals at Station Road/ Porters Way Junction and any such other incidental work as identified by the Council to support the development. Funds not spent by February 2014 are to be refunded together with interest accrued. These works to be performed by developer of RAF Porters Way (see PT278/62/148A). Funds to be retained as a contingency for these works. |
|  | $\begin{aligned} & \hline \text { PT278/62/149A } \\ & * 51 \end{aligned}$ | Botwell | Hayes Goods Yard 10057/APP/2004/2996\&2999 | 7,000.00 | 7,000.00 | 0.00 | 0.00 | 0.00 | 7,000.00 | 0.00 | The Council's costs due upon lodgement of documents by the developer for the design, administration and supervision of the works to the public highways surrounding the site to be performed by the developer. $£ 5,000$ received as a security deposit for the due and proper execution of the highways works by the developer. |
|  | $\begin{array}{\|l} \hline \text { PT278/63/175A } \\ { }^{*} 49 \end{array}$ | South Ruislip | BFPO, R.A.F Northolt 189/APP/2006/2091 | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00 | £5k received as the security deposit for the due and proper implementation of junction works at the White House Gate entrance to the development. Signals complete and in operation. Currently within 12 month maintenance period. Date of final completion to be confirmed. |
|  | PT/278/64/173 | Eastcote \& East Ruislip | R.A.F. Eastcote 10189/APP/2004/1781 | 19,200.00 | 19,200.00 | 12,201.13 | 12,201.13 | 0.00 | 6,998.87 | 0.00 | Engineers fees paid prior to the execution of an agreement to secure access works associated with this application. Waiting restriction in Lime Grove undertaken. Elm Ave/Lime Grove junction improvement pending. Elm Ave Pedestrian crossing technical approval pending. $(£ 5,500)$ design fees received plus further $£ 6,700$ for temporary footpath works carried out by LBH. $£ 7,500$ engineering fees claimed. Funds spent towards temporary footpath works. Further $£ 5,000$ security deposit for proper execution of highway works. |



|  | CASE REF. | WARD | SCHEME / PLANNING REFERENCE | total income | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | COMMENTS (as at November 2018) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
|  | $\begin{array}{\|l} \hline \text { PT/278/95/40J } \\ { }^{*} 131 \end{array}$ | Botwell | Land at Thorn EMI Complex (Old Vinyl factory) - Gatefold Building 51588/APP/2011/2253 | 33,425.25 | 33,397.13 | 33,425.25 | 0.00 | 33,425.25 | 0.00 | 0.00 | $£ 33,397.14$ received as a returnable deposit sum. Funds to be returned with interest on satisfactory completion of the works. |
|  | $\begin{array}{\|l} \hline \text { PT/278/107/355E } \\ { }^{*} 132 \end{array}$ | Botwell | Former EMI site, Dawley Road (Prologis), Hayes. <br> 8294/APP/2015/1406 | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00 | £5,000 received as the highways deposit sum to ensure satifactory completion of the works. Any unspent funds to be returned to the developer on completion. |
|  | $\begin{array}{\|l} \hline \text { PT/278/108/378C } \\ { }^{*} 133 \end{array}$ | Townfield | 27 Uxbridge Rd,(Hayes Gate House) 2385/APP/2013/2523 | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 0.00 | 5,000.00 | 0.00 | £5,000 received as the highways deposit sum to ensure satifactory completion of the works. Any unspent funds to be returned to the developer on completion. |
|  | $\begin{aligned} & { }^{\text {PT T } 1278} \end{aligned}$ | Botwell | Former Hayes Swimming Pool, Botwell Lane, Hayes (Lidl) 1942/APP/2015/4127 | 135,000.00 | 135,000.00 | 0.00 | 0.00 | 0.00 | 135,000.00 | 0.00 | $£ 135,000$ received as the highways deposit sum to ensure satifactory completion of the works. Any unspent funds to be returned to the developer on completion. |
|  | $\begin{aligned} & \begin{array}{l} \text { PT/278/110/413 } \\ \text { *149 } \end{array} \\ & \hline \end{aligned}$ | South Ruislip | Imperial House, Stonefield Way, South Ruislip (Lidl) <br> 5039/APP/2015/4365 | 750,233.62 | 750,233.62 | 0.00 | 0.00 | 0.00 | 750,233.62 | 0.00 | $£ 750,233.62$ received as the highways deposit sum to ensure satifactory completion of the works. Any unspent funds to be returned to the developer on completion. |
|  | $\begin{array}{\|l\|} \hline \mathrm{PT} / 278 / 116 / 405 \\ { }^{*} 150 \end{array}$ | Botwell | Mercury House, Plot 6 Millington Road, Hayes (Premier Inn) 22632/APP/2016/2369 | 16,044.73 | 16,044.73 | 4,500.00 | 4,500.00 | 0.00 | 11,544.73 | 0.00 | $£ 11,544.73$ received as the highway security deposit sum to enusre satisfactory completion of the works. $£ 4,500$ received and claimed for fees and and design checks. |
|  | $\begin{aligned} & \mathrm{PT} / 278 / 124 \\ & { }^{2} 154 \end{aligned}$ | Yeading | S278, Garage site at Hornbeam Road, Hayes 70799/APP/2015/3696 | 7,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 7,500.00 | 0.00 | $£ 5,000$ received as the highway security deposit sum to ensure satisfactory completion of the works. $£ 2,500$ received for fees and and design checks. |
|  | $\begin{aligned} & \text { PT/278/125 } \\ & { }^{*} 155 \end{aligned}$ | Yeading | S278, Garage site at Larch Crescent, Hayes 70799/APP/2015/3696 | 7,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 7,500.00 | 0.00 | £5,000 received as the highway security deposit sum to ensure satisfactory completion of the works. $£ 2,500$ received for fees and and design checks. |
|  |  |  | SECTION 278 SUB - TOTAL | 4,312,914.58 | 4,243,148.22 | 2,407,433.89 | 2,316,770.40 | 97,627.85 | 1,905,480.69 | 0.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | SECTION 106 |  |  |  |  |  |  |  |  |
|  | PORTFOLIO: PL | INING TRANS | ORTATION AND RECYCLING |  |  |  |  |  |  |  |  |
|  | PT/05/04a *2 | $\begin{aligned} & \text { Heathrow } \\ & \text { Villages } \end{aligned}$ | BA World Cargo / 50045A/95/1043 | 339,111.08 | 339,111.08 | 212,469.24 | 212,469.24 | 0.00 | 126,641.84 | 0.00 | The balance is for improvements to public transport serving the south side of London Heathrow. Any scheme supported by these funds should provide a significant benefit to BA employees in the vicinity of Heathrow and the views of the Heathrow Transport Forum sought in determining any scheme. No time limits. BAA proposal for upgrade of bus services to the south side of Heathrow. S106 funding (from this case and PT/05/4b) would be used to 'pump prime' these services. $£ 210,000$ allocated to enhancements to 350 and 423 bus services ( Cabinet Member decision 21/10/09). Enhanced services commenced December 09. $£ 70,084$ payment to London Buses (bus service agreement 09/10). Year 2 \& 3 payments to London buses ( $£ 70.084$ ). $£ 23.5 \mathrm{k}$ allocated towards a pedestrian crossing facility on the A4 Colnbrook ByPass (Cabinet Member Decision (29/03/2012). £2,217 paid towards upgrade of crossing facility on A4. |
|  | $\begin{aligned} & \text { PT/05/04b } \\ & * 2 \end{aligned}$ | Heathrow Villages | BA World Cargo / 50045A/95/1043 | 406,331.57 | 406,331.57 | 173,645.35 | 173,645.35 | 0.00 | 232,686.22 | 0.00 | The balance is for improvements to public transport serving London Heathrow. Any scheme supported by these funds should provide a significant benefit to BA employees in the vicinity of Heathrow and the views of the Heathrow Transport Forum are to be sought in determining any scheme to be funded. See update to PT/05/04a above regarding the remainder of the balance. No time limits. |



| WARD | SCHEME / PLANNING REFERENCE | total income | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | COMMENTS (as at November 2018) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
| Uxbridge North | Land at Johnson's Yard (former garage site), Redford Way, Uxbridge Street Lighting 53936/APP/2002/1357 | 18,893.88 | 18,893.88 | 17,871.38 | 17,871.38 | 0.00 | 1,022.50 | 0.00 | Street lighting according to the agreement drawing. No time constraints. Expenditure due to commencement of project for street lighting on Redford Way at Johnson's Yard. Columns \& lanterns installed and working. Unable to install column in footpath leading to the high Street. Last column installed, Connection by Southern Electric were programmed for July 07. Columns all connected but require painting. Officers chasing painting contractor to progress. Painting completed final invoices paid. Final balance to be confirmed after closure of 08/09 financial year accounts. |
| Northwood | Land at 64 Ducks Hill Road Northwood/ 26900L/99/1077 | 35,253.56 | 35,253.56 | 28,119.15 | 28,119.15 | 0.00 | 7,134.41 | 0.00 | To provide a speed camera, anti-skid surface and associated road markings in Ducks Hill Road. Speed camera cannot be installed in this location, as the accident rate in this location is below the threshold established by TfL. Deed of variation not required.site includeded in vehicle activated sign (VAS) forward programme. Officers looking into feasibility of 'Driver Feedback Sign'. Implementation due Spring 2007, subject to feasibility. Quotes being sought with the view to possible purchase of signs. Interest accrued. No time constraints. Utilities works completed Nov 08. Scheme programmed for implementation April/May 2010. Spend towards the provision of anti skid and electrical work. VAS signs installed, scheme complete, awaiting invoices. |
| Uxbridge South | Grand Union Park, Packet Boat Lane, site ref: 1197 (various applications) | 47,774.85 | 47,774.85 | 2,228.56 | 2,228.56 | 0.00 | 45,546.29 | 0.00 | No time constraints. Officers looking into project for spend of balance at junction of Packet Boat Lane \& Cowley High Street. Cabinet Member for P\&T concerned with affect of proposal and blind road bend heading towards Uxbridge. Funds to be held until sight lines are resolved. |
| $\begin{aligned} & \text { Uxbridge } \\ & \text { South } \end{aligned}$ | Waterloo Road, Uxbridge - Highway Works / 332BD/99/2069 | 13,169.44 | 13,169.44 | 11,577.00 | 11,577.00 | 0.00 | 1,592.44 | 0.00 | Highway Works for alternative traffic management on Waterloo Road. No time limits. Cabinet Member for Planning \& Transportation has approved use of funds to extend the Uxbridge South Parking Management Scheme approved. Implementation occurred in the Autumn. $£ 11 \mathrm{k}$ spend on Waterloo Road from the Parking Revenue Account to be recharged to this case for next quarter. Recharcharge completed. |
| Brunel | Brunel s106 16 April 04 532/SPP/2002/2237 | 27,614.47 | 27,614.47 | 15,164.48 | 15,164.48 | 0.00 | 12,449.99 | 0.00 | $£ 3,000+$ interest for monitoring of landscape management plan (87B), $£ 10,000+$ interest for monitoring of green travel and public transport obligations (87D), and $£ 200+$ interest initial payment associated with footpath works to be undertaken by Council (87C). Engineers inspected site to ascertain whether works are required \& whether further payments are due late Jan 2006. Officers chasing Brunel to provide a disabled ramp from the back of the privately owned footway at Hillingdon Hill. Interest accrued. $£ 10 \mathrm{k}$ plus interest received for improvements (including lighting) to the footpath alongside the River Pinn linking 'Site 2' to Uxbridge Road. Footpath works complete, security deposit plus interest returned. |
| Pinkwell | MOD Records Office, Stockley Road, Hayes - Parking 18399/APP/2004/2284 | 74,089.77 | 74,089.77 | 64,089.77 | 64,089.77 | 0.00 | 10,000.00 | 10,000.00 | Funds received for parking management system in Bourne Avenue and surrounding streets of the new and existing estate roads. There are currently no plans to consult with residents of the area on a Parking Management Scheme. However, any resident objections to increases in commuter parking on residential roads generated by the development may give reason to spend these funds. Officers continue to monitor the parking situation. Funds must be spent within 7 years following date of receipt i.e. Dec 2013. No parking scheme has been requested and time limit has now passed. Officers in contact with developer. Contribution required to be returned. Funds returned to developer as agreed towards a transport study on Stockley Road, to assess the traffic impact of their developments. $£ 10,000$ retained, earmarked towards lighting improvements in Bourne Avenue, subject to formal allocation. |









|  | WARD | SCHEME / PLANNING REFERENCE | TOTAL INCOME | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | $\begin{gathered} \text { COMMENTS } \\ \text { (as at November 2018) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
|  | Charville | Former Hayes End Library, Uxbridge Road, Hayes. 9301/APP/2010/2231 | 9,360.44 | 9,360.44 | 1,668.55 | 1,668.55 | 0.00 | 7,691.89 | 0.00 | Funds received towards the provision of construction training courses delivered by recognised providers and the provision of a construction work placement coordinator within Hillingdon. No time limits. Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). $£ 1,668.55$ spent towards work place co-ordinator 2017/18. |
|  | South Ruislip | Former South Ruislip Library, Victoria Road, Ruislip (plot A). 67080/APP/2010/1419 | 9,782.64 | 9,782.64 | 0.00 | 0.00 | 0.00 | 9,782.64 | 0.00 | Funds received towards the provision of construction training courses delivered by recognised providers and the provision of a construction work placement coordinator within Hillingdon. No time limits. Funds allocated towards the services of a Construction Workplace Co-ordinator within the Borough (Cabinet Member Decision 19/3/13). |
|  | Townfield | Fmr Hayes FC, Church Road, Hayes 4327/APP/2009/2737 | 54,107.00 | 54,107.00 | 54,107.00 | 54,107.00 | 0.00 | 0.00 | 0.00 | First instalment ( $£ 21,111,11$ ) towards improvements to local community facilities within the Authority's area. Funds to be spent within 7 years of receipt (July 2019). £16,322 received as second instalment towards the same purpose (spend July 2020). Final instalment $£ 16,673.28$ received (spend by February 2022). Funds allocated and spent towards extension at Hayes \& Harlington Community Centre (Cabinet Member Decision 16/02/2018). Remaining balance ( 0.14 ) diminimus, transferred to PT/44. |
|  | Botwell | Fmr Ram PH, Dawley Rd, Hayes 22769/APP/2010/1239 | 10,000.00 | 10,000.00 | 8,883.47 | 8,883.47 | 0.00 | 1,116.53 | 0.00 | Funds to be used for the purpose of improving community facilities in the vicinity of the development. No time limits for spend. Funds allocated towards upgrading cinema equipment at The Beck Theatre (Cabinet Member Decision 28/08/2014). Scheme complete, contribution not required, funds to be reallocated. Balance allocated towards accessibility improvements at the Beck Theatre (Cabinet Member Decision 28/06/2017). Scheme complete. |
|  | Heathrow Villages | The Portal, Scylla Rd, Heathrow Airport 50270/APP/2011/1422 | 20,579.41 | 20,579.41 | 0.00 | 0.00 | 0.00 | 20,579.41 | 20,579.41 | Contribution received towards public realm improvements in the vicinity of the development including, CCTV, footpath safety, safer town centres, public transport interchange facilities (see agreement for details). Further contribution received towards the same purpose. No time limits for spend. |
|  | Heathrow Villages | The Portal, Scylla Rd, Heathrow Airport. 50270/APP/2011/1422 | 51,609.49 | 51,609.49 | 0.00 | 0.00 | 0.00 | 51,609.49 | 51,609.49 | Contribution received towards training persons within the locality of the development for jobs of a nature to be carried out within the development. Further contribution received towards the same purpose. No time limits for spend. |
|  | West Drayton | Fmr Swan PH, Swan Road, West  <br> Drayton. $68248 /$ APP/2011/3013 | 13,699.22 | 13,699.22 | 11,203.77 | 11,203.77 | 0.00 | 2,495.45 | 0.00 | Contribution to be used towards construction training courses delivered by recognised providers and the provision of a work place co-ordinator within the authority's area. No time limits. $£ 1,939$ spent towards Civic Centre apprentice scheme and $£ 4,330.05$ towards Partnership Team to support construction training in the Borough (Cabinet Member Decision 10/05/2017). $£ 4,934.72$ spent towards apprenticeship scheme (2017/18). |
|  | West Ruislip | Lyon Court, 28-30 Pembroke Road, Ruislip 66985/APP/2011/3049 | 25,330.03 | 25,330.03 | 0.00 | 0.00 | 0.00 | 25,330.03 | 0.00 | Contribution received towards the provision of CCTV, lighting, safety improvements to public transport facilities and car parks or safer town centres (see agreement for details). Funds to be spent within 5 years of completion of the development (Feb 2019). Funds allocated towards lighting improvements in Pembroke Road, Ruislip (Cabinet Member Decision 04/10/2018). |
|  | Cavendish | 161 Elliot Ave (fmr Southbourne Day Centre), Ruislip. 66033/APP/2009/1060 | 16,353.04 | 16,353.04 | 8,177.00 | 8,177.00 | 0.00 | 8,176.04 | 0.00 | Contribution received towards construction training courses delivered by recognised providers and the provision of a construction work place co- ordindator for Hillingdon Residents. No time limits for spend. Funds allocated towards Partnership Team to support construction training in the Borough and the Civic Centre Apprentice Scheme (Cabinet Member Decision 10/05/2017). $£ 8,177$ spent towards apprenticeship scheme (2017/18). |
|  | Heathrow Villages | Fmr Technicolor Site, 276 Bath Rd, Sipson. 35293/APP/2009/1938 | 46,055.55 | 46,055.55 | 0.00 | 0.00 | 0.00 | 46,055.55 | 46,055.55 | Funds received towards public realm improvement works to be delivered within the vicinity of the land. Funds to be spent within 7 years of receipt (May 2020). |







|  | WARD | SCHEME / PLANNING REFERENCE | TOTAL INCOME | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | $\begin{aligned} & \text { BALANCE OF } \\ & \text { FUNDS } \end{aligned}$ | BALANCE SPENDABLE NOT ALLOCATED | $\begin{gathered} \text { COMMENTS } \\ \text { (as at November 2018) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
|  | Botwell | Land at Hendrick Lovell, S.W of Dawley Road, Hayes 43554/C/92/787 | 12,692.00 | 12,692.00 | 267.81 | 267.81 | 0.00 | 12,424.19 | 0.00 | Landscaping works (12.69K). Limited to specific area of land. Delays caused by land being in Stockley Park Consortium ownership. Green Spaces team is looking into the potential for a scheme within the parameters of the legal agreement. Site overgrown preventing planting trees in preferred location. The trees officer has suggested two locations on the site where they could be planted instead. Officers currently considering feasibility. No time constraints. |
|  | Heathrow Villages | Polar Park, Bath Road, Harmondsworth 2964/APP/2002/1436 \&1437 | 10,000.00 | 10,000.00 | 7,764.09 | 7,764.09 | 0.00 | 2,235.91 | 0.00 | Funds received towards Air Quality initiatives within the vicinity of the site. No time constraints. Funds allocated towards two monitoring stations in vicinity of the site. (Cabinet Member Decision 22/6/2010). $£ 7,764.09$ spent towards air quality monitoring. |
|  | Manor | 41-55, Windmill Hill, Ruislip planning ref.48283/APP/2006/2353 | 38,258.39 | 38,258.39 | 32,124.97 | 32,124.97 | 0.00 | 6,133.42 | 0.00 | Funds received towards open green space and recreational open space within a 3 mile radius of the land. This sum includes approximately $£ 8 \mathrm{k}$ for bins and benches and $£ 30 \mathrm{~K}$ for children's play space. Funds not spent within 5 years of receipt (24 December 2012) are to be refunded. Officers currently drawing up a programme of works for Warrender Park. Funds allocated towards a scheme of improvements at Warrender Park (Cabinet Member Decision 3/9/2010). Works complete Dec 12. Accounting ajustment made, scheme to be closed. |
|  | West Drayton | Former RAF - Porters Way, West Drayton 5107/APP/2005/2082 | 20,000.00 | 20,000.00 | 9,291.00 | 9,291.00 | 0.00 | 10,709.00 | 0.00 | Funds received towards the maintenance of play facilities at Stockley Recreation Ground (Mulberry Parade). £10,415 allocated towards costs incurred in maintaining the playground (Cabinet Member Decision 7/11/2012). Developer has agreed that the remaining balance can be retained and spent towards the continued maintenance of the play equipment (letter received June 2015). |
|  | Ruislip | Former RAF Ruislip (Ickenham park), High Road, Ickenham. 38402/APP/2007/1072 | 146,879.75 | 146,879.75 | 44,059.48 | 44,059.48 | 0.00 | 102,820.27 | 0.00 | Funds received as a commuted sum towards the maintenance of the playing fields as part of the scheme for a period of 10 years. Spend subject to conditions as stipulated in the legal agreement. $£ 44,063$ allocated towards the annual cost of maintaining the playing fields provided at Ickenham Park development (Cabinet Member Decision 7/11/2012). <br> £15,191.56 Spend towards maintenance costs 2012/13. Maintenance costs claimed 2014/15. Maintenance costs claimed 2015/16. |
|  | Eastcote | Highgrove House, Eascote Road, Ruislip. 10622/APP/2006/2294 \& 10622/APP/2009/2504 | 10,000.00 | 10,000.00 | 9,614.17 | 9,614.17 | 0.00 | 385.83 | 0.00 | Contribution received towards the cost of enhancement and/or nature conservation works at Highgrove Woods. No time limits. Funds allocated towards conservation works at Highgrove Woods Nature Reserve (Cabinet Member Decision 16/3/12). Works on going. |
|  | Botwell | 561\& 563 Uxbridge Road, Hayes. 63060/APP/2007/1385 | 20,175.83 | 20,175.83 | 18,410.35 | 18,410.35 | 0.00 | 1,765.48 | 0.00 | Contribution received towards the cost of improving Rosedale Park which adjoins the land. No time limit on spend. Funds allocated towards improvements at Rosedale Park (Cabinet Member Decision 08/06/2016). Scheme completed August 2016. Invoices paid. Scheme to be closed. |
|  | South Ruislip | Land adjacent to Downe Barns Farm, West End Road, West End Road, Northolt. 2292/APP/2006/2475 | 50,000.00 | 50,000.00 | 25,000.00 | 25,000.00 | 0.00 | 25,000.00 | 20,000.00 | Funds received as maintenance instalments to assist with the management of Ten Acres Wood Nature Reserve including, staffing, tree \& river Maintenance and volunteers' tools \& equipment. Funds to be spent within 11 years of receipt (August 2021). $£ 15,000$ allocated towards ongoing mangement works at the reserve (Cabinet Member Decision 7/11/2012). Spend towards stock fencing and ditch restoration at the reserve. $£ 5,000$ spent towards access improvements at the reserve. Further $£ 15,000$ allocated towards the management of Ten Acre Woods (Cabinet Member Decision 22/07/2016). $£ 5,000$ spent towards essential tree works 2016/17. £5,000 spent towards ditch restoration 2017/18. $£ 20,000$ received as final payment. Funds to be spent by May 2029. |



| CASE REF. | WARD | SCHEME/PLANNING REFERENCE | total income | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | COMMENTS (as at November 2018) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
| E/94/338B | Uxbridge South | 37 St John's Road, Uxbridge 15811/APP/2012/2444 | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 0.00 | 20,000.00 | 20,000.00 | Contribution received towards the cost of environmental and ecological mitigation measure and enhancements at the Little Britain site of Metropolitan Importance for Nature Conservation as made necessary by the development. No time limits for spend. |
| E/95/344D | $\begin{array}{\|l\|} \hline \text { South } \\ \text { Uxbridge } \end{array}$ | Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170 | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 0.00 | 25,000.00 | 25,000.00 | Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (July 2020). |
| E/96/344E | $\begin{array}{\|l\|} \hline \begin{array}{l} \text { South } \\ \text { Uxbridge } \end{array} \end{array}$ | Building 63, Phase 500, Riverside Way, Uxbridge 56862/APP/2014/170 | 5,750.00 | 5,750.00 | 0.00 | 0.00 | 0.00 | 5,750.00 | 5,750.00 | Contribution received towards the maintenance of the footpath works as shown on a plan attached to the agreement. Funds to be spent within 5 years of receipt (July 2020). |
| E/97/344F | South Uxbridge | Building 63, Phase 500, Riverside <br> Way, Uxbridge <br> 56862/APP/2014/170 | 5,000.00 | 5,000.00 | 3,000.00 | 3,000.00 | 0.00 | 2,000.00 | 0.00 | Contribution received towards the cost of tree works to those trees sited in the adjoining nature reseve. Funds to be spent witihn 5 years of receipt (July 2020). Funds allocated towards tree works at Uxbridge Moor Nature Reserve (Cabinet Member Decision 24/11/2016). £3,000 spent towards tree works within the reserve 2016/17. |
| E/98/354B | Botwell | Land on west Side of Dawley Road, Hayes (EC House). 38065/APP/2014/2143 | 12,558.21 | 12,558.21 | 0.00 | 0.00 | 0.00 | 12,558.21 | 0.00 | Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Sept 2022). Funds allocated towards the Borough's air quality monitoring network (Cabinet Member Decision 26/10/2016). |
| E/99/350B | West Ruislip | Fmr Arla Dairy Site, Victoria Rd, Ruislip. 66819/APP/2014/1600 | 50,000.00 | 50,000.00 | 0.00 | 0.00 | 0.00 | 50,000.00 | 50,000.00 | Funds to be used towards initiatives to improve air quality in he Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Sept 2022). |
| E/100/40H | Botwell | Land at Thorn EMI Complex (Old Vinyl Factory). <br> 51588/APP/2000/1827 <br> \&5987/APP/2012/1838 | 25,361.47 | 25,361.47 | 0.00 | 0.00 | 0.00 | 25,361.47 | 25,361.47 | Contribution received towards initiatives to improve air quality witihn the Authorit'ys area. Funds to be spent witihn 7 years of receipt (Nov 2022) |
| E/101/355D | Botwell | Formr EMI Site, Dawley Rd, Hayes 8294/APP/2015/1406 | 12,500.00 | 12,500.00 | 10,050.30 | 10,050.30 | 0.00 | 2,449.70 | 0.00 | Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 5 years of receipt (Nov 2022). Funds allocated and $£ 10,050$ spent towards a scheme of tree planting in the Borough (Cabinet Member Decision 05/04/2017) |
| E/102/360B | Heathrow Villages | Fmr Unitair Centre, Great South West Rd, Feltham, 49559/APP/2014/334 | 26,000.00 | 26,000.00 | 0.00 | 0.00 | 0.00 | 26,000.00 | 26,000.00 | Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). No time limit for spend. |
| E/103/359D | Yiewsley | 26-36 Horton Rd, Yiewsley 3507/APP/2013/2327 | 12,625.00 | 12,625.00 | 0.00 | 0.00 | 0.00 | 12,625.00 | 12,625.00 | Funds to be used towards initiatives to improve air quality in the Authority's Area including (but not limited to): use of low fuel technology; tree and other planting; restrictions on certain types of vehicles; use of cleaner fuels; use of combined heat \& power; environmental management and air quality strategy (see agreement for details). Funds to be spent within 7 years of receipt (Jan 2023). |





|  | CASE REF. | WARD | SCHEME/PLANNING REFERENCE | TOTAL INCOME | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | COMMENTS (as at November 2018) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
|  | H/28/263D *81 | South Ruislip | Former South Ruislip Library, Victoria Road, Ruislip (plot A). 67080/APP/2010/1419 | 3,353.86 | 3,353.86 | 0.00 | 0.00 | 0.00 | 3,353.86 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including the expansion of health premises to provide additional facilities, new health premises or services (see legal agreement for details). No time limit for spend. |
|  | H/30/276G * 85 | Townfield | Fmr Hayes FC, Church Road, Hayes. 4327/APP/2009/2737 | 104,319.06 | 104,319.06 | 68,698.26 | 68,698.26 | 0.00 | 35,620.80 | 0.00 | First instalment of a contribution $(£ 33,826)$ received towards the cost of providing health facilities in the Authority's area including the expansion of health premises to provide additional facilities, new health premises or services (see legal agreement for details). Funds to be spent within 7 years of receipt (July 2019). $£ 34,871$ received as the second instalment towards the same purpose (spend July 2020). £68,698.86 allocated towards phases $2-5$ of the HESA extension (Cabinet Member Decision 4/12/2014). Final instalment ( $£ 35,620.80$ ) received this quarter (spend by Feb 2022). $£ 68,698.86$ transferred to NHS Property Services 24/02/2015. |
|  | H/34/282F *92 | West Ruislip | Fmr Lyon Court, 28-30 Pembroke Road, Ruislip . 669895/APP/2011/3049 | 15,031.25 | 15,031.25 | 0.00 | 0.00 | 0.00 | 15,031.25 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development.Funds to be spent within 5 years of completion of the development (February 2019). Earmarked by HCCG towards improvements to St Martin's Medical Centre, subject to formal approval. |
|  | H/35/282G | West Ruislip | Fmr Lyon Court, 28-30 Pembroke Road, Ruislip. 669895/APP/2011/3049 | 40,528.05 | 40,528.05 | 0.00 | 0.00 | 0.00 | 40,528.05 | 0.00 | Funds received as the affordable housing contribution to be used by the Council to provide subsidized housing through a registered social landlord to persons who can't afford to rent or buy houses generally available on the open market. Funds to be spent within 5 years of completion of the development (estimated to be 2019). Funds allocated towards the provision of affordable housing units at Hornbeam Road, Hayes (Cabinet Member Decision 05/11/2018). |
|  | H/36/299D ${ }^{\text {* }}$ 94 | Cavendish | 161 Elliot Ave (fmr Southbourne Day Centre), Ruislip. 66033/APP/2009/1060 | 9,001.79 | 9,001.79 | 0.00 | 0.00 | 0.00 | 9,001.79 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits for spend. |
|  | H/39/304C *97 | Yeading | Fmr Tasman House, 111 Maple Road, Hayes 38097/APP/2012/3168 | 6,448.10 | 6,448.10 | 0.00 | 0.00 | 0.00 | 6,448.10 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to be spent within 7 years of receipt (August 2020). |
|  | H/42/242G *100 | West Drayton | West Drayton Garden Village (north site) off Porters Way, West Drayton. 5107/APP/2009/2348 | 337,574.00 | 337,574.00 | 0.00 | 0.00 | 0.00 | 337,574.00 | 0.00 | Contribution received towards providing additional primary health care facilities in the West Drayton area including; expansion of existing premises to provide additional facilities and services to meet increased patient numbers, new health premises on the land or in the local area (see agreement for details). No time Imits. |
|  | H/43/319C | Northwood <br> Hills | 117 Pinner Road, Northwood 12055/APP/2006/2510 | 221,357.83 | 221,357.83 | 0.00 | 0.00 | 0.00 | 221,357.83 | 221,357.83 | Contribution to be used towards the cost of providing affordable housing in the Authority's area. No time limits for spend. |
|  | H/44/319D *103 | Northwood <br> Hills | 117 Pinner Road, Northwood 12055/APP/2006/2510 | 24,312.54 | 24,312.54 | 0.00 | 0.00 | 0.00 | 24,312.54 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits |
|  | H/45/323F | Cavendish | 150 Field End Road (Initial House), Eastcote, Pinner 25760/APP/2013/3632 | 86,000.00 | 86,000.00 | 0.00 | 0.00 | 0.00 | 86,000.00 | 86,000.00 | Contribution received towards subsidised housing available through a Registered Provider to persons who cannot afford to rent or buy houses generally available on the open market. No time limit for spend. |


| WARD | SCHEME / PLANNING REFERENCE | TOTAL INCOME | TOTAL INCOME | TOTAL EXPENDITURE | TOTAL EXPENDITURE | $2018 / 2019$ EXPENDITURE | BALANCE OF FUNDS | BALANCE SPENDABLE NOT ALLOCATED | $\begin{gathered} \text { COMMENTS } \\ \text { (as at November 2018) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | AS AT 30/09/18 | AS AT 30/06/18 | AS AT 30/09/18 | AS AT 30/06/18 | To 30/09/18 | AS AT 30/09/18 | AS AT 30/09/18 |  |
| Cavendish | 150 Field End Road (Initial House), Eastcote, Pinner 25760/APP/2013/3632 | 14,126.88 | 14,126.88 | 0.00 | 0.00 | 0.00 | 14,126.88 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits |
| Townfield | Land at Pronto Industrial Estate, 585591 Uxbridge Road, Hayes 4404/APP/2013/1650 4404/APP/2008/3558 | 14,066.23 | 14,066.23 | 0.00 | 0.00 | 0.00 | 14,066.23 | 0.00 | Contribution received towards the cost of providing healthcare facilities in the London Borough of Hillingdon. Funds to be spent within 10 years of receipt (July 2024). |
| Cavendish | 216 Field End Road, Eastcote 6331/APP/2010/2411 | 4,320.40 | 4,320.40 | 0.00 | 0.00 | 0.00 | 4,320.40 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits. |
| Uxbridge <br> North | Former RAF Uxbridge, Hillingdon Road, Uxbridge 585/APP/2009/2752 | 624,507.94 | 624,507.94 | 177,358.31 | 177,358.31 | 0.00 | 447,149.63 | 0.00 | Contribution received towards the provison of healthcare facilities serving the development, in line with the S106 Planning Obligations SPD 2008. Funds to be spent within 10 years of receipt (August 2024). $£ 177,358$ from this contribution is allocated towards capacity improvements at Uxbridge Health Centre (Cabinet Member Decision 12/06/2015). Funds transferred to HCCG (July 2015). |
| Yiewsley | 39 High street, Yiewsley 24485/APP/2013/138 | 12,444.41 | 12,444.41 | 0.00 | 0.00 | 0.00 | 12,444.41 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits. |
| Ruislip | Fmr RAF West Ruislip (Ickenham Park), High Road, Ickenham 38402/APP/2013/2685 \& 38402/APP/2012/1033 | 17,374.27 | 17,374.27 | 0.00 | 0.00 | 0.00 | 17,374.27 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits |
| Eastoote | Former RAF Eastcote (Pembroke <br> Park), Lime Grove, Ruislip <br>  <br> 3360 | 298,998.00 | 298,998.00 | 0.00 | 0.00 | 0.00 | 298,998.00 | 298,998.00 | Funds received as the affordable housing contribution to be used by the Council to provide subsidized housing through a registered social landlord to persons who can't afford to rent or buy houses generally available on the open market. No time limit for spend. |
| Harefield | Royal Quay, Coppermill Lock, Harefield $43159 /$ APP/20131094 | 17,600.54 | 17,600.54 | 0.00 | 0.00 | 0.00 | 17,600.54 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits. Second instalment $(£ 8,901.77)$ received towards the same purpose. |
| Northwood | 42-46 Ducks Hill Road, Northwood 49987/APP/2013/1451 | 8,434.88 | 8,434.88 | 0.00 | 0.00 | 0.00 | 8,434.88 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. No time limits |
| North Uxbridge | Honeycroft Day Centre, Honeycroft Hill, Uxbridge 6046/APP/2013/1834 | 12,162.78 | 12,162.78 | 0.00 | 0.00 | 0.00 | 12,162.78 | 0.00 | Funds received towards the cost of providing health facilities in the Authority's area including expansion of health premises to meet increased patient numbers, new health services at local level, any new facilities required to compensate for the loss of a health facility caused by the development. Funds to spent/committed within 7 years of receipt (May 2022). |
| North Uxbridge | Lancaster \& Hemitage Centre, Lancaster Road, Uxbridge. 68164/APP/2011/2711 | 390,564.64 | 390,564.64 | 0.00 | 0.00 | 0.00 | 390,564.64 | 390,564.64 | Contribution received to be used by theCouncil to provide subsidised housing available through a Registered Social Landlord to persons who cannot afford to rent or buy houses generally available on the open market. No time limits for spend. Index linking received. |




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[^0]:    The balance of funds remaining must be spent on works as set out in each individual agreement.
    Bold and strike-ltrough text indicates key changes since the Cabinet report tor the previous quarter's figures.
    Bold figures indicate changes in income and expenditure
    Income figures for schemes within shaded cells indicate where funds are held in interest bearing accounts.
    
    *18: PT278/34
    *20: PT278444
    +2: P2: PT278/30
    ${ }^{2} 23:$ PT27849
    *24: PT 25
    
    *26:PTIR8/140F
    ${ }^{*}{ }^{*} 99$ PT PT $2781 / 63$
    ${ }^{*} 51:$ PT 27881621499
    ${ }^{5} 52: \mathrm{PT} / 27865$
    *57:H11/195B
    *5:H13/1948
    ${ }^{\text {*60:PT/27876 }}$
    ${ }^{\text {*61PPPT/P110/198B }}$
    ${ }^{* 63 P P T / 111 / 205 A}$
    
    774 7 H221239E
    $76:$ PT278/78/238G
    $£ 194,910.65$ includes a returnable security deposit for the highway works (to be later refunded) plus interes
    $£ 20,938.04$ includes a returnable security deposit for the highway works (to be later refinded) plus interes.
    $£ 5,000.00$ is to be held as a returnable security deposit for the highway works (to be later refunded)
    $£ 5,000.00$ is to be held as a returnable security deposit for the highway works (to be later refunded)
    $£ 22,108.66$ indudes a returnable security deposit for the highway works (to be later refunded) pus inter
    $£ 7,425.09$ reasonable period 'for expenditure has lapsed. Balance to be returned
    $£ 5,000.00$ is to be held as a returnable security deposit for the highway works (to be later refunded).
    $£ 10,000.00$ there has not been any petitions for parking schemes in the area.
    $£ 5,000.00$ is to be held a a a returnable security deposit or the hightway works (to be later refunded).
    $£ 5,000.00$ is to be held as a returnable security deposit or the highway yorks (t)
    £5,000.00 is to be held as a retumable security deposit for the highway works (to be later refunded).
    £5,
    $£ 3,155.00$ funds have been received to provide health care services in the borough.
    $£ 12,426.75$ funds have been received to provide health $\mathbf{E a r e}$ sevicices in the borough.
    $£ 5,000.00$ is to be held as a returnable security deposit for highway works (to be later refunded)
    $£ 14,240.00$ is to be held has a returnable deposit for the implementation of the travel plan (to be later refunded)
    
    $£ \begin{aligned} & £ 0.00 \text { is to be held as a returnable deposit for the implementation of the travel pla } \\ & £ 3,002.00 \text { funds have been received to provid Health Care sevices in the borough. }\end{aligned}$
    $£ 7,363.00$ funds have been receevived to providide Health Care senvicies in the borough.
    $£ 5,000.00$ is to be held as a returnable security deposit for the highway works (to be later refunded).
    *80:H1271262D
    $£ 5,233.36$ funds have been received to provide Health Care services in the borough.

